Appraisal of the Role of Research Administrators in Safeguarding Sensitive Research in Canadian Government-**Funded Projects**

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Introduction

Research security (RS) in Canada has evolved due to increased awareness of risks related to the theft of research, data, and intellectual property (IP), as well as national security threats and foreign influence. Reports of espionage activities by countries like China, Russia, Iran, and India, along with the rise of emerging technologies such as AI, quantum computing, and biotechnology, have pushed RS to the forefront (Government of Canada, 2021; 2024a). Balancing open research data with necessary security measures presents a critical challenge for the research community, including research administrators (RAs). The ultimate goal of RS policies is to enable safe conduct of research rather than inhibiting it. There is a significant knowledge and resource gap in implementing RS policies. The study will also contribute **Timeline of Canadian Research Security Policy** to the broader discussion Publication Creation of the STRAC Policy announced for implementation in Spring 2024 Federal investment to implement the NSGRP, including through the Research Support Fund and Research Security Centre Government of Safeguarding on safeguarding intellectual Canada -Research Universities Working Group assets, preventing security 2023 2019 2021 risks, and ensuring research 2024 2022 2018 2020 drives innovation and National Security Ministers request new Early **Guidelines for Research** engagements and policy direction development of economic growth. new guidance

Recommendations

Following these recommendations, RAs can effectively manage the complexities of RS in Canada, thereby ensuring that their institutions maintain compliance with regulatory frameworks and help maintain a nationwide secure research environment.

Mitigate risks in the Canadian research landscape Foster strategies that leverage communities of



Figure 1: Timeline of Key RS Developments Research question: How might recent changes to RS requirements in Canada impact the role of RAs? Sub-questions:

What are the key challenges and opportunities facing What strategies could RAs in Canada use to balance the need for academic freedom with the increasing requirements for RS in sensitive and high-risk projects?



Enhance collaboration with faculty by developing best practices and leveraging diverse communication channels.

Standardize RS guidelines, requirements and protocols across provinces and funders.

practice (CoP) and resources

Establish clear RS communication strategies and pilot security measures on select projects to balance national security concerns with academic freedom effectively.

Engage in continuous learning by leveraging available resources and tools to enhance RS awareness and risk mitigation.

RAs in ensuring RS within Canadian research institutions?

Literature Review

- Canada strengthens research security (RS) with initiatives like the National Security Guidelines for Research Partnerships (NSGRP), Regional Research Security Centers, and the Safeguarding Your Research Portal (Government of Canada, 2024e).
- Canada collaborates internationally with the US, UK, New Zealand, and Australia to protect research, data, and IP from theft and foreign interference (Smith & Walsh, 2023).
- Universities and funding bodies must comply with regulations lacksquarefor foreign components and prevent loss of classified or export-controlled research.
- Balancing global engagement with national security is crucial, but inconsistent responses and lack of a central authority pose challenges (Smith & Walsh, 2023). In order to prevent research security measures from stifling ulletopen science and innovation, it is essential to assess risks continuously and develop adaptive strategies. Fostering a supportive environment that balances security and openness is vital for advancing Canada's research enterprise responsibly.

Conclusions

RAs in Canada are becoming more diverse, requiring a broader range of skills. Striking a balance between research needs and security obligations, along with the coordination of multiple aspects of research operations is important. It is essential to establish clear requirements and best practices that define the responsibilities of RAs. The increasing complexity of RS and its challenges highlights the significant role of RAs in safeguarding research integrity. There is a clear need for further research to create innovative strategies that strengthen administrative frameworks for government-funded research.

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