







PSDF



A SUCCESS STORY OF PUBLIC-PRIVATE PARTNERSHIP

PAKISTAN YOUTH LANDSCAPE

210M

TOTAL POPULATION







2M

ENTERING WORKFORCE EVERY YEAR

YOUTH EDUCATION ATTAINMENT LEVELS

PRIMARY

60%

SECONDARY 28%

TERTIARY

12%



60% **UNSTABLE OR** LOW PAID JOBS



35% **UNPAID JOBS**

CHARACTERISTICS OF THE TRADITIONAL TVET SECTOR



Limited to the public domain



Institutes
located in
urban & semiurban areas



Emphasis on 1-3 years programmes



Run by permanent Government employees



Curricula developed by public sector



All expenses paid by Government



THIS LEADS TO



Skills training disconnected from industry needs

Training partners unable to keep pace with technological changes

Few training opportunities in rural areas

Cost of training going up due to fixed overheads

Government has to fund institutions regardless of utilization levels

RATIONALE FOR SETTING UP A SKILLS DEVELOPMENT FUND

FCDO and Government of Punjab collaborated to set up the largest skills fund in Pakistan in 2010 as Section 42 company.

PSDF also exclusively manages World Bank's skills training funding.



Reduce the cost of training by employing the most efficient training providers

Make skills training equally accessible to the youth from rural and urban areas Engage industry to ensure the trainings are market relevant and demand driven Deliver these objectives through an organization that can run efficiently

PSDF PURPOSE

We shape the future well-being of our poor and vulnerable youth by giving them access to skills training of the highest standard so they can find sustainable employment and income generating opportunities in Pakistan and beyond



PSDF OPERATING MODEL

Sector & trade identification through research partnerships & market

Competitive & transparent bidding process to ensure best training provider for each trade

3rd party monitoring of training to ensure transparency, quality and delivery of trainings

Placement service to connect graduates to employment opportunities

Result-based system that rewards completion and income generation outcomes

Market research & Sector studies

responsiveness

CERP strategic partnership

Industry & Training partners feedback

Placement service partners feedback

Public call-out for prequalification of training partner

Combination of technical and financial evaluation

3rd party bid document management

Real-time android app reporting from location

3rd party team of 80 carrying out monitoring

Monitoring based on trainee profile, fit for the trade, attendance, teacher capability, resources, equipment Placement partner with deep industry linkages to support placements

Complete preparation of the graduate for job interviews

Market feedback on trades with the most demand to guide funds allocation 80% payment linked to contract-to-completion ratio

Deductions on failing to meet attendance targets

20% payment on completion-toemployment ratio and verification over 3 months

Inform the skills programmes design and selection of TSPs



Results help make modifications to the programmes

UNIQUENESS OF PSDF OPERATING MODEL



Embedded Employment and Income Generation Outcomes

Every training partner contractually commits to employment results

Training Partner	
------------------	--

Minimum Employment Commitment

Formal training institute 30%Business 50%Cost sharing partner 70%

 Community based organizations Contractually commit to income

generation outcomes



Results Based Payments to Training Providers

PSDF pays its training providers 80% of contractual price based on the successful delivery of the key performance indicators

Key Performance Indictors:

- Contract to enrollment ratio
- Enrolment to completion ratio
- · Completion to certification ratio
- Completion to verified income generation ratio (20% of the contract price)



Investment On Return Calculated for Every Training Programme

PSDF calculates Return on Social Investment (ROSI) for every programme it undertakes, and programme continuity is based on high ROSI and investment payback

ROSI

- Annualized income of PSDF graduates, postemployment verification and after deducting opportunity cost is considered proxy for PSDF income
- Total cost includes all direct and indirect costs associated with the execution of the training for each graduate



NATIONAL ACCELERATOR ON CLOSING THE SKILLS GAP IN PAKISTAN





INTRODUCTION

Parwaaz - National Accelerator on Closing The Skills Gap in Pakistan launched in collaboration with World Economic Forum (WEF) with PSDF serving as its national secretariat. Parwaaz is guided by most influential public and private sector leaders, it is developing reskilling, upskilling and new skilling plans for the current and future workforce of Pakistan in 6 priority sectors.

SECTORS



Hospitality, Retail & Services



Information, Communication & Technology



Agriculture & Livestock



Financial Services



Textile Manufacturing



Manufacturing & Light Engineering

CO-CHAIRS



Mr. Irfan Wahab CEO Telenor



Mr. Muhammad Aurangzeb CEO & President Habib Bank Limited



Mr. Amir Paracha <u>CEO & Chairman Unile</u>ver Pakistan i



Mr. Ghias Khan CEO & President Engro Corporation



Mr. Shafqat Mahmood Minister of Federal Education & Professional Training



Mr. Zulfiqar Bukhari Special Assistant to the Prime Minister on Overseas Pakistanis & Human Resource Development



NATIONAL ACCELERATOR ON CLOSING THE SKILLS GAP IN PAKISTAN





WORKING PANEL MEMBERS



Mr. Mohammad Mudassar Aqil President & CEO, Telenor Microfinance Bank



Mr. Ehsan Saya Managing Director Daraz.pk



Mr. Asif Peer CEO Systems



Ms. Naheed Memon Director Kings Apparel Industries



Mr. Tariq Mehmood CEO Pak Kuwait Textiles



Mr. Murtaza Hashwani Deputy Chairman & CEO Hashoo Group



Mr. Zouhair Khaliq Co-founder & Partner Teamup



Mr. Arif Habib Chief Executive Arif Habib Corporation



Mr. Atif Bajwa CEO Bank Alfalah



Mr. Waseem Akhtar CEO Cotton Web



Mr. Zahid Hussain CEO Rafum Group (Borjan)



Mrs. Naz Mansha CEO Nishat Linen



Mr. Abbas Khan Managing Director Abacus Consulting



Mr. Monis Rahman CEO & Founder Rozee.pk



Mr. Qasif Shahid CEO & Co-founder FINJA



Mr. Fareed Sheikh CEO Colony Textiles Mills



Mr. Shahzad Saleem CEO Style Textiles



Mr.Raza Pirbhai CEO KFC & Cupola Pakistan



Mr. Nadeem Elahi Managing Director The Resource Group



Mr. Javed Ahmed Managing Director & CEO Jubilee Life Insurance



Mr. Azfar Hasan CEO Matrix Sourcing



Mr. Asif Malik CEO US Apparel

KNOWLEDGE CREATION



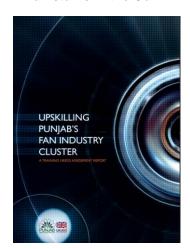
Developing Skilled Workforce For Pakistan's Export Sector



EOW Case Study



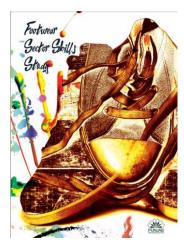
Employment Opportunities For Pakistanis in the Gulf



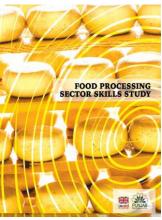
Upskilling Punjab's Fan Industry Cluster



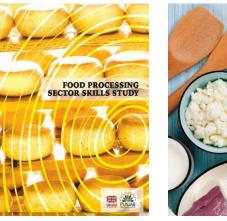
Sector Skills Study -**Cutlery & Surgical Instruments Manufacturing**



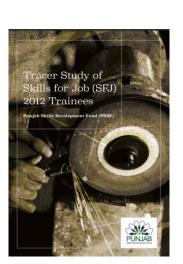
Sector Skills Study -**Footwear**



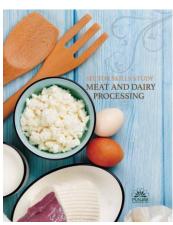
Sector Skills Study -



Food Processing



Tracer Study -Skills for Job(SFJ) 2012 Trainees



Sector Skills Study -**Meat And Dairy Processing**



Employer Surveys

PSDF GOVERNANCE POLICIES

01Board
Charter

02Board Audit &
Finance
Committee
(BAFC) Charter

Human Resource Committee (HRC) Charter

04Nomination
Committee
Charter

05Program Design & Procurement Committee (PDPC)

06Whistleblowing Policy

07Anti-Fraud,
Bribery &
Corruption
Policy

08Anti-Money
Laundering &
Counter Finance
Terrorism Policy

09Communication
Policy

10Health, Safety &
Environment
Policy

11 Code of Conduct

12
Conflict of Interest Policy

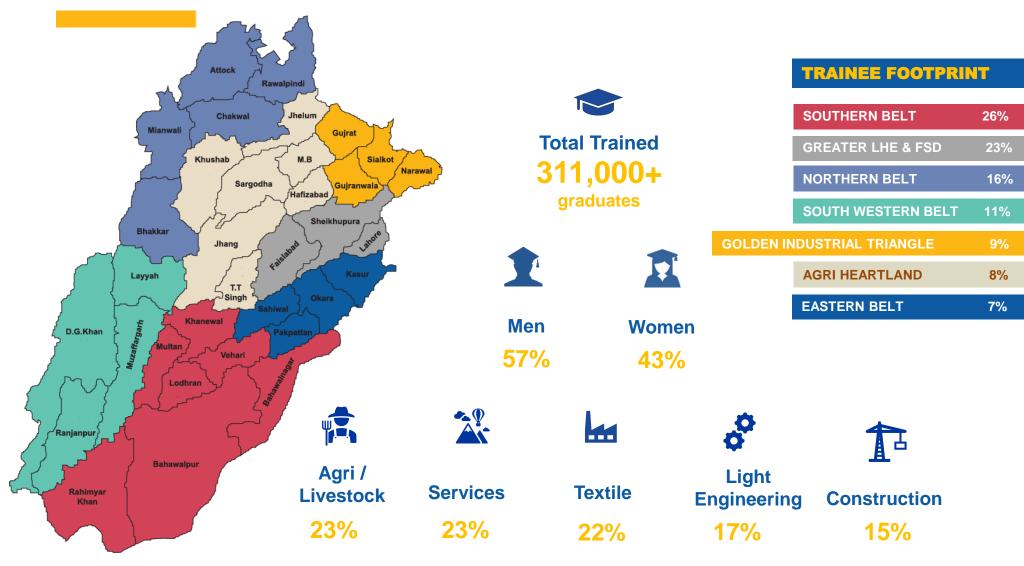
Capital
Expenditure &
Acquisition
Policy

14
Related Party
Transaction
Policy

15
Audit, Risk &
Compliance
Charter

PSDF PERFORMANCE & RESULTS

CLUSTER & SECTOR WISE TRAINING RESULTS



PSDF TRAINING ECOSYSTEM



90%

OF THE TRAINING SERVICE
PROVIDERS IN THE ECOSYSTEM ARE
FROM THE PRIVATE SECTOR



600+

TRAINING SERVICE PROVIDERS



TRAININGS IN

2,500+ Locations

ACROSS RURAL, SEMI URBAN AND URBAN PUNJAB



190+ Employers

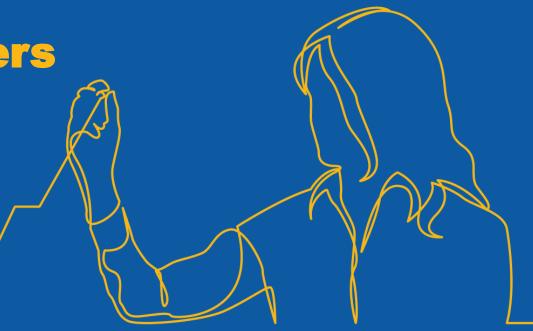
TRAINING YOUTH IN MARKET RELEVANT TRADES



4,000+

NEW PRIVATE SECTOR

JOBS CREATED IN TSP NETWORK



PSDF KEY RESULTS DELIVERED

450,000+

GRADUATES TRAINED IN 250+ TRADES

40%
OF TRAINEES
ARE WOMEN
195,000+

67%
ENGAGED IN
INCOME GENERATION

PKR 21Bn

ANNUAL INCOME GENERATED

TRAINEEE IS

30%

LOWER THAN

PUBLIC SECTOR

100% FUNDS UTILIZED

PSDF SDP – FCDO ASSISTED PROGRAMME TRACER RESULTS

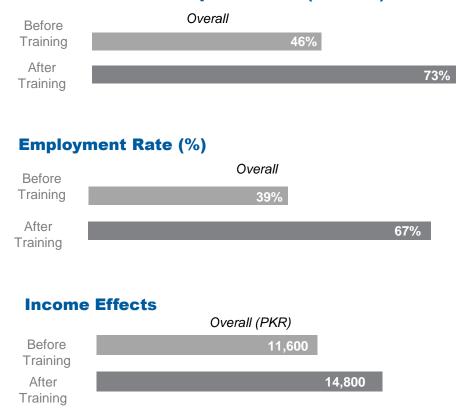
SDP - FCDO PROGRAMME TRACER RESULTS

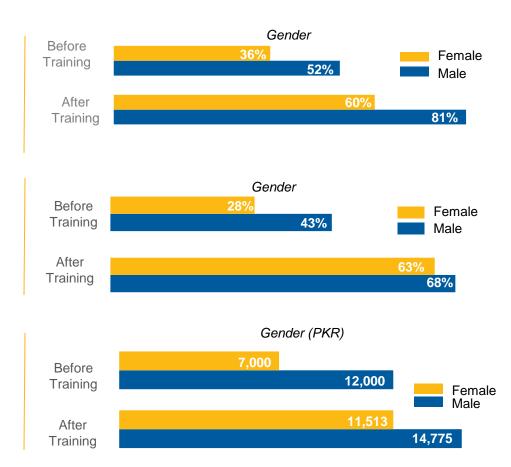


Programme Description

- PSDF responsible for completing 330,000 trainings until June 2021
- 40% trainings for women

Labour Force Participation Rate (LFPR %)





PSDF PSDP – WORLD BANK ASSISTED PROGRAMME TRACER RESULTS

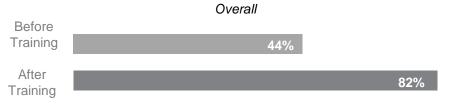
PSDP – WORLD BANK PROGRAMME TRACER RESULTS

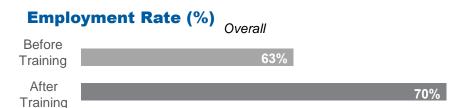


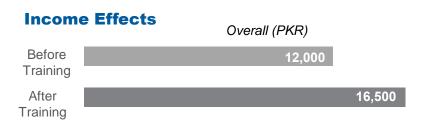
Programme Description

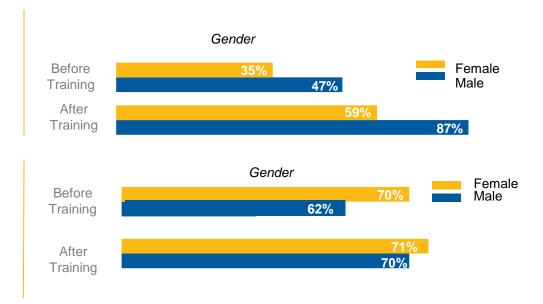
- PSDF responsible for DLI-5 of PSDP
- 40,000 trainings to be completed by 31st March 2020

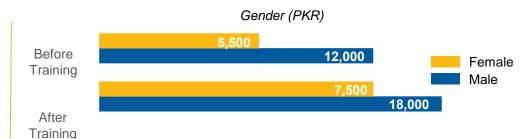
Labour Force Participation Rate (LFPR %)











INTERNATIONAL PLACEMENT PROGRAMMES CURRENTLY SERVING















97 Trainees Shortlisted by Rotana

Under the trades of Chefs, Waiters and Housekeepers

60%

Success rate achieved by Rotana on interview-to-selection: highest ever achieved

70%

Enrollment-to-graduation rate

98%

Retention rate post 6 months employment

PSDF COST-SHARING PARTNERSHIP RESULTS 2019-20





2,800+ Female graduates



8,600+Male graduates



30 Cost-sharing partners

SAMPLE INDUSTRY COST-SHARING PARTNERS





















































PSDF-UNICEF COLLABORATION INCOME GENERATION PROGRAM FOR OUT-OF-SCHOOL YOUNG PEOPLE

GENERATION UNLIMITED



Objectives of Collaboration

To enable and provide access to out-of-school young people in Pakistan to enroll in accelerated learning integrated with skills training and employment opportunities



Accelerated Learning

Provide young people outside the formal education system with the opportunity to enroll in Accelerated Learning





Employment Linkage

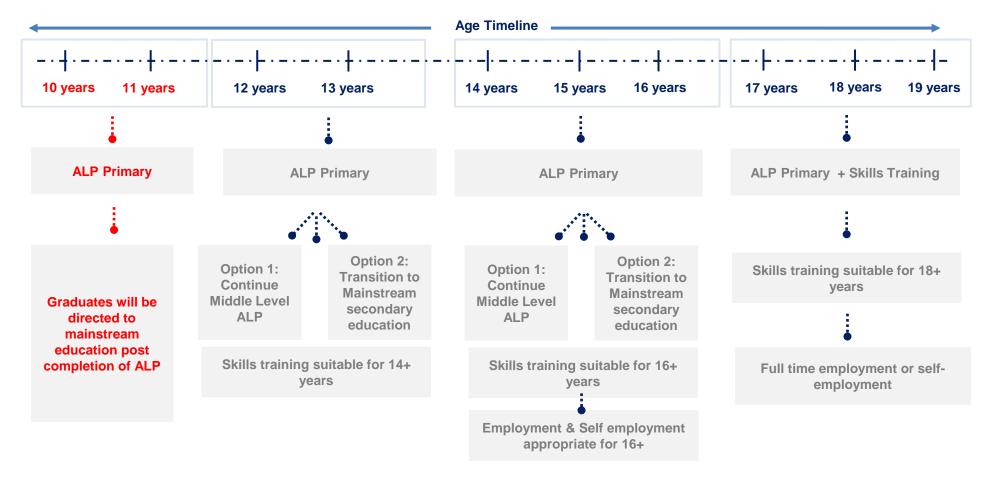
Equip Accelerated Learning graduatink Accelerated Learning & with age appropriate Skills TrainSkills Training graduates to the including entrepreneurial skills to enhance Labour Market access to non-hazardous income generational opportunities

PSDF-UNICEF COLLABORATION INCOME GENERATION PROGRAM FOR OUT-OF-SCHOOL YOUNG PEOPLE





Education-skills-income generation journey for different age brackets



PSDF TRAINING PROGRAMMES





youth focusing on Transgenders, **Non-muslim** and **People with Special Needs**

Trainings for individuals keen on **Self employment** and entrepreneurship **Customized** trainings for women generating Self and Formal employment





All hybrid, digital, online and e-learning trainings

targeting agriculture and livestock

Covers all other vocational trainings



WOMEN FOCUSED PROGRAMMES SKILLS FOR MARKET LINKAGES (SFML)

Objectives of SFML

- Provision of demand-driven trainings to rural women in the garment sector
- Training includes training on core technical skills, business skills and project work
- Establish market linkages with product buyers
- Provision of micro-finance for establishing new businesses
- Train in business skills to empower women to become entrepreneurs



Classroom Training (4 Months)

Classroom training on core skills



Hands-on Training (2 Months)

- Catalogue preparation
- Business development
- Marketing & entrepreneurial skills training



Market Linkages (6 Months)

Assignment completion based upon market demand

Achievements and Results



70%

Graduates entered the sustainability phase (6 months post training completion)



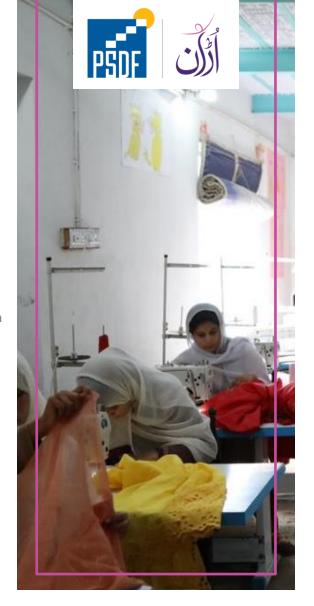
2,100+

Orders completed by trainees in the 6 months market linkage period



PKR 6,000/Month

Average income of graduates



ENTERPRENUERSHIP PROGRAMMES ENTERPRENUERSHIP ON WHEELS (EOW)

Objectives of EOW

Ecosystem approach to address entrepreneurship with Uber and Apna Bank to provide market linkages and access to finance



Classroom Training (2 Weeks)

Classroom training on road ethics, anti-harassment, road signs

Practical Training (6 Weeks)

- Driving skills
- Basic mechanical skills

Market Linkages (6 Weeks)

- Provision of microfinance
- Join Uber platform

Achievements and Results



92% Students

Successfully completed training



100% Graduates

Received their drivers' license



78% Trainees

Successfully on boarded to Uber



SOCIALLY MARGINLIZED PROGRAMMES PILOT FOR TRANSGENDERS

Objectives of Transgender Training Programme

- To enact social change and equip the ignored segment of transgenders with necessary skills in market relevant trades
- To help them obtain hands-on working experience
- Give access to income generation opportunities



Classroom Training (4 Weeks)

Classroom training on road ethics, core skills of makeup and soft skills



Practical Training (8 Weeks)

- Makeup
- Hair styling
- Beauty aesthetics

Achievements and Results



100% Students

Successfully completed training



90% Transgenders

Found employment or started their business



Interest Free Loans

Aukhuwat and Seed out to offer interest free loans to graduates



DIGITAL COURSES AMAZAON VA TRAINING PROGRAMME

Objectives of AMAZON VA Training Programme



A high demand and growth skills training for women to provide freelancing services to the growing global e-commerce industry



Classroom Training (8 Weeks)

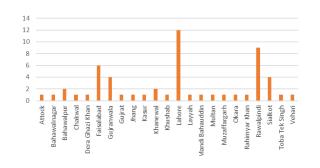
Online training on customer service, inventory management, order processing



Employment Bootcamp (4 Weeks)

Hands on experience of a real time work environment

Achievements and Results





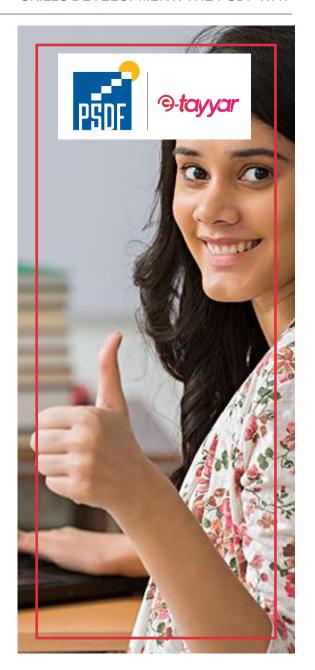
23 Districts

Geographical spread of first 50 trainees



PKR 60,000/Month (USD 361)

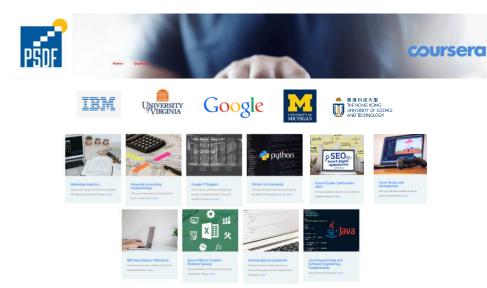
Average income of graduates



SNAPSHOT OF PSDF ONLINE COURSES















AGRICULTURE AND LIVESTOCK PROGRAMMES WOMEN TRAINING IN LIVESTOCK MANAGEMENT (WTLM)

Objectives of WTLM

Improve income generation of rural women through productivity improvements in milk and meat by training them in overall livestock value change management



Classroom Training (1 Weeks)

Homebased livestock management techniques



Practical Demonstrations (5 Weeks)

Milking, deworming and artificial insemination



Achievements and Results



Collective Bargaining

Increased the opportunity for fair uniform pricing across all groups rather than the variable/lower pricing practices observed earlier



AI BREEDING

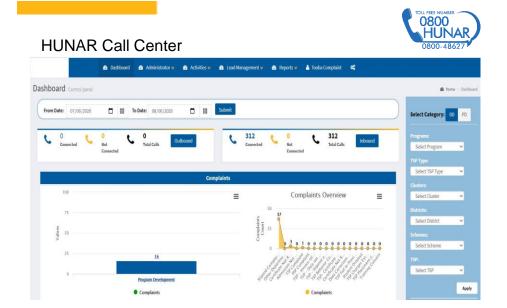
Post training 62% trainees started breeding through Al practices



20% INCREASE

In income through industry linkages

DIGITAL SYSTEMS DEPLOYED BY PSDF



Invoice Processing System



E-Tendering Portal



Placement Service Portal

