



21ST ASIAN GAMES
RIYADH 2030
CANDIDATE CITY





RIYADH 2030

TRANSFORMING THE FUTURE

The 2030 Asian Games will bring Saudi Arabia and the Continent forward in a celebration of tradition and progress, sports and innovation.

TABLE OF CONTENTS

Welcome letters

| | |
|--|------------|
| 1. Vision and Concept | 8 |
| 2. Characteristics of the country, Candidate City & Legacy | 24 |
| 3. Customs & Immigration formalities | 36 |
| 4. Meteorological conditions | 42 |
| 5. Environmental protection & Sustainability | 46 |
| 6. Security | 56 |
| 7. Health & Medical System | 64 |
| 8. Athletes Village | 70 |
| 9. Accommodation | 90 |
| 10. Transport | 102 |
| 11. Asian Games Programme | 118 |
| 12. Proposed competition sites | 132 |
| 13. Art Exhibition | 154 |
| 14. OCA General Assembly | 160 |
| 15. Ceremonies | 164 |
| 16. Media | 170 |
| 17. Telecommunications | 180 |
| 18. Data processing services | 188 |
| 19. Finance | 196 |
| 20. Marketing | 202 |
| 21. Legal aspects | 210 |
| 22. Sports experience | 214 |
| 23. Ticketing, Accreditation & Publications | 222 |
| Guarantee letters | 232 |



HRH PRINCE ABDULAZIZ BIN TURKI AL-FAISAL
PRESIDENT OF THE SAOC | RIYADH 2030 BID PRESIDENT

Behind this bid for a unique Riyadh 2030 Asian Games is a powerful demonstration of Saudi Arabia's ambition and capacity to host one of the world's most prestigious sports events. By staging these Games for the first time in our kingdom's history, we will unite the country and continent behind our vision for an innovative, sustainable and, above all, transformative celebration, underlining our position as a trusted partner of the Olympic Committee of Asia.

The team that has been assembled combines national and international expertise, and an even broader range of consultants from around the world, helping us put together a bid that welcomes collaboration, values the past and shapes the future. With the support of the entire kingdom, we believe this Games can make history and that Riyadh 2030 will be truly transformative.

As our bid will show, we are ready to welcome the 10,000 athletes, hundreds of officials, the world's media, national and international spectators and, of course, the Olympic Family to share in our vision. We can create the perfect stage, but it is they who add the magic that will be beamed around the globe, watched by millions, shared by billions and loved by all that Riyadh 2030 touches.

Saudi Arabia is investing now for the enormous benefit of its future. Qiddiya will become an internationally renowned entertainment and sporting hub, the greening of Riyadh will help place it among the top cities to live in the world, the population will live healthier and with more sport-centric lifestyles, the economy will diversify. Bringing all these elements together, the Asian Games will have a brand new horizon of its own.



HRH PRINCESS REEMA BANDAR AL-SAUD
IOC MEMBER

Having witnessed the transformative power of sport and the Olympic values in fostering ever-increasing equality and inclusion through my role as an IOC member, I am proud to spearhead the growing role of women in Saudi Arabia as we bid to host our first Asian Games at Riyadh 2030.

Today, 80% of our national sports federations have female participation, and it is important that this number continues to rise and the numbers of women within each of our NFs follows suit. With a successful bid, we can look forward to seeing more women occupying administrative roles within the RAGOC.

A Riyadh 2030 Asian Games would be a golden opportunity for us to make further strides as a country whilst welcoming our neighbours and the world at large to witness first hand our cultural, economic, infrastructural and environmental transformation.

We know that it is our duty to instill all our young people with a sense of belonging in a truly global future. There can be few better ways of doing so than by hosting one of the world's most prestigious sports events to the very highest of standards, to the level of high detail that this far-reaching bid lays out.



HRH PRINCE FAHD BIN TURKI BIN ABDULAZIZ AL SAUD
BOARD MEMBER OF SAOC AND DIRECTOR GENERAL OF THE BID

Within this bid to host the Asian Games in 2030, Saudi Arabia shows what can be achieved with the full alignment of government and private enterprise in support of a visionary concept for one of the world's most prestigious sports events.

Behind these detailed plans, each element is designed to together create a historic Games with a legacy of incredible sporting moments and infrastructure set to endure for decades to come through the experience of millions set to experience it.

This is what we want to deliver for the people of Saudi Arabia, the athletes of Asia, the OCA, the future of our economy and our mission to position this historic kingdom at the centre of the 21st Century world, where Riyadh stands proudly as one of its most liveable cities.

As a nation, our robust response to the challenges the world has faced in 2020 has been a benchmark for the rest of the world. It is how we cope with such challenges that can define a nation, and it is with the same clarity and dedication to achieving our goals that we deliver this bid. That is how we will underline the progress we have already made meeting our Vision 2030 ambitions. Hosting our first Asian Games will showcase our progress to the world.



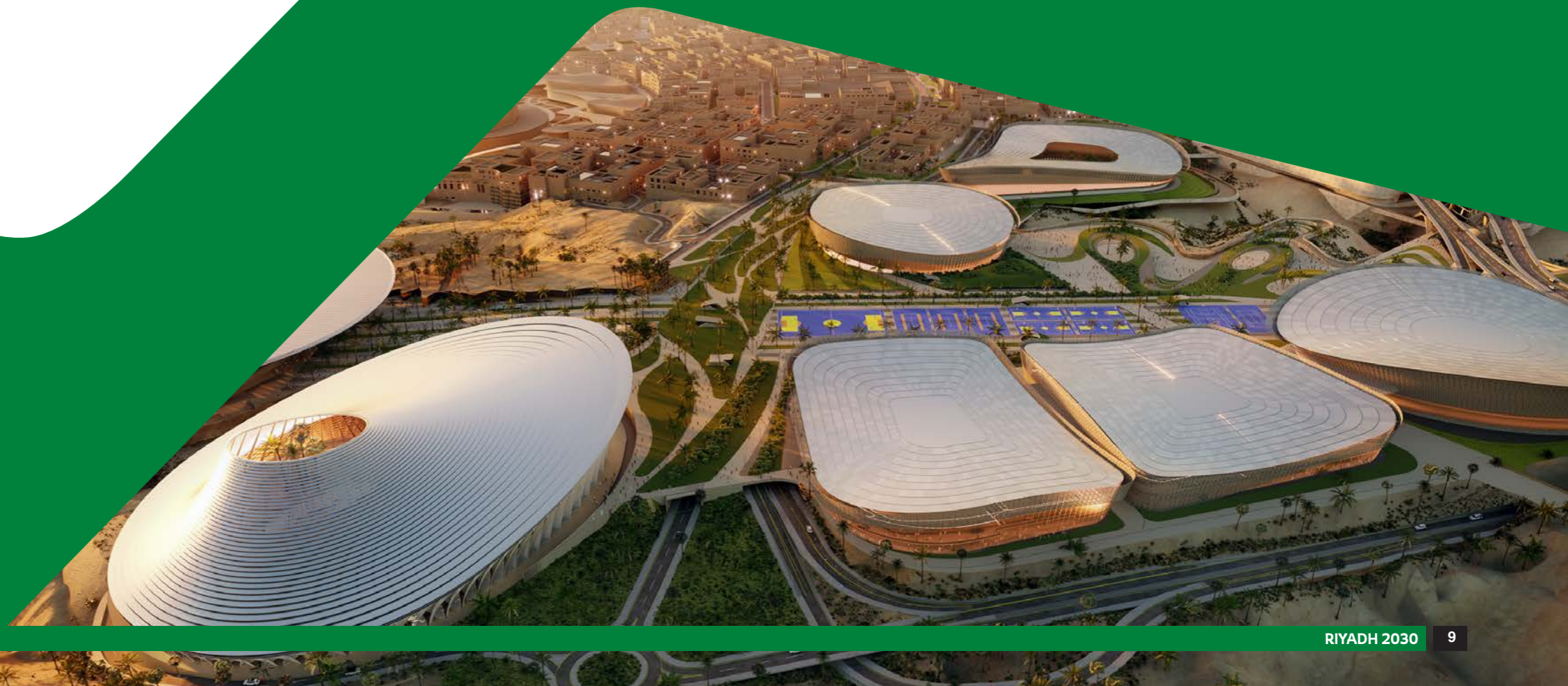
21ST ASIAN GAMES
RIYADH 2030
CANDIDATE CITY

01

VISION AND CONCEPT

The Riyadh 2030 bid presents the complete blueprint of an unprecedented Asian Games experience in 2030 for the athletes, for the fans, for the OCA and for the Continent as a whole. Saudi Arabia is undergoing a historic transformation, with major investments in its infrastructure and people, diversification of its economy and a globalisation of society as a whole. A Riyadh 2030 Asian Games will be the embodiment of that new pioneering spirit.

With this vibrant and inclusive, sustainably developed city welcoming the world, the impact of hosting such a prestigious major Games will be felt for decades to come, a legacy of hosting the biggest sporting events in the world and underlining Saudi Arabia's role as a dependable partner of the OCA. It is our absolute commitment to realising that bold vision.



A VISION. A CONCEPT. A LEGACY

As a symbol of our vision for Riyadh 2030, the bid motto - Transforming the Future - is unambiguous in its goals of laying new hopes, reaching new horizons and setting new standards for what it means to host the Asian Games. As such, Riyadh 2030 will reimagine the model of the Asian Games for a new era in a new kingdom: Ultra-modern yet steeped in history, determined but realistic, visually stunning and environmentally conscious.

The Riyadh 2030 bid sets out a highly ambitious yet utterly reachable blueprint to ensure the most thrilling Asian Games ever, set within the context of a vibrant, proud society, a thriving, diversifying economy and a progressive nation making a statement on the world's sporting stage.

CONNECTING THE GAMES TO THE FUTURE

At the foundations of the Riyadh 2030 Bid are genuine transformations for the city and for the Asian Olympic Movement, extending the world's frontiers for future major events in a new host country delivering an exceptional Games Master Plan with fundamental social and environmental legacies, and the realisation of the dream that new territories on the continent are able to successfully host the Asian Games.

Transforming the Future is the perfect expression of our vision. Riyadh 2030 sees a transformative Asian Games that utilises the ideal conditions found in one of the world's great cities. Here, an unparalleled culture of creativity and innovation and resurgent energy can create another landmark moment for the Asian Olympic Movement, while proving the power of Olympism to deliver sustainable benefits to their host communities.

PACKED STADIUMS, AWE-INSPIRING SETTINGS

Across the three principal zones of activity, the venues that stand behind this Riyadh 2030 bid will present to the world an Asian Games in all its glory. These are stadiums that are already part of the kingdom's vision for a society revitalised by sport and serving the population's growing demand for sports facilities, but filling them with spectators from across the Continent and the world for the Asian Games would be their crowning moment.

The Qiddiya Zone will be one of the main focuses of the Games, set to become the biggest sports and entertainment hub in the world. Here, the new Formula One circuit will host the Opening and Closing Ceremonies, magnificent Qiddiya Stadium will witness the continent's best footballers compete for gold with packed grandstands cheering on.



It is venues such as these that, along with captivating tennis, aquatics and E-Games arenas, will capture the watching world's imaginations, let alone the thousands that will fill every seat. With a population of 33 million with a huge and growing appetite for watching and practicing sports and over 10 million expats already living and working in Saudi Arabia, the atmosphere of the Riyadh 2030 Asian Games would be unparalleled.

The Diriyah Heritage Zone on the edge of central Riyadh will transform existing infrastructure and facilities into magnificent sporting stages ready to showcase the continent's greatest gymnasts, martial artists and urban sports stars, all inter-linked with an ultra modern and efficient new metro system.

Finally, the Dammam Zone will present the Saudi Gulf coast as a venue for the major water sports competitions of the Asian Games, as well as the triathlon, marathon and beach volleyball events, the crystal blue waters providing a stunning backdrop to sporting excellence.

GOLDEN OPPORTUNITY

Riyadh 2030 is a golden opportunity to help realise one of the key elements of the Olympic Agenda 2020 roadmap and to prove that ambitious, advancing nations can successfully bid to host the Asian Games.

Riyadh 2030 is a golden opportunity to give athletes the true Asian Games experience that they deserve and that they will remember for the rest of their lives.

Riyadh 2030 is a golden opportunity to showcase that sport is one of the most effective long-term investments a society can make in its future.

Riyadh 2030 is a golden opportunity to prove the real, long-term power of a major Games Legacy for a country that has never hosted the Asian Games.

Riyadh 2030 is a golden opportunity to show how a transformative city project can seamlessly



embed an Asian Games within it as a crowning moment, rather than depend on it.

Riyadh 2030 is fully aware that sport itself is a golden opportunity and an effective tool for social change both in the city and across the kingdom as a whole.

ENSURING BENEFITS

A Riyadh 2030 Asian Games will ensure real and lasting benefits for the OCA such as:

- Reinforcing the credibility of the Games hosting process with a sustainable plan that maximizes existing venues and offers a “no surprises,” low-risk Games Concept
- Increasing the opportunities for all International Sports Federations (IFs) to discover new sports competition destinations
- Fostering new, enduring connections to Asia’s young people via a Games dedicated to the unique intersection of new technologies, entertainment and new media expertise
- Inspiring young people as they experience first-hand the power of the Olympic values, a deeper sports culture and the countless benefits of healthier lifestyles and living standards.

A STRONG AND INTEGRATED VISION

Riyadh 2030 is truly imbricated in the kingdom’s ambitious Saudi Vision 2030. This is a comprehensive, countrywide, future-proof and defining vision that aims to diversify the economy, open it up further to global visitors and investment and imbue society with a varied and rich quality of life. With this bid, Saudi Arabia is making sincere efforts towards economic, social and cultural diversification, creating spaces and experiences that are designed to be sources of inspiration, discovery and fruitful engagement for generations of residents, athletes, sports fans and visitors.

This strong and integrated vision behind this unique bid for the Riyadh 2030 Asian Games is one of a transformation of Saudi society through the hosting of a magnificent, world-class event that will bring the continent together in a celebration of sport and immersed in unique Saudi hospitality.

We want the Asian Games to be a conduit for the citizens of Riyadh to access a better

future. We want to give them the chance to achieve something spectacular – and wonderful – together with their continental neighbours, and to share it with the entire world.

The Legacy of such an opportunity is priceless: providing generations to come with the experience of an integrated, transformative bid and a moment in time that will bring people together, instill pride in their community and enrich their lives.

NATIONAL PRIORITY

As a city, a whole country and an entire region that is evolving, embracing the future and setting new standards, we are committed to elevating the Games experience for all participants to a scale and quality never seen before. Saudi Arabia is ready to host the Asian Games in 2030. It is the dream of an entire nation.

We are a modern and secure country, one that is investing in good governance, transparency and technology, and one that can offer a real transformation for the OCA: Universality. We are ready to open the Games to new locations, with the Games being hosted for the first time ever in Saudi Arabia, bringing the Universality concept to OCA and the Olympic Movement. Hosting the Asian Games in Riyadh offers also the OCA a new opportunity for growth and expansion aligned to its mission to spread the values of sport and the Asian Olympic Movement to new territories and tangibly connect with a new community.

This might be the first time ever that we host major Games in Saudi Arabia, but that doesn’t mean that we don’t have experience in delivering large-scale events. Hosting the Riyadh 2030 Asian Games is a National Priority – an expression of the will of the Saudi people to bring the Games to the Kingdom for the very first time.

With total and unwavering political and public support, our bid for the Asian Games is the Saudi sport’s movement number one objective – it is our top sporting priority above all else –

underlining this bid supersedes everything else.

THE DREAM OF AN ENTIRE NATION

Riyadh 2030 is eager and dedicated to working alongside the OCA, hand-in-hand, over the next ten years on the historic journey to the Asian Games of 2030. Building national pride, reigniting the Saudi people’s passion for sports and significantly increasing youth participation in sport across the kingdom.

Far from ending the journey of transformation that has already begun, the Riyadh 2030 Asian Games would be the next huge step in Saudi Arabia’s development as a major force in global sport. The full weight of the country is aligned behind this bid. The decade ahead would be transformative, the positive future reverberations would be felt for generations to come.

And on that journey, we can write a brilliant new chapter in Asian Olympic history; a chapter that honors its glorious heritage, inspires the entire continent in a city designed for the Games, and helps Saudi Arabia continue on its path to a brilliant, global future.

REVEALING A NEW RIYADH

From the moment they land in Riyadh International Airport, Riyadh 2030 will begin to deliver a magical athletes’ experience, maximizing their comfort, helping their preparations, providing their ideal stage, and all delivered on a carefully managed budget that leaves a real legacy for Saudi Arabia’s capacity to host the biggest sporting events, competing with the world’s best, and providing Asia’s sporting landscape with a valuable new destination.

Riyadh 2030 is an open door to the Olympic movement foundations – a return to the essence of the Games throughout the genuine transformation of a country and society.

With the focus firmly on the athletes and their sport, Riyadh 2030 presents a Games that is intimate and affordable and fully aligned with

the OCA Vision, not feeding the needs of a host country's global image campaign.

Riyadh offers a new destination to grow the Asian Olympic Movement and sport. Riyadh 2030 offers that chance.

The athletes will compete in a beautiful, natural environment, with no need for artificial embellishments. This means Riyadh will be a great sports experience for the athletes and a great legacy for the growth of sports in a new region.

Every detail of the Riyadh 2030 Asian Games would be a source of inspiration for the continent's greatest athletes, allowing them the chance to perform on a spectacular and safe, cutting-edge and sustainable stage. It would be an occasion filled with passion and enthusiasm both for sport and for Saudi culture, for the country's neighbour's near and far across the continent, bringing the entire kingdom together behind its first ever Asian Games.

STRONG SUPPORT, FULLY COSTED AND METICULOUSLY PLANNED

The vision and goals set out for the Riyadh 2030 Asian Games are far-reaching and ambitious, fully feasible and realistic. With the support of all layers of the government and all relevant parties guaranteed, we will take the words reflected in this plan and turn them into concrete actions that will showcase the very best of Saudi Arabia, the OCA and the continent's great sportsmen and women.

Through the development of new and exciting initiatives, the enhancement and extension of existing country and citywide programmes and working with carefully selected, reliable stakeholders and partners, Riyadh 2030 would

deliver a world-class event to leave a lasting legacy not only for the OCA and the future of Asia's sporting landscape, but the health and safety of Saudi society as a whole.

SUPPORTING THE OCA AND THE ASIAN OLYMPIC MOVEMENT

Riyadh 2030 can help further boost the prestige of the Asian Games, ensuring financial stability for the Asian Olympic Movement and creating new opportunities to engage with young people, new markets to explore and innovative businesses to connect with.

The Asian Games is a cherished occasion. Riyadh 2030 will protect and enhance the image of the Games, using the city's greatest assets, iconic and historic landmarks as the stunning backdrops to memorable television images, tapping into Riyadh's rich cultural life and using our skill for delivering pageantry with a contemporary flair.

Riyadh is ideally placed to convey the excitement and spectacle of the Games to the largest audience in its history, inspiring new Olympic devotees and stimulating fresh interest in sport in the region and beyond.

The Asian Games in Riyadh will also provide financial benefits for the Asian Olympic Movement. As a sophisticated marketing centre, Riyadh 2030 will attract strong promotional, licensing, and spectator interest, setting the highest standards for corporate involvement.

Successful Games are built on successful partnerships. The Riyadh Organising Committee for the Asian Games (RAGOC) would work closely with the OCA, the NOCs, the IFs and AFs, corporate sponsors and other stakeholders to ensure synergies beneficial for all.

The positive impact of hosting an event of this scale would be felt by both the youth of today and future generations, the enormous social and economic benefits that such a comprehensive investment through sport would have for the kingdom and the Olympic Council of Asia, heralding Saudi Arabia's arrival on the global sporting stage.

RESPONSIBLE HOSTING IN UNPRECEDENTED TIMES

The impact of the Covid-19 pandemic on sports events in 2020 has brought governmental responses to global issues into sharp focus. It has also made it more apparent than ever that the OCA needs dependable partners that can be trusted to react responsibly and effectively in the midst of such potentially devastating events.

The Saudi response to Covid-19 was fast, strong and without question helped save thousands of lives and slow the spread of the virus. As early as January, it created a task force with leading representatives of the Ministries of Health, Education, Interior and FDA to monitor the situation and prepare an action plan. As the situation developed, the Saudi government was

among the first in the world to recognise the severity of the threat and impose unprecedented measures to protect its people.

That included travel bans, the highest religious authorities asking Muslims to pray at home for the first time in the kingdom's history and the development of an app to track and trace cases among the population.

All of which highlights the preparedness of the Saudi government to make difficult decisions in a decisive fashion, traits that add to the country's reputation for being a strong and dependable partner for the OCA as it bids to host the Continent for a festival of sport.

GAMES CONCEPT

SUSTAINABLE, OPEN AND TRANSFORMATIVE

Riyadh is a vibrant city, full of creative energy and extraordinarily united by its cultural wealth. It is a city where tradition and modernity can coexist, which is why it is known around the world as a city that is welcoming, friendly, open and peaceful.

Therefore the Games Concept will blend innovation and tradition, share Riyadh's magic with the OCA, the Asian Olympic Family and spectators from all over the world, presenting a unique setting in which to realise this truly sustainable and transformative Games. An extraordinary vision that fits the existing and planned resources and assets of our city with the needs of the Games now, and in the future.

In the spirit of Olympic Agenda 2020, Riyadh 2030's improved Games Concept guarantees the best experience for the athletes and increases the opportunities for a Games lasting legacy.

VENUE PLAN: COMPACT, ICONIC AND WELL-CONNECTED

Our choice of venues has been developed around the determination to provide athletes with the best facilities while adhering to the recommendations of the Olympic Agenda 2020.

In order to reduce the costs of staging the Games, we are using existing venues wherever possible and temporary buildings wherever appropriate. New venues will only be built where clear legacy needs have been identified and sporting and business plans developed for post-Games use. Riyadh 2030 will pursue 'excellence without extravagance'.



For athletes performing outside the main venues, we have selected locations that provide excellent facilities and spectacular backdrops.

The Riyadh 2030 Concept will shape the future of the city as an important hub to meet and satisfy the sporting, recreational, social and cultural needs of the current and future generations. Based around a four-zone concept to optimise the Games experience and operations, the spectacular, innovative and technically excellent concept will include venues and live sites side-by-side with some of the world's most spectacular landmarks.

This will be an extraordinary celebration in the heart of a global city, providing unique opportunities for hospitality venues, cultural events and partner activations. A complete festival, there will be focus on creating value across the full reach of the Games experience and its products. Innovative platforms, integrated products, bespoke experiences

for each client group, marketing partners and stakeholders.

GAMES-READY RIYADH

From the outset, the planning has taken into consideration the real needs of recent Asian Games and the existing assets of our city. This means we are not changing our city and long-term plans to fit the Asian Games, rather, we are applying Riyadh's existing resources and plans to create an exceptional, sustainable, future-proof Games Concept and a perfect demonstration of the spirit of the Olympic Agenda 2020.

Riyadh 2030 will be tailor-made for its athletes, where modern and accessible facilities meet ideal weather conditions as they compete, train and live in modern world-class venues and accommodation.

With the athletes at the very heart of our Games Plan, we have established a prominent,

well-rounded Athletes' Commission with a mission to give athletes from across Asia the opportunity to produce their very best performance.

Spectators, too, will experience the greatest festival of sport. Members of the media, too, will find inspiration in a city that is renowned for its exceptional storytelling and constant innovation of their craft. Riyadh has a diverse array of entertainment and recreation options that will invigorate and refresh athletes in their downtime.



VENUE LOCALISATION

A | QIDDIYA ZONE

- 1 Motion Stadium
- 2 White Water Stadium

A1 | Asian Games Park Cluster

- 3 Qiddiya Stadium
- 4 Qiddiya Arena
- 5 E-Games Arena
- 6 Tennis Center
- 7 Aquatics Center
- 8 Baseball Ground
- 9 Cricket Ground
- 10 Cycling Park
- 11 BMX Park 1
- 12 BMX Park 2

B | HISTORICAL ZONE

B1 | KSU Cluster

- 13 KSU Stadium
- 14 KSU Arena
- 15 Multipurpose Hall
- 16 Dome A
- 17 Dome B
- 18 Hockey Stadium
- 19 KSU Sevens
- 20 Urban Sport Climbing Park
- 21 Urban Skateboarding Park
- 22 Urban Basketball 3x3 Park

B2 | SAOC Complex Cluster

- 23 Green Hall - 2
- 24 Bowling Center
- 25 Green Hall - 1
- 26 Archery Range
- 27 Velodrome

B3 | Malaz Cluster

- 31 Prince Faisal bin Fahd Stadium
- 32 Malaz Hall - 1
- 33 Malaz Hall - 2

B4 | Riyadh International Convention & Exhibition Center

- 34 Hall 1
- 35 Hall 2
- 36 Hall 3

C | AL KHOBAR (DAMMAM) ZONE

C1 | Half Moon Cluster

- 43 Regatta Course
- 44 Sailing Marina
- 45 Surfing Beach
- 46 Yacht Harbour
- 47 Beach Volleyball Stadium

Individual Venues

- 48 Prince Mohamed bin Fahd Stadium
- 49 Prince Saud Bin Jalawy Stadium

Individual Venues

- 37 Masmak Fortress
- 38 King Fahd International Stadium
- 39 Janadriyah Hippodrome
- 40 King Abdulaziz Equestrian Fields
- 41 Nofa Golf Resort
- 42 Shooting Center

NON COMPETITION VENUES

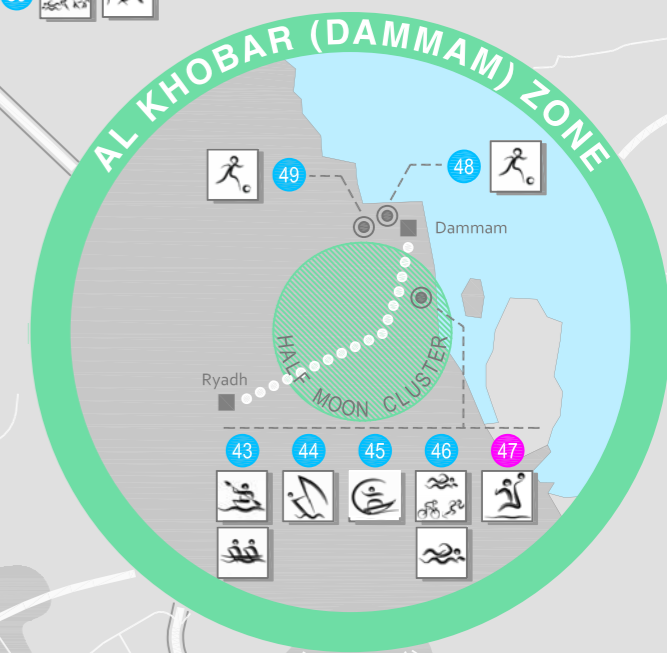
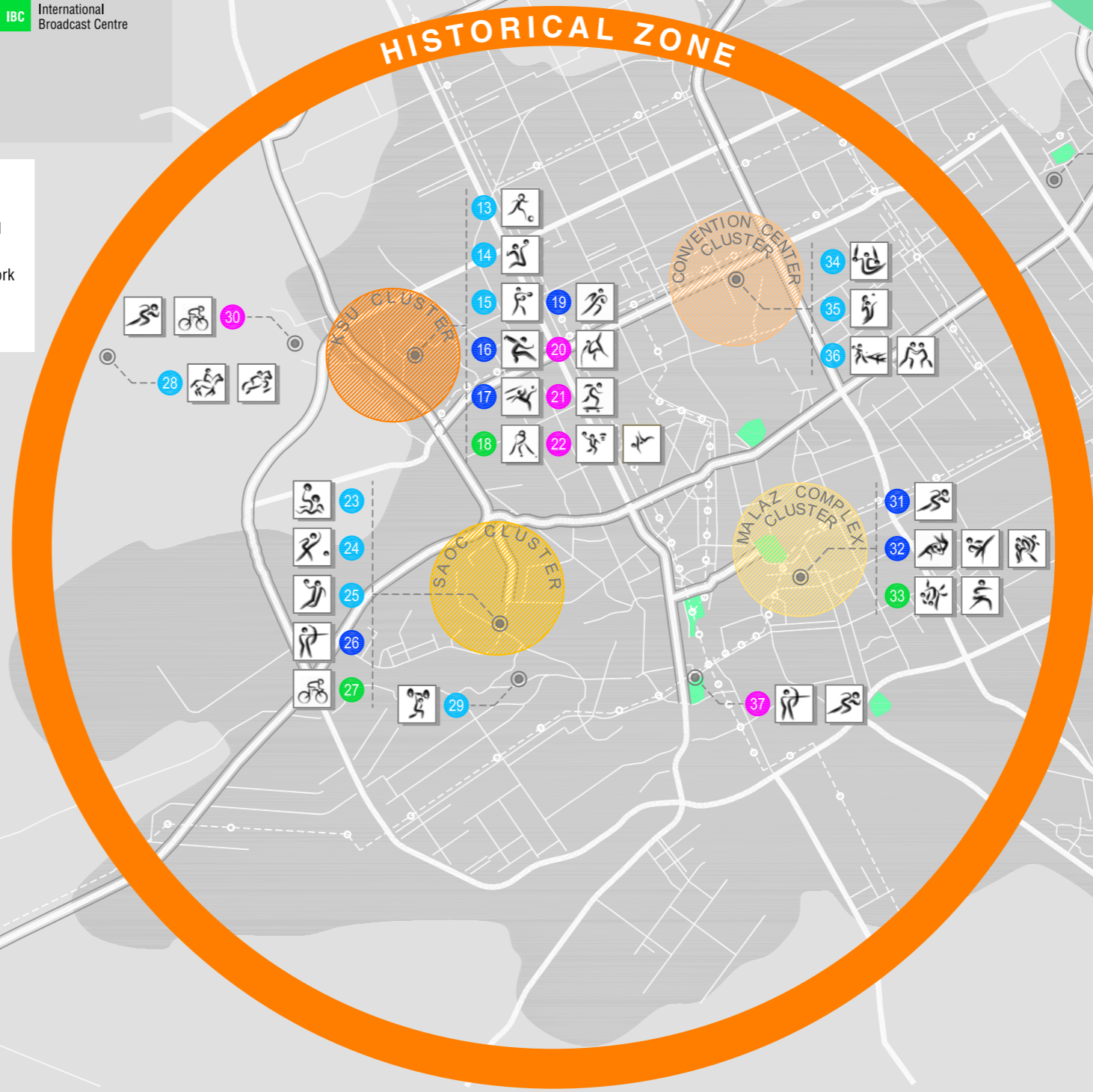
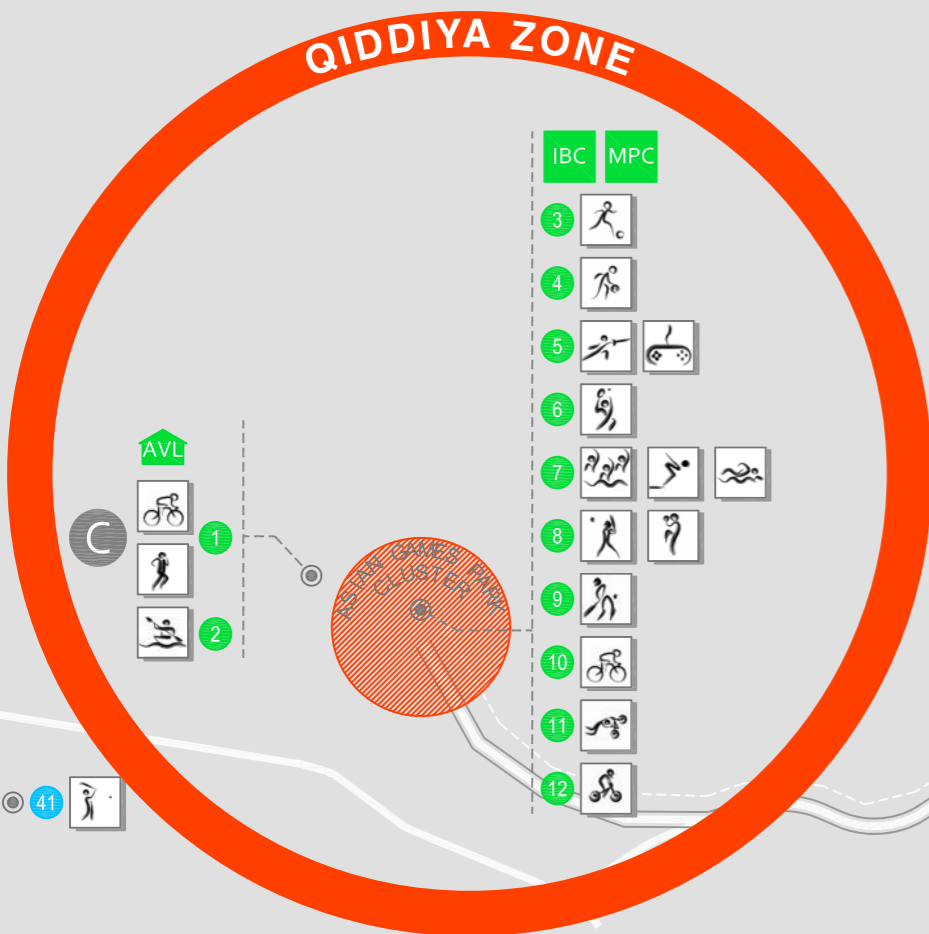
- C** Opening & Closing Ceremonies
- AVL** Athletes Village
- MV** Media Village
- MPC** Main Press Centre
- IBC** International Broadcast Centre

COLOR CODE

- Existing no permanent works
- Existing permanent works required
- Planned under construction
- Temporary
- Additional

TRANSPORT INFRASTRUCTURE

- International Airport
- Major Urban Arterial
- Olympic Route Network
- Freeway
- Riyadh Metro Network
- Railway



RIYADH 2030 VENUE LOCATION



MASTER PLAN AND VENUES

With world-class venues and an unmatched availability of high-performance training facilities, the readying of existing, planned and temporary venues will leave an enormous legacy of expertise in continuing holding major future events in the region.

The majority of the sports venues are already in existence or planned, their construction not dependent on the Games, meaning it will not be necessary to invest in and build a large number of new additional permanent venues. Each has been meticulously planned to meet a specific need in the country.

ATHLETES VILLAGE

This fully accessible Village, located at the heart of the Games, will instill a community atmosphere in Riyadh 2030. With 10,500 beds, the Athletes Village will offer all athletes a personalised and unique Games experience, where fully accessible modern housing and expansive athletic facilities for training and recovery meet world-class medical facilities, excellent leisure opportunities and a full range of world dining options in a peaceful and secure setting in beautiful Riyadh.

| CITY | ZONE | CLUSTER | VENUE(*) | VENUE NAME | SPORTS |
|----------------------|---|--|----------------------------------|---|---|
| RIYADH | A QIDDIYA ZONE | Individual Venues (outside of Cluster) | 1 | Athletes Village Motion Stadium | Open and Closing Ceremonies Cycling Road finish line Athletics Marathon finish line |
| | | | 2 | White Water Stadium | Canoe/kayak Slalom |
| | | A1 Asian Games Park Cluster | 3 | IBC/MPC Qiddiya Stadium | Football (Finals) |
| | | | 4 | Qiddiya Arena | Basketball |
| | | | 5 | E-Games Arena | E-Sport, Fencing |
| | | | 6 | Tennis Center | Tennis |
| | | | 7 | Aquatics Center | Swimming, Diving, Artistic Swimming |
| | | | 8 | Baseball Ground | Baseball, Softball |
| | | | 9 | Cricket Ground | Cricket |
| | | | 10 | Cycling Park | Cycling Mountain Bike |
| | | | 11 | BMX Park 1 | Cycling BMX Freestyle |
| | | | 12 | BMX Park 2 | Cycling BMX Race |
| | B DIRIYAH HISTORICAL ZONE | B1 KSU Cluster | 13 | KSU Stadium | Football (Preliminaries) |
| | | | 14 | KSU Arena | Volleyball |
| | | | 15 | Multipurpose Hall | Boxing |
| | | | 16 | Dome A | Wushu |
| | | | 17 | Dome B | Sepak Takraw |
| | | | 18 | Hockey Stadium | Hockey |
| | | | 19 | KSU Sevens | Rugby Sevens |
| | | | 20 | Urban Sport Climbing Park | Sport Climbing |
| | | B2 SAOC Complex Cluster | 21 | Urban Skateboarding Park | Skateboarding |
| | | | 22 | Urban Basketball 3x3 Park | Basketball 3x3, Breaking |
| | | | 23 | Green Hall - 2 | Waterpolo |
| | | | 24 | Bowling Center | Bowling |
| | | Individual Venues (outside of Cluster) | 25 | Green Hall - 1 | Handball |
| | | | 26 | Archery Range | Archery (Preliminaries) |
| | | | 27 | Velodrome | Cycling Track |
| | | | 28 | AlDuhami Equestrian Center | Equestrian (Dressage and Jumping) |
| | | B3 Malaz Cluster | 29 | King Fahd Cultural Center | Weightlifting |
| | | | 30 | Al Bujairi Area | Athletics Marathon (Start Line) Cycling Road (Start Line) |
| | 31 | | Prince Faisal Bin Fahd Stadium | Athletics | |
| | 32 | | Malaz Hall 1 | Jujitsu, Kurash, Taekwondo | |
| | B4 Riyadh International Convention & Exhibition Center Cluster | 33 | Malaz Hall 2 | Karate, Judo | |
| | | 34 | Hall 1 | Gymnastics (Artistic, Rhythmic, Trampoline) | |
| | | 35 | Hall 2 | Badminton | |
| | | 36 | Hall 3 | Table Tennis, Wrestling | |
| VENUES OUT OF A ZONE | Individual venues (outside of cluster) | 37 | Masmak Fortress | Archery finals, Athletics (Shot put & Pole Vault) | |
| | | 38 | King Fahd International Stadium | Football (Finals) | |
| | | 39 | Janadriyah hippodrome | Camel Racing, Modern Pentathlon | |
| | | 40 | King Abdulaziz Equestrian Fields | Equestrian (Eventing) | |
| | | 41 | Nofa Golf Resort | Golf | |
| | | 42 | Shooting Center | Shooting | |
| DAMMAM | C AL KHOBAR ZONE | C1 Half Moon Cluster | 43 | Regatta Course | Canoe/Kayak Sprint, Rowing |
| | | | 44 | Sailing Marina | Sailing |
| | | | 45 | Surfing Beach | Surfing |
| | | | 46 | Yacht Harbour | Triathlon, Marathon Swimming |
| | | | 47 | Beach Volleyball Stadium | Beach Volleyball |
| | Individual Venues (outside of cluster) | 48 | Prince Mohamed Bin Fahd Stadium | | |
| | | 49 | Prince Saud Bin Jalawy Stadium | | |

(*) ■ Planned under construction ■ Existing no permanent works ■ Existing permanent work required ■ Temporary ■ Additional



IBC AND MPC

Located in existing premises within the Asian Games Park Cluster in the Qiddiya Zone, close to its 10 competition venues, the IBC and MPC will be combined in a Main Media Centre (MMC). As you will see in detail in Chapter 16, the IBC and MPC will benefit from first-class facilities in a convenient location, providing the media with optimum working conditions in which to cover the Asian Games.

ACCOMMODATION

As outlined in Chapter 9, an excellent offer of hotel accommodation is already in place that surpasses the requirements for the OCA Family, other clients and spectators with 5-star destinations assigned, and further hotels going into construction as part of the Qiddiya project (5,000 beds) and Diriyah (3,000 beds). A technologically advanced and sustainably conceived temporary Media Village will also be built.

TRANSPORT AND SECURITY

The robust, efficient and compact transportation system described in Chapter 10 will ensure the comfort and ease of movement for all athletes, OCA Family and visitors during the Asian Games with a combination of private vehicles and an ultra-modern driverless public metro system.

Riyadh 2030 will provide an optimised Games transport network that ensures minimal travel times and is supported by a modern, safe,



extensive and reliable public transport system available to spectators and visitors alike.

In developing this transport concept, focus has been given to the vital requirements of guaranteeing secure and smooth transport operations and timings for the OCA Family within the safest possible environment.

FINANCIALLY SECURE

As shown in Chapter 19, the Riyadh 2030 Financial Plan is robust and fully costed, based on strong public and private commitment with an experienced, qualified and dedicated team delivering a well-managed, responsible and risk-free Games.

A TRULY SUSTAINABLE LEGACY

A key priority for Riyadh 2030 is to create a project which guarantees the future use and viability of all venues, ensures that sporting pursuits are a way of life for society, spreads the Olympic culture and educates future generations in its sporting values.



Hosting the Asian Games also represents a fantastic tool with which to increase and promote the practice of sport in the country, combining classic sports with traditional and local competitions, providing a great opportunity for local spectators to engage with the event, reignite the interest of the local population in sports and fair-play and improve standards of performance to levels never seen before.

That means investing in people, ensuring our teams work for the future development and consolidation of sports in the Kingdom forever, leaving a legacy of knowledge that will be a great asset for the future, and provide further opportunities for attracting major events in the near future. Part of our vision is that the magic of the Asian Games 2030 will be just a first taste of many top-level international events that our country will host in the coming decades. It is our absolute commitment to making that vision come true.

02

CHARACTERISTICS OF THE COUNTRY, CANDIDATE CITY & LEGACY

Riyadh 2030 will be a magnificent opportunity to shape the future of our youth, and will positively impact 60 million students in the next ten years and countless more as its lasting legacy. Saudi Arabia is a young, vibrant society and proud to be making huge investments in the development of its sport, culture and education.

The Asian Games 2030 will showcase the openness of modern Saudi Arabia. More young people and more women are practicing and directly involved in sport than ever before, more open to the world and welcoming and engaging with its diverse communities.

The Riyadh 2030 Games will be a showcase of inclusion, equality and progress the legacy of which will endure long after the medals have been awarded and this magical moment has been written into the city's great history.



A HISTORIC KINGDOM READY TO EMBRACE THE FUTURE

The rich history of Saudi Arabia reaches back centuries. Founded in its modern form in 1744, 1000 years after it became the cradle of Islam, today it is geographically the largest sovereign state in Western Asia, the second-largest in the Arab world, the fifth-largest in Asia, and the 12th-largest in the world. Saudi Arabia also has one of the world's youngest populations: 50 percent of its 33.4 million people are under 25 years old and ready to embrace the inclusion, diversity and power of Olympism that an Asian Games would bring to their country.

Since King Abdulaziz Al-Saud established the unified modern Kingdom of Saudi Arabia in 1932, its transformation has been astonishing. In a few short decades, the Kingdom has turned itself from a desert nation into a modern, sophisticated state and a major player in global economic and geo-political affairs.

The kingdom may have undergone many historic moments on its journey to the modern Saudi Arabia we know today, but the latest major transformation led by King Salman will truly be a landmark change for the region, using the foundations of stability to move the country, its economy, its culture and its people forward in unprecedented fashion.

A thriving economy was fuelled by the discovery of vast oil deposits in 1936 that propelled Saudi Arabia onto the world stage.

The country became one of the original 51 chartered members of the United Nations in 1945 and is considered a regional and middle power. In addition to the GCC, it is an active and founding member of the Organization of Islamic Cooperation, Arab League and OPEC.

Now, the kingdom is ready to diversify that economy and develop another new era of dynamic, sustainable growth. The Saudi Kingdom has evolved substantially in recent years, and the Asian Games will be an accelerator of that continued transformation of our society.

We are committed to a project that will mean not only educating our large, vibrant youth population in the Olympic values and the culture of sport, but one that brings about an important urban and social transformation. We are building a bold new future for the Saudis through this magnificent sporting event.

RESHAPING THE FUTURE

That future will be forever linked with the setting of these new standards being drawn together today, standards that are creating a sustainable and transformed network of cities and venues to be founded on a new generation of Saudis who will help spread the passion for all sports and welcome athletes and spectators from all around the world to their country.

Riyadh 2030 will be a magnificent opportunity to shape the future of our youth because Saudi Arabia is a young, vibrant society, that is proud to be investing in the development of its sport, culture and education. As our emerging male and female sports stars continue to prove, this is an ambitious nation with an appetite for great progress. The role of women continues to become more and more central to the country's vision, where international competitiveness in all fields, improvements in healthcare and investments in all areas of society leave it ideally placed to embrace the bright and transformed future that Riyadh 2030 represents.

EDUCATIONAL PROGRAM

- In collaboration with the Ministry of Education and the School Sports Federations, an Olympic Educational program including OCA culture, Asian Games inspirational courses to reach 600 000 students every year.
- The implementation of a Sports Event Management MBA for the Saudis in collaboration with KSU is an amazing opportunity for the students to take part in the Games and gain experience as employees/managers.
- A collaboration with the Ministry of Education and the Universities will promote the Games and volunteering, providing the best route to recruit 30,000 volunteers for the Games and provide a key legacy for holding future events.

The Asian Games 2030 will showcase the openness of modern Saudi Arabia and bring further momentum to the changing role of Saudi women that we have seen in recent years and that will continue to build over the next decade and beyond. The country's women are ready, willing and fully prepared to be involved and engaged in the success of a Riyadh Games. Today, 80% of the country's sports federations have female athletes and that number can soon become 100%. Led by HRH Princess Reema Bandar Al-Saud, who has played such a key role in their empowerment, Saudi Arabian women have an impressive role model to help them be central to an inclusive Games and prove that our Kingdom is truly opening up to the world.





The young Saudi population is open, welcoming, and willing to engage with the multiple communities living across the territory. Our Games will build ever-greater social cohesion among our diverse populations and communities, and ours will be an important moment to inspire them towards a healthier way of living.

ONE CITY, ONE DIRECTION

Few cities have transformed as rapidly and spectacularly as Riyadh. The Saudi capital is a city with an ancient history and rich culture, one that grew from a desert village to become one of the great modern cities of the world with its own distinct, vibrant energy. Located on the eastern part of the Najd plateau in the heart of the Kingdom of Saudi Arabia, Riyadh's name was derived from the plural of the Arabic word *Rawdah*, meaning meadows. Riyadh's history and culture dates back to the mud houses in Ad Diriyah, the jewel of Saudi Arabia, and extends to the modern architecture to be found today in the King Abdullah Financial District. A captivating blend of both ancient and modern culture, Riyadh offers a multi-sensory experience through its diverse cultural offerings that have inspired both its people and visitors.

The foundations of the Riyadh 2030 Bid are a genuine transformation for the city and

for the Asian Olympic Movement, extending the world's frontiers for future major events in the country through the exceptional delivery of an ideal Games Master Plan that includes fundamental social and environmental legacies, and the flawless realisation of the dream that new territories on the continent are able to successfully host the Asian Games.

Riyadh 2030 also represents the dream of an entire nation, and a dynamic team eager and prepared to work hard alongside OCA, hand-in-hand, over the next ten years on the historic journey to the Asian Games of 2030. Building national pride, reigniting the Saudi people's passion for sports and significantly increasing youth participation in sport across the Kingdom, the benefits of which will reach far beyond its borders.

The journey of transformation has already begun, but the Riyadh 2030 Asian Games would be the greatest milestone to date in Saudi Arabia's development as a major force in global sport, capable of producing and hosting the best athletes in the world.

The full weight of the country is aligned behind this bid. The decade ahead would be transformative. The positive future reverberations would be felt for generations to come.

FINANCIAL STABILITY

The Saudi Arabian economy boomed during the 1970s and 1980s, its growth underpinned by the enormous revenue from exporting oil to the west. The boom led to the state being able to quickly develop into a thrusting modern country, able to enjoy the twin benefits of low unemployment levels and a high GDP.

It is to that backdrop that we have been able to establish a Riyadh 2030 Financial Plan that is both robust and secure, based on strong public and private commitment and with an experienced, qualified and dedicated team that will deliver a well-managed, fiscally responsible and risk-free Games.

The Riyadh 2030 Financial Plan is also built on the Vision 2030 goals and reflects the country's potential and projected future. This is a bold roadmap for economic and fundamental development actions in the Kingdom. It is a program that has seen the restructuring of key governmental bodies and ministries that will enable them to realise the visions and expand their competencies to achieve a prosperous future through sustainable development.

Deploying a number of existing venues alongside purpose-built arenas, these Games will also be the focal point of Riyadh's urban transformation, with new stadiums, hotels, recreational spaces and infrastructure all bound by the highest standards of sustainable building codes and linked together by the largest driverless metro network in the world. With environmental and financial responsibility at its core, Riyadh 2030 will epitomise the effort to make the Saudi capital one of the 50 most desirable cities to live in in the world, with a quality of life in complete harmony with the Olympic values.

TRUSTED AND STRONG INSTITUTIONS

Saudi Arabia is an absolute monarchy, where the King is both the Head of State and Government. Decisions are, to a large extent,

made on the basis of consultation among the senior Princes of the Royal Family and the religious establishment.

Therefore, King Salman bin Abd al-Aziz Al Saud, who acceded to the throne on 23 January 2015, is also the Prime Minister, and decrees are issued based on either authority.

The King combines legislative, executive and judicial functions, and royal decrees form the basis of the Kingdom's legislation. There are no political parties in Saudi Arabia.

The legislative branch is composed of a unicameral Consultative Assembly, with 150 seats and members appointed by the Monarch every four years. Back in 2013, the King granted women 30 seats on the Council, and today 20% of the members are women.

Should Riyadh be elected host of the 2030 Asian Games, the RAGOC will have the full and unwavering support of all the public authorities and levels of government, including all the necessary financial guarantees to realise this bold and transformative project. From the Royal Court to the local city authorities, the commitment and support of all Saudi institutions is guaranteed, along with that of the citizens of Riyadh and across the Kingdom.

The Royal Court, the Ministry of Sports, the Saudi Arabian Olympic Committee, the Public Investment Fund (the sovereign wealth fund of



Saudi Arabia investing in specific projects such as Al Qiddiyah) the Ministries of Environment, Water and Agriculture, Tourism, Culture, Ministry of Foreign Affairs, Interior, Education, Transportation, Municipal & Rural Affairs, all of these vital entities will be involved in and united behind the project from day one.

BACKING THE BID

Within the Kingdom, support for the Riyadh 2030 Asian Games Bid is overwhelming. The Games' position within the highly anticipated Saudi Vision 2030 has made it a focal point of the country's transformation and what will be the culmination of more than a decade of projects that bring with them a massive leap forward for the population's standard of living and further establishment on the global stage.

From the outset of the bid process we have sought the support of key stakeholders in the business community, for whom the opportunities that a Riyadh 2030 Asian Games would bring are abundant. From the tourism and hospitality

industry to what will be a thriving new sports marketing and hosting sector, the diversification of the economy and the opening up of new markets that it entails ensure the backing of business.

The support of environmental agencies has been incredibly positive, with the masterplan falling in line with the Vision 2030 at the core of which are sustainable building practices and the greening of vast spaces for public use.

The education sector is excited for the re-energising of schools not just with new programmes to offer more sporting opportunities, but by instilling the key facets of Olympism in the young to develop well-rounded, globally minded students.

With the demand for some 30,000 volunteers to be involved directly in the Games, the opportunity to welcome the world into Saudi Arabia and to witness the first ever Asian Games in the country's history, the positivity of public opinion is fully in line with that of these important sectors. There are no issues with opposition movements appearing, and the ongoing campaign will help ensure the positive sentiment continues over the next decade.

LEGACY & SUSTAINABILITY

The long-term positive impact of hosting the 2030 Asian Games on every aspect of Riyadh and its people will reflect the depth and sustainability of the investment behind them and within the overall Saudi 2030 Vision strategy. The Games will be a showcase of inclusion, equality and progress that will endure long after the medals have been awarded and the moment written into the city's great history.

VENUES AND KEY INSTALLATIONS

- Close cooperation with the King Saud University will see its sports facilities fully



- updated for the use of its 55,000 students
- Imam University dormitories will be redeveloped ahead of its use as the Media Village, for the benefit of tens of thousands of residential students
- The renovation of the sport facilities in Malaz Cluster which will offer National Federations international-standard training and competition facilities in which to develop and prepare the Asian Games.
- All other competition venues will be open to the public and athletes for training and the holding of local and national competitions.

EXISTING LONG-TERM PLAN ALIGNMENT

The legacy of the 2030 Asian Games is intrinsically tied to the sustainability of the event and the fundamental programmes that its success relies upon, all of which have been incorporated in the existing Saudi 2030 Vision launched in 2016 within the National Transformation Programme. Preparing the bid has engaged all stakeholders behind a common project and shared goal, and its legacy will be to keep this spirit and dynamic alive.

The alignment of all government bodies and relevant local authorities behind the vision

allow for a holistic approach to the master plan, minimising the potential environmental impact and keeping the financial costs in check. Existing venues will be prioritised, new ones will have their long-term use carefully planned and infrastructure will be focussed on the needs of the city as well as within the context of the Asian Games.

As such, the legacy of the Riyadh 2030 Asian Games has been planned to hold the key sporting, social, tourist, environmental and economic considerations in its core. Beyond the physical transformation, it will inspire a new generation to enjoy healthier lifestyles through sport in a city redeveloped to make access to those opportunities easier than ever before. Sport will help bring regional unity, national equality and greater equality, all still firmly rooted in the unique riches of Saudi culture.

Within the Qiddiya project, the apartments comprising the Athletes Village will be transferred to accommodation for those working within the brand-new district's facilities and services, offering affordability with the very latest in design and amenities and excellent standard of living.

Making Riyadh one of the world's top 100 cities to live is the goal of the Royal Commission



for Riyadh city. The commission's extensive analytical field studies and consultations were the blueprint for providing excellent living conditions through a host of improvements for the population at large and fundamental to the hosting of the Asian Games, while preserving and supporting local culture:

- A brand-new, comprehensive public transport system based around a Riyadh Metro network and bus lines to link all major residential, commercial and public spaces.
- Improved quality of life for all residents with a vast public park project and the 135km Sports Boulevard of cycle, walking and horse-riding routes.
- Increased participation in sport for the Saudi people and a demonstration of the power of Olympism, extending the National School Sports Development Strategy of 2013 and galvanising society at large behind the unique opportunity of witnessing first-hand the excellence of elite sport that hosting the Games brings.
- Sustainable urban development initiatives such as extensive waste-management and water re-use programmes integral to all building works thanks to the alignment of new government agencies.

- A supportive, widely consulted population that is behind the regeneration, has had its voice heard and will be at the heart of the success of the Games and their city's future.

The fruit of these plans will be a city that works better for a healthier population and is both more welcoming and more appealing to global tourism and business.

PROMOTING SPORT IN SOCIETY

Riyadh and the country of Saudi Arabia recognises the huge opportunity that hosting the Asian Games brings to the country as it heralds in a new era of global culture to its rich history.

The intangible legacies of hosting the Games will be just as fundamental to the future of the city and its people as the physical infrastructure. As part of the thrust towards a more active population, future generations of Saudis will grow up with a new found awareness of sport as a central part of their daily lives. Young men and women like Hasna Al-Hammad are becoming role models representing their nation on the world stage and inspiring the youth to follow along with government programmes to bring greater access to sport into schools.

The movement towards increasing sport in schools is not new, but the Games provide a fresh impetus to the National School Sports Development Strategy that was launched in 2013 through the Ministry of Education. The legacy for the young reaches beyond health and participation, or even improving elite performance and creating better pathways for finding the next champions. It is about developing new leaders, instilling teamwork, the thrill of competition and being part of the global movement that is underpinned by the power of Olympism.

All of this will strengthen the sports economy and though it may be impossible to put a price on the pride of seeing your country represented as it hosts a major Games, or on your capital city welcoming the best athletes and visitors from all over the continent, but the Asian Games will be an occasion of excellence that will inspire excellence in countless ways for the Saudi people.

The government body responsible for the development of Riyadh has been known as the Royal Commission for Riyadh city since it was relaunched in August 2019 and established by royal decree. It is the Commission's goal to make Riyadh one of the top 100 global cities to live in through a host of improvements for the population at large and many of which are fundamental to the hosting of the Asian Games, including four 'Megaprojects'.

1. The 135km Sports Boulevard will provide pedestrian pathways, amateur and professional cycle routes and horse-riding facilities, as well as green open spaces irrigated entirely by reused water.
2. The Riyadh Art Project will bring 1000 pieces of art from around the world to installations around the city for the people to enjoy, including art parks, gardens and transport stations.
3. King Salman Park will cover more than 13 square kilometres making it one of the world's great urban park spaces. The area will include sports complexes and museums including the Royal Art Complex on the doorstep of 16 new hotels offering 2300 rooms for the guests and visitors of the Asian Games.

4. The King Abdulaziz Project for Public Transport will take a holistic approach to the city's transportation system and provide the connectivity and coverage to meet the demands of one of the world's most desirable cities to live.

The sustainability credentials of the Riyadh 2030 Asian Games are also at the heart of the long-term Green Riyadh project, making better use of used water for irrigation, improving the air quality and marking a significant improvement of the quality of life across the city.

The Games will provide further impetus to Riyadh's extensive sustainability plans that, with the alignment of government bodies and additional funding, will deliver a legacy for the capital's infrastructure to benefit the city for decades to come.

But the main goal of the Riyadh 2030 Asian Games bid is not only to leave a lasting legacy in the region, but also one that is tangible and everlasting for the whole OCA Family.

Riyadh 2030 recognises the primacy of the role of the OCA and how important it is to maintain a close relationship with the OCA during the bidding phase, the preparation and the competition phases.

The Asian Olympic Movement, and specifically the OCA, stand to derive considerable benefits from Asian Games hosted in Riyadh. Riyadh 2030 will place the stewardship of the OCA at the centre of the project, ensuring excellence in Games delivery. A true partnership approach guarantees low-risk delivery

INDISPUTABLE LEGACY PROPOSITIONS

- The sports development plans of the Riyadh city and region are perfectly aligned with the organisation of this event and the vision of the OCA.



- Realistic plans to promote sports at elite and all participation levels.
- Outreach programmes for the young to communicate the values of the Asian Games and OCA.

ENERGISING THE ASIAN SPORTING PRODUCT

- Riyadh becomes a new destination to host Asian sports events, enabled by a creative and innovative ticket marketing strategy.
- Riyadh offers visually stunning sports presentation opportunities.
- A spectacular setting for an unforgettable Opening and Closing Ceremony.

ASSURED DELIVERY, LOW-RISK PROFILE

- Minimal financial and operational risk.
- Venues already in use which have hosted major sports events.
- The SAOC has stored up enormous organisational experience in major events.
- Full support for organising public authorities. Including financial guarantees
- Availing of external collaborators with extensive experience in similar events.



03

CUSTOMS & IMMIGRATION FORMALITIES

The Saudi government guarantees that every accredited person, including athletes, coaches, media and the OCA Family, will have free visa entry to the country for the celebration of the 2030 Asian Games. Regarding spectators and visitors, Saudi Arabia has opened its doors to the world through its new tourist e-visa. Visitors to the Games will have the chance to discover and experience the warm hospitality of the Saudi people, the rich heritage, vibrant culture, and diverse and breath-taking landscapes that are the essence of the kingdom.

The Kingdom will take all necessary measures in order to guarantee the efficient importation of equipment needed for the Games. The Riyadh 2030 bid will provide a written guarantee for importing all equipment and sport goods free of taxes, import duties or stamp duties.



MAKING ENTRY EASIER

While the security of the Kingdom and its people continues to be an absolute priority for the government at all times, since September 2019, tourists from 49 countries in the world have had visits to experience the country's rich culture made considerably easier thanks to the introduction of the new tourist e-visa. The programme simplifies and streamlines multiple entries within a year, and can be used for a total of up to 90 days.

The General Sports Authority also announced the Sharek International Events Visa (SIEV), an electronic visa issued concurrently with the purchase of a ticket for qualifying special sporting event, concert or cultural festival through sharek.sa. The event-specific Sharek visa allows entry into Saudi Arabia to attend that event and for a few days before and after.

The Government has guaranteed that the holders of the 2030 Riyadh Asian Games Identity Card can temporarily enter Saudi Arabia to carry out their duties, in accordance with the OCA Constitution and the Host City Contract. This will include any person who needs to perform any duty linked to the 2030 Riyadh Asian Games and its family Members.

There are also two different types of worker visa, 'Business' for companies to apply for on behalf of their employees and 'Normal' that are linked to a specific government contract. Both can be easily applied for online. Within this group will be included any person that needs to perform any duty for the Games, including but not limited

to the broadcaster and marketing workers for the Games.

MOVEMENT OF PEOPLE AND EQUIPMENT

With the full support of every layer of the Saudi government, the passage of those carrying the Games Identity Card and the movement of equipment to be used by the athletes, media, NOCs and Asian Games Family as they enter Saudi Arabia will be processed quickly and effectively.

TAX RATES AND REGULATIONS

Income tax is paid by non-Saudi residents, active non-residents with an income source but no permanent residence and those working in the natural gas and hydrocarbon industries.

Value Added Tax, or VAT, of 15% is charged to those in the kingdom on earnings from independent economic activity as well as all goods imported into Saudi Arabia. The standard tax-free import limit is 3,000 Saudi Riyals worth of personal goods and products.

There is an Excise tax imposed on products that are likely to cause health problems and subsequently increase medical expenses, such as soft drinks, energy drinks, cigarettes and tobacco products, with rates varying between 50-100%.

Finally, a Withholding Tax is levied on earnings from an establishment or resident for service, and varies from 5-20% based on the service.

Saudi customs will ensure temporary importation of goods is straightforward and free of any taxes and duties, and broadcasters will benefit from an efficient processing system for rapid registering of their equipment upon entry to Saudi Arabia and expeditious departure with the same equipment.

VACCINATION REQUIREMENTS

As a condition of entry, yellow fever vaccination is required for all travellers over 9 months of age arriving from countries with persistent or periodic yellow fever.

All residents and long-term visitors (those staying for 4 weeks or longer) from states with wild poliovirus (WPV1)³ or circulating vaccine-derived poliovirus (cVDPV1 or cVDPV3)⁴ transmission of all ages arriving in Saudi Arabia should receive a dose of bivalent oral poliovirus vaccine (bOPV) or inactivated poliovirus vaccine (IPV) between 4 weeks and 12 months prior to international travel or, for those undertaking urgent travel (i.e. within 4 weeks), a dose at least by the time of departure.

All residents and long-term visitors (i.e. those staying for 4 weeks or longer) from states with circulating vaccine-derived poliovirus (cVDPV2)⁵ transmission Residents and long-term visitors of all ages arriving in Saudi Arabia should receive a dose of IPV, 4 weeks to 12 months prior to international travel or, for those undertaking urgent travel (i.e. within 4 weeks), a dose at least by the time of departure.

Travelers should be provided with an International Certificate of Vaccination. Those lacking documentation of appropriate polio vaccination may be restricted at the points of entry irrespective of the means of conveyance (e.g. road, air, sea) from the following Asian countries:

- Pakistan, Indonesia, Myanmar, China, Philippines.

EQUINE ENTRY

Saudi Arabia has extensive experience in the field of equine and animal import for its well-developed horse racing sector as well as camel racing. As such, the safe, effective reception of these animals is assured in order to have them processed and into their stables as quickly as possible.

The government will establish further procedures to guarantee the entrance of horses and camels specifically for the period of the Asian Games and will take into account the quarantine periods from different territories to guarantee the safety of all animals.

The following requirements must be met for the importing of jumping and endurance horses:

1. Horse Quarry letter.
2. Import permit.
3. Speech from the Saudi Equestrian Federation.

The King Abdulaziz Centre receives applications for the registration of the imported horse and takes the necessary measures to verify the horse and the accompanying documents:

- The Horses Club is responsible for giving permission to enter.
- Sports events have their own unique access facilitation processes.

In this regard the horses that should arrive for the Asian Games will have a dedicated process managed by SAOC, with the support of the King Abdulaziz Centre.





04

METEOROLOGICAL CONDITIONS

The competition schedule for the Riyadh 2030 Asian Games would start on November 1st, 2030, and finish on November 16th, 2030, providing 16 days of international sport at its very best.

At that time of the year, the air quality in Riyadh is at its optimal level and the weather conditions are the best for sports competition.

Riyadh's median temperature for November is a comfortable 20C, with the average maximum of 26C° and minimum of 14C°.



IDEAL CLIMATE FOR COMPETITION

The proposed November schedule for the Riyadh 2030 Asian Games period provides the ideal weather and climate to welcome the athletes to compete in, and visitors to spectate.

Riyadh's median temperature for November is a comfortable 20C (22C in Dammam) with the average maximum of 26C and minimum of 14C. The mean relative humidity is 44% for the month.

There is very little rain year-round in Riyadh or Dammam, and in November the average monthly rainfall is 7-8mm, with only light rain on an average of just 8 days per month. The average sea temperature in Dammam in November is 25.5C (minimum 21C, maximum 29C).

At 612m above sea level, there is on average only four days of mist and one of fog per year in Riyadh in November, and no incidence of dust or sand storms have been recorded in the month for the past decade, with the wind speed not having exceeded 32mph.

These make for excellent conditions for travelling around the city, competing or training, watching sports or just sight-seeing.

POLLUTION PREVENTION AND CONTROL

An extensive Air Quality Management Program is in place in Riyadh to predict and monitor changes in quality and take the appropriate actions. There are several organisations and ministries working together in this regard:

- Royal Commission of Riyadh City
- The General Authority for Meteorology and Environmental Protection

PARTICIPATING AGENCIES

- The Saudi Authority for Industrial Cities and Technical Areas
- King Abdulaziz City for Science and Technology
- The Ministry of Energy, Industry and Mineral Wealth
- The Refinery of Riyadh (Saudi ARAMCO)
- The Saudi Electricity Company
- Riyadh Traffic Management
- The Ministry of Transportation



Monitoring stations throughout Riyadh feed information to the programme around the clock, allowing the efficient review of data and rapid response where necessary.

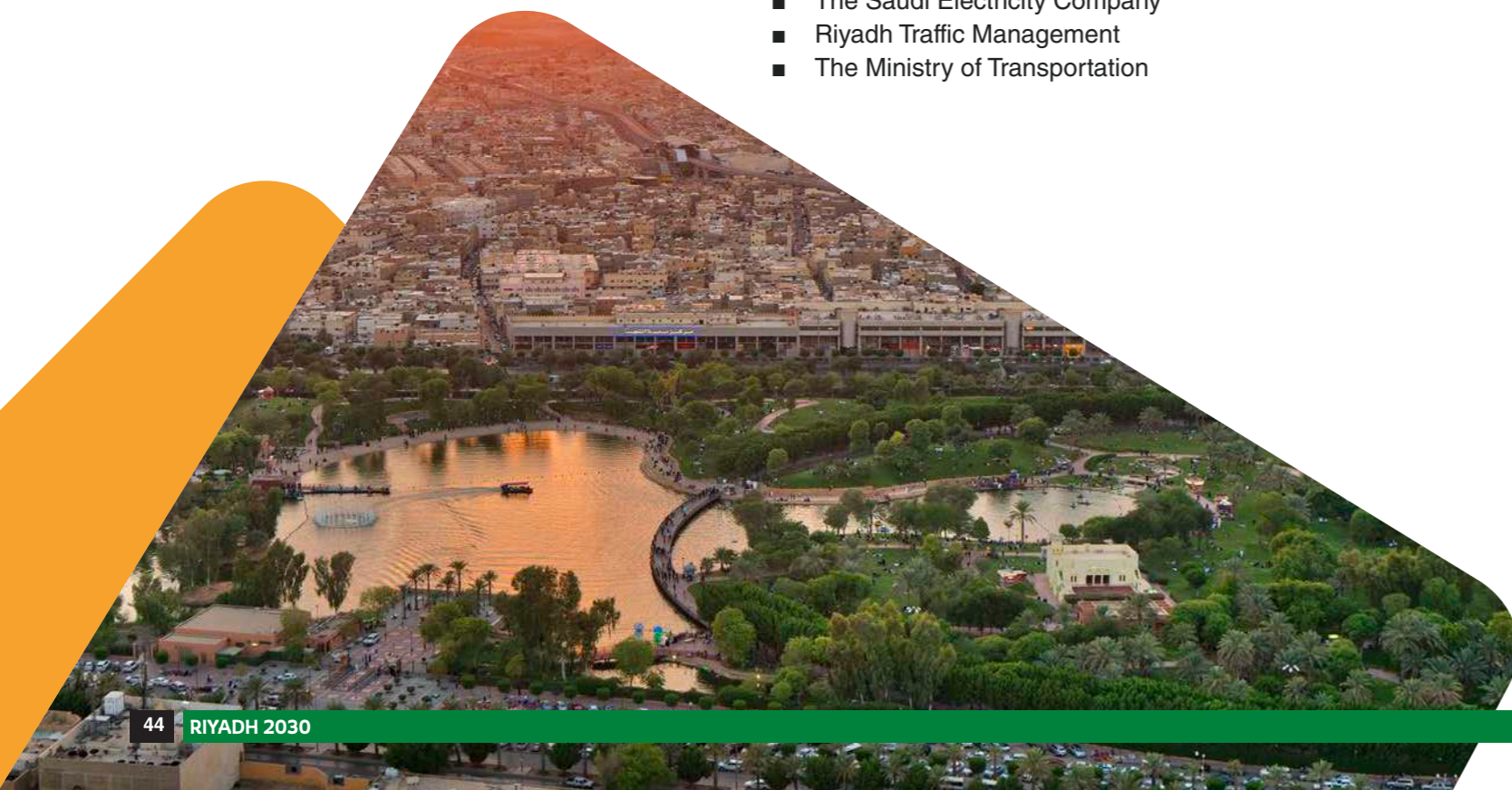
A special air quality management application has been set up under the name of Riyadh Air Quality, and the app displays the AQI in Arabic and English on the level of suspended particles and gases every hour for the area surrounding each monitoring station.

The Green Riyadh project, one of the world's largest urban greening initiatives, is also playing a huge role in filtering the air the population breathes, with desert-resistant trees among the 7.5million destined to be planted through the project, providing sun-protecting

canopy and reducing heat radiation from the roads. The project will reduce the average ambient temperature by 2 degrees Celsius and improve air quality, encouraging people to follow healthier lifestyles by walking or cycling in the capital. The new metro system and connected buses will further reduce the number of cars on the roads and the subsequent emissions by 2030.

The height above sea level for each of the main competition Zones and venues is:

- Qiddiya Sports Complex: 662m
- Diriyah Heritage Zone: 654m
- Malaz Cluster: 598m
- Dammam: 6m



05

ENVIRONMENTAL PROTECTION & SUSTAINABILITY

The Riyadh 2030 Asian Games will work in alignment with the bold and forward-thinking state initiatives that are already being implemented within the impeccable green credentials at the core of Saudi Vision 2030, as well as unite to advance the UN 2030 global sustainability agenda, Olympic Agenda 2020 and the principles of the Olympic Committee of Asia.

Care and consideration for the environment is a permanent mindset that Riyadh 2030 will enforce from the earliest planning right through to the Closing Ceremony and beyond.



A GREEN LEGACY

Never has the emphasis on finding and using sustainable solutions in the hosting of major Games been more important. Riyadh 2030 is fully aware of the importance of minimising mankind's impact on the planet, but is also confident in its ability to adhere to the highest international standards in order to stage an Asian Games that has the smallest possible carbon footprint and the infrastructure of which can in fact have a hugely positive lasting legacy on the city and its residents' quality of life.

Far from shying away from our responsibilities to hosting a cleaner, greener Games, we see Riyadh 2030 as an opportunity to show the world what is possible when the determination is backed by all layers of government. The Asian Games will see alignment with a wealth of bold and forward-thinking state initiatives already being put into place within the impeccable green credentials at the core of the Saudi Vision 2030, and also at the heart of both the Olympic Agenda 2020 and the OCA principles. Reducing water and food waste, encouraging biodiversity,

expanding National Parks and green spaces and managing desertification are all broad national goals that will tie in with those of a successful Riyadh 2030.

Sustainable practices will also reach beyond our quest for renewable materials or the energy efficiency of our infrastructure. Care and consideration for the environment is a mentality that Riyadh 2030 will be infused with from the earliest planning right through to the Closing Ceremony, so that every athlete, every spectator, every employee and every volunteer can contribute to ensuring the greenest possible credentials for the Games.

SUPPORT WHERE IT MATTERS

The Saudi Arabia Ministry for the Environment has stated its full commitment to support the Riyadh 2030 bid for a greener Games, including:

- Providing official guarantees regarding the procedures followed in the Kingdom to

- control air and water pollution and reduce waste
- Protecting and managing the water sources that supply the city
- Create action plans to reduce carbon emissions
- Raise awareness through public programmes and initiatives.

The Royal Commission for Riyadh City has also given its backing to the pursuit of a Riyadh 2030 Asian Games that follows and aspires to go beyond international standards in environmental protections. The Commission is committed to:

- Providing guarantees for the procedures and policies needed to contribute to the achievement of environmental protection
- Adhering to international standards in road projects, metro stations and public transport to reduce emissions and reduce pollution of the atmosphere
- Ambitious afforestation projects
- New water-treatment, water-saving and re-utilising initiatives.

The team behind realising the Qiddiya Mega Project, Qiddiya Investment Company, knows that such an enterprise brings with it inherent environmental impacts. It must also be seen as an opportunity to create an entire city district

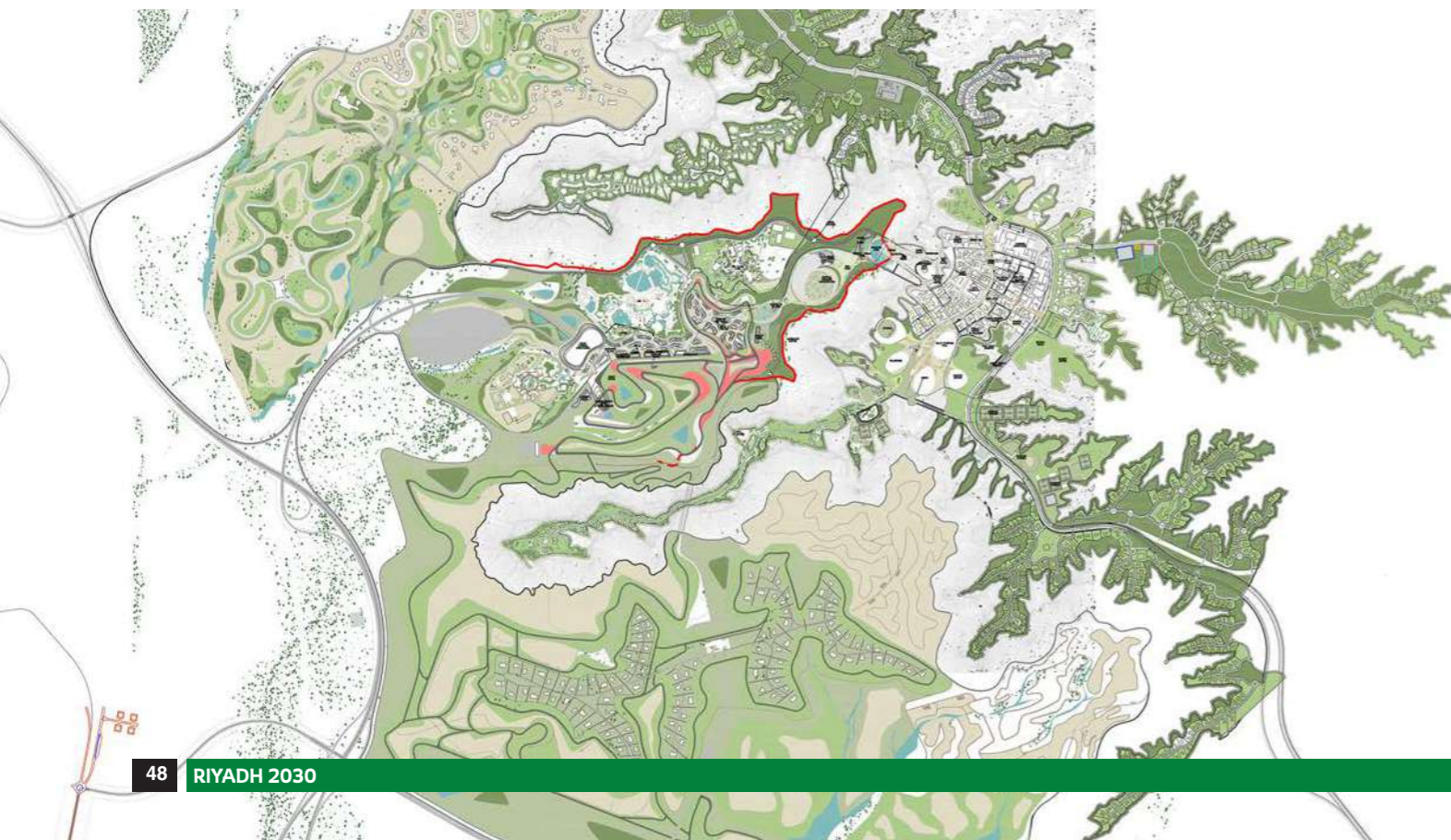
from the ground up, deploying the latest building methods and materials, architects and expertise to realise the vision of a desert transformed into a sustainable hub of entertainment that is a reference around the world.

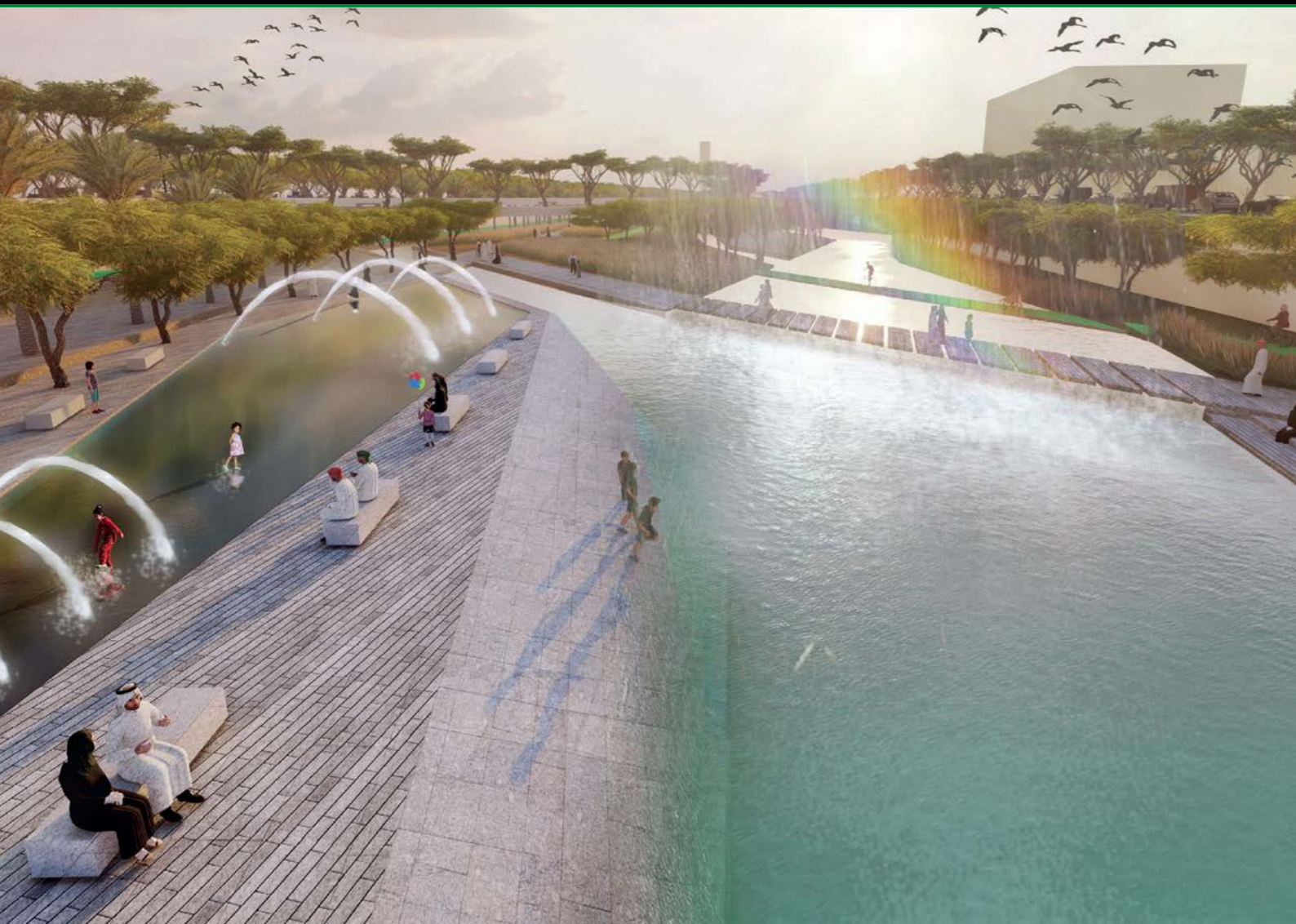
As such, it has made a commitment that all Games venues within the Qiddiya project, including the Athletes Village, adhere to local and international standards, policies and legislation for sustainable construction and environmental protection.

NATIONAL APPLICATION OF AN INTERNATIONAL CODE

The Saudi Building Code for Green Construction (SBC 1001) was enacted in 2018 to safeguard the environment, public health, safety and general welfare through the establishment of requirements to reduce the negative impacts and increase the positive impacts of the built environment on the natural environment and building occupants.

In October 2019, it was further enhanced by a new Green Building Rating System: Mostadam. What began as a revolutionary way of looking at the future of housing became even more integral across the Saudi Vision 2030. It certifies successful projects, ensures close inspection at every stage of the construction process and, most importantly, is entirely focussed on meeting the specific needs of the country in one of the most important decades ever for the industry.





The key categories and considerations of the Mostadam system are:

- Site Sustainability
- Transportation and Connectivity
- Efficient Energy and Water Use
- Region and Culture
- Health and Comfort
- Education and Innovation
- Materials and Waste
- Policies and Maintenance

ASSESSED IMPACT

The KSA Environmental Authority has approved and carried out a thorough impact assessment of all the new projects related to hosting the Asian Games. The Qiddiya Project depends on the health of the environment it will occupy, adopting the ethic of environmental

sustainability in construction that will be the emblem of the district and its residents once completed.

The Qiddiya Project commits to:

- Compliance with all Saudi Arabian environmental sustainability regulations
- Using best-practice sustainability strategies to minimise land, water and air pollution
- Encourage selection of sustainable materials in construction
- Optimise water consumption
- Minimise land degradation and enhance biodiversity
- Develop a comprehensive waste management plan

While Qiddiya represents the largest new construction within the Riyadh 2030 project,

these are all practices that will be adopted across the development of the Games-time venues and during the events.

CONSULTING THE EXPERTS

Riyadh 2030 and the ministries and departments concerned with preserving and protecting the environment are closely aligned to ensure the successful realisation of the Games' sustainability credentials. A collaborative approach seeks to involve stakeholders and project-affected people and organisations quickly and efficiently in the early stages of each stage of the project to facilitate the right decision making is given the time it needs.

The work will integrate all government organizations, actively engage with non-government environment organizations and private sector agencies in the planning and delivery of environment and natural resource plans, in keeping with the overarching Vision 2030 and other national initiatives aiming to achieve sustainability.

The planning and delivery of the Games will be designed to not just mesh with the overall urban design planning strategy for Riyadh and the kingdom as a whole, but to enhance it. As it embodies those goals Riyadh 2030 can become an international reference for greener development and for the hosting of a major Games all around the world.

GREENER CITY, CLEANER AIR

Air quality is a global concern with no signs of a slowing down in vehicle use or carbon-heavy industrial practices, but clean air is a basic necessity for the hosting of a successful Games. The General Authority for Meteorology and Environmental Protection is Saudi Arabia's central environmental agency charged with the protection of the ambient air environment. The organisation seeks to develop and follow up the implementation of standards for air quality, within the framework of the state's general policy that emphasizes human health and 'environmental

protection from all troubles' and has been focussed on controlling air pollution levels and the emissions contributing to that.

Through this Authority, Saudi Arabia actively participates in the international community's setting of standards, treaties and protocols seeking to regulate and reduce carbon emissions into the atmosphere.

The Kingdom has already approved the Green Riyadh project, one of the world's most ambitious reforestation programs that will see the planting of 7.5m trees and greening of residential quarters and the city's road network using trees, plants and lawns to enhance their appearance, extend the city's green spaces, and help to significantly reduce pollution and increase shade to reduce temperatures for their users.

Other initiatives include developing programs such as the "Annual Cleaning Campaign" to clean up the open spaces around the city to reduce air, waste and other types of pollution. The campaign sees thousands of school students and volunteers join the municipality workers in the cleaning process, is backed by well-known celebrities and motivated by competitions for prizes and awards. Developing programs such as the One Million-Cleaning Campaigns has helped to further reduce potential pollutants.



The Public Transport Authority is also working to stimulate increased use of better connected, highly integrated public transport, greener walkways, backing electric and hybrid vehicles and affordable prices to encourage the population out of the cars and into a different way of thinking about their essential journeys.

The Environment, Water and Agriculture System in the Kingdom has launched a central unit for real-time monitoring of air quality and emissions, the first initiative of this kind, that is already in place and will be further extended by the time of the Games. In Riyadh, air quality is now being constantly monitored, with 32 monitoring stations in the city and surrounding areas. These show the majority of contaminating factors coming from natural factors, mainly the desert. The King Abdulaziz Project for Public Transport is considered a key element for continuing to improve the air urban quality in the Kingdom over the coming years.

ENERGY MANAGEMENT

The energy profile in Qiddiya will follow the below strategy and techniques to maintain an efficient sustainable project:

- Energy Solutions such as SCADA, Smart Metering and BMS systems is required by each Plot and controlled (Centralize) via an integrated Data centre
- Street Lights lamps (LED) should have a minimum luminous efficacy of 100 lumens per watt
- Infrastructure Pumps (In Utilities Area) to lift water and equivalent will consider the optimal motor type and can cater for the regeneration of power. Other appliances and electrical equipment will be selected with a premium efficiency criteria
- Solar fields as a key renewable energy source of energy is considered in the Master Plan
- District Cooling (DCP) and Energy Thermal Station designed to cool huge developments in the City Centre and Resort Core, with electrical consumption reduced via this

centralized cooling solution leading to lower pollution and emissions.

- Building Envelope and Insulation factors are considered during the design development phase of each asset/facility.

WASTE AND WATER TREATMENT

The city is supplied with desalinated water and underground water to fulfil the drinking water requirements that exceed 2 million CM daily. The quality of Riyadh's drinking water is monitored regularly to guarantee its safety.

- The waste water discharged from each plot in Qiddiya will be captured and collected via an integrated underground network (In both upper and lower plateau) to allow its discharge into the treatment plants for reuse and storage as TSE water for irrigation purposes
- Grey water (Uncontaminated) is planned to be reused/recycled by each plot to align with guidance from the Ministry of Municipal and Rural Affairs.
- Storm water was hydrologically examined to determine its route and peak flows. The infrastructure design considers natural wadis and 7 attenuation ponds (Lakes) where landscape and aesthetic finish can be adapted for urbanization look and feel.
- Smart meters/controllers are considered in landscaped areas and for each plot development.

INNOVATION AGAINST POLLUTION

The Kingdom of Saudi Arabia has made huge strides in the field of environmental protection and its resources in recent years in keeping with its international obligations. The official environment protection policy adopted in the Basic Law of Governance says; "The State shall work towards the preservation, protection, and improvement of the environment, as well as prevent pollution."

Environmental protection and mitigation of adverse weather conditions as a social, economic, and moral obligation, as well as an integral part of sound development and planning, has now become the government's position and it is one that can be felt across the Saudi Vision 2030.

The Kingdom seeks to promote sustainable development through environmental technology and government initiatives to foster environmental management and sustainable development approaches to cities and industrial complexes.

In addition to advanced methodologies and techniques for waste management, the recycling and use of oil fly ash waste from combustion has become increasingly widespread.

across the axes of current disposal practices and their impact on the environment. The transfer of environmental technology in the water sector, such as the capturing of wave energy from the Red Sea for a clean and alternative sustainable energy source, as well as water quality monitoring, can help shape the future sustainability of the kingdom.

Riyadh 2030 will have a team monitoring advancements in energy-efficient equipment, lighting, renewable sources and construction materials to ensure that the Asian Games will utilise the most effective, cost efficient and sustainable products available at the time.

CONSTRUCTING A SMALLER CARBON FOOTPRINT

Construction procedures in Saudi Arabia have been through a paradigm shift to increase productivity, efficiency, infrastructure value, quality and sustainability.

Riyadh is among the first cities in the Middle East to apply Building Information Modelling (BIM) to the design of sports overlay, and overlay services that can create flexible and temporary infrastructure.

All of the Qiddiya sports projects, as well as the Sports Boulevard project, are designed



to be adapted and reused, with built-in flexibility adding value by accommodating variable Fields of Play for multisport venues and overlay designs for concerts, exhibitions, and other events, enhancing the legacy of projects.

With the capital's population predicted to rise by over 50% by 2030, there are no fears for Riyadh's permanent new venues lying unused before or after the Games. On the contrary, this bid to host a first Asian Games will be with the catalyst of behind the kingdom's vision for becoming a leading global centre for international sport, as well as placing sport at the centre of a society moving towards a healthier, more active way of living, as well as giving a massive boost to female participation numbers as more and more women turn towards sports.

For all of these reasons, Riyadh is at a crossroads where it needs these modern facilities if it is to keep pace with the international Olympic movement and continental sport. The sheer variety of sports competitions that would be held during the Games also plays a clear role in the need to establish venues to stage sports less well known in the kingdom, brining opportunities to create academies and federations to continue their development among a receptive post-Games population.

Within the far-reaching sports-for-schools programme also firmly tied in with the Saudi Vision 2030 and a Riyadh 2030 Games, equipment – from gymnastics to athletics and all ball sports - used during the events will then be distributed to schools, academies and clubs around Riyadh post-Games.

RECYCLE, RE-USE, RESPECT

- No single-use plastic during the Games – all plastic waste to be recycled
- Equipment - all additional equipment used that is not re-used within the elite training facilities should go to schools, universities, clubs or sporting associations for the development of those sports

- All building materials to be prefabricated off site to reduce waste and recycle all off-cuts or waste
- All additional seating to be rented/leased. Where not possible, excess seats should be recused in schools or clubs
- All principles of recycling to refer back to overall sustainability strategies and ensure consistency
- Renewable energy sources where possible
- Sponsor Pavilions and any non-permanent buildings to be rented or leased
- All signage and banners to be made from recycled materials and all disused/damaged signage/banners to be recycled

NATIONAL AWARENESS

The National Environmental Awareness and Sustainable Development Program “My Environment is a Green Country, Green Flag - with Participation Life Becomes Happier”, is a program that is implemented in conjunction with a number of public agencies, NGOs, international organisations such as the United Nations Development Program (UNDP), and the private sector.

The program's primary vision is: “Towards a well-educated society and positive practices to ensure the protection of the environment in the Kingdom of Saudi Arabia”

Short-term goals:

1. Promote environmental awareness of local, regional and international issues.
2. Focus on the inter-relationship between the environment and development.
3. Develop new procedures to address environmental problems.
4. Manage and control of the environment, so that environmental matters become a priority for all segments of the Saudi society to instil environment-friendly behaviours.



Long-term goals:

1. Hold public institutions accountable for the enforcement of environmental legislation as well as be able to enact new laws to ensure the quality of the environment.
2. Reinforce environment-friendly behaviour linked to sustainable development, ensuring that it becomes part of the national responsibility.

The program aims to address the environmental issues based on the priorities of the General Authority of Meteorology and Environmental Protection, as well as findings of the comprehensive transportation plan conducted by Jeddah Municipality in cooperation with the UNDP.

From this pioneering standpoint of the Kingdom of Saudi Arabia, we will invest and

activate our hosting of the Asian Games in a positive way and accelerate community awareness, especially for those of school age, via a set of specific initiatives and programs on the importance of preserving the environment.

Several measures have also been taken to protect the biological diversity in the Kingdom, maintain wildlife habitats, and develop such areas taking into account population and natural conditions.

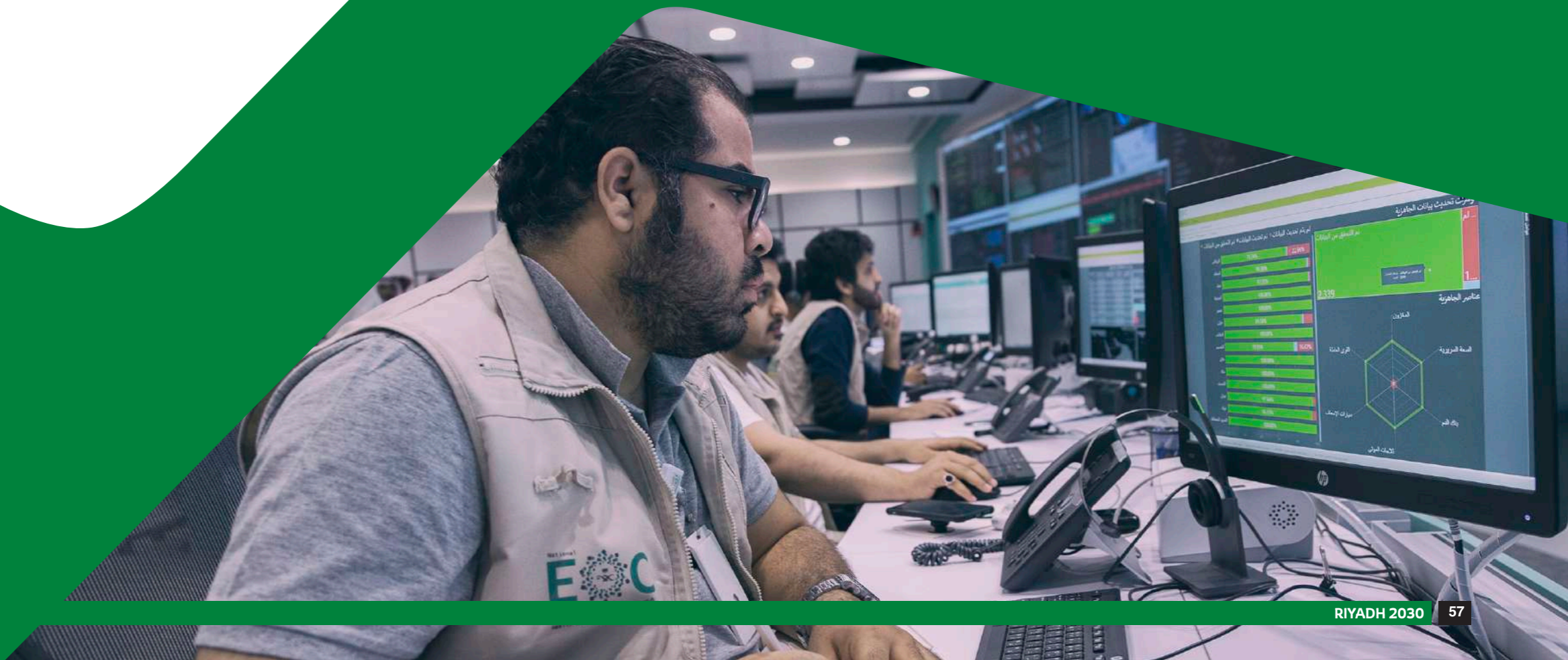
The Protected Areas Network is part of a wider system of protected areas in the Kingdom. This network aims to protect 103 lands and maritime areas which cover around 10 percent of the Kingdom's area. These preserves are designed to develop renewal natural resources for the benefit of mankind. The total number of officially protected areas is 15, covering 4 percent of the Kingdom's size.

06

SECURITY

Saudi Arabia is proud to be a low-risk society and Riyadh 2030 will provide a low-risk Asian Games. There is a general respect for law and order, a respect that is enhanced by professional and courteous police services. Crime rates are low and getting lower.

The athletes and teams, Asian Olympic Family, visitors and local residents can all be assured that a successful Riyadh 2030 bid would ensure the most security-conscious Asian Games ever held.



A LOW-RISK ASIAN GAMES

Saudi Arabia offers a strong sense of personal safety and security to those who live, work and play in the country – residents and visitors alike. There is a general respect for law and order that is enhanced by professional and courteous police services. Crime rates are low and getting lower.

The City of Riyadh has hosted numerous international events involving hundreds of thousands of people with great success and without incident. Similarly, Riyadh and other cities in Saudi Arabia have safely hosted major intergovernmental conferences and summits.

Saudi Arabia has a global reputation for its background and experience in hosting world-class international events diverse in scope and magnitude where security operations have contributed significantly to their success.

The security plans for Riyadh 2030 will benefit from this experience, and from utilizing the best practices from the extensive security operations.

Riyadh is strongly committed to ensuring that all Games venues will be accessible to participants, spectators, media, officials, staff and volunteers regardless of physical ability or the requirements of assistive devices or guide animals. Security procedures will also respect and exercise sensitivity for the diversity of cultures participating in the Games.

Saudi Arabia is proud to be a low-risk society and Riyadh 2030 will provide a low-risk Asian Games.

At the same time, Riyadh recognizes the security challenges that are so common in the Twenty-first Century and will be prepared for all possibilities. The Games-time confidence about safety and security will come from intelligence, vigilance and coordinated planning among

national, provincial and municipal public safety and security partners.

Riyadh will use its hosting of the 2030 Asian Games to serve as a significant catalyst for improving security technology and systems, offering a legacy opportunity for the hosting of future world class events

CONTROLLED AND RISK-AWARE GAMES

The athletes and teams, Asian Olympic Family, visitors and local residents can all be assured that a successful Riyadh 2030 bid would ensure the most security-conscious Asian Games ever held. From the Saudi government to the RAGOC, the commitment to a safe and controlled Games would be absolute, with meticulous planning, intelligence sharing and protocols in place to make Riyadh 2030 the safest environment possible, without any impact on the celebratory atmosphere and warmth of the occasion.

Saudi Arabia is widely recognised for its strong reputation for providing a safe and secure environment for major events and has a history of safe delivery. The specially formed Security Committee, consisting of senior representatives from all governmental security agencies, will be responsible for delivering the strategic policies and procedures across the Games and ensuring a safe and secure environment for the events, facilities and the wider stakeholder venues and locations throughout the Games period.

The Security Committee will oversee regular, comprehensive risk and threat assessments, taking into consideration international, national, citywide and venue-specific intelligence, mitigating any reported threat appropriately.

Riyadh already has an innovative deployment of security systems in place, including a comprehensive CCTV system monitored at



all times by the National Control Centre. In addition, deployments of uniformed officers and police vehicles provide public reassurance and a visible deterrent, along with a number of military checkpoints that are strategically placed to control access to high-value areas such as the city's Diplomatic Quarter.

Riyadh is home to globally recognised hotel brands that follow the international standards of 'Secure by Design' and operate to national security standards. CCTV systems, Hostile Vehicle Mitigation Systems, X-Ray machines and walkthrough metal detectors are mandatory for all hotels and will ensure the highest security standards for all our visitors and guests.

The Athletes Village, competition venues and training sites will all comply with international standards for Hostile Vehicle Mitigation, counter-terrorism measures, site perimeter security, emergency procedures and protocols, fire safety systems (access control, CCTV, Public Address) and manned security. Specific policies and procedures to be implemented across these venues will be operational 24 hours a day and will be applied in accordance with the national

threat level and any Games-specific threat at the time.

The Security Committee will work closely with the OCA and relevant protocol teams to ensure that all national and international VIP requirements are fully understood, and a dedicated Close Protection Unit will be available to oversee their movements and requirements.

Where individual high-value assets are identified, the Security Committee will put into place specific added protocols and security measures to ensure the most secure environment possible

AN EXPERIENCED AND DEPENDABLE HOST

Saudi Arabia has hosted a number of high-profile events over recent years, particularly in Riyadh. For that reason, the city's highly experienced Security Committee was formed to oversee the planning and realisation of its major events, including all senior representatives from the relevant security departments. The Security Committee has overseen the successful delivery

of prestigious and high profile recent events such as Formula E, Anthony Joshua vs Andy Ruiz World Heavyweight Boxing match, international tennis tournaments, the world's richest horse race, the Saudi Cup, WWE wrestling and the Dakar Rally, in addition to planning and delivering mass participation, multi-site events such as Diriyah Season and Riyadh Season. The successful staging events of this magnitude with no security issues highlights the readiness of Saudi Arabia to host a safe and secure Asian Games.

INTELLIGENT CROWD MANAGEMENT

As part of its hosting legacy both for the country and Asia as a whole, Saudi Arabia's capacity for safely staging some of the world's biggest sporting events is undergoing continuous improvements, working with the private security and crowd management sectors to bring standards up to the highest international levels.

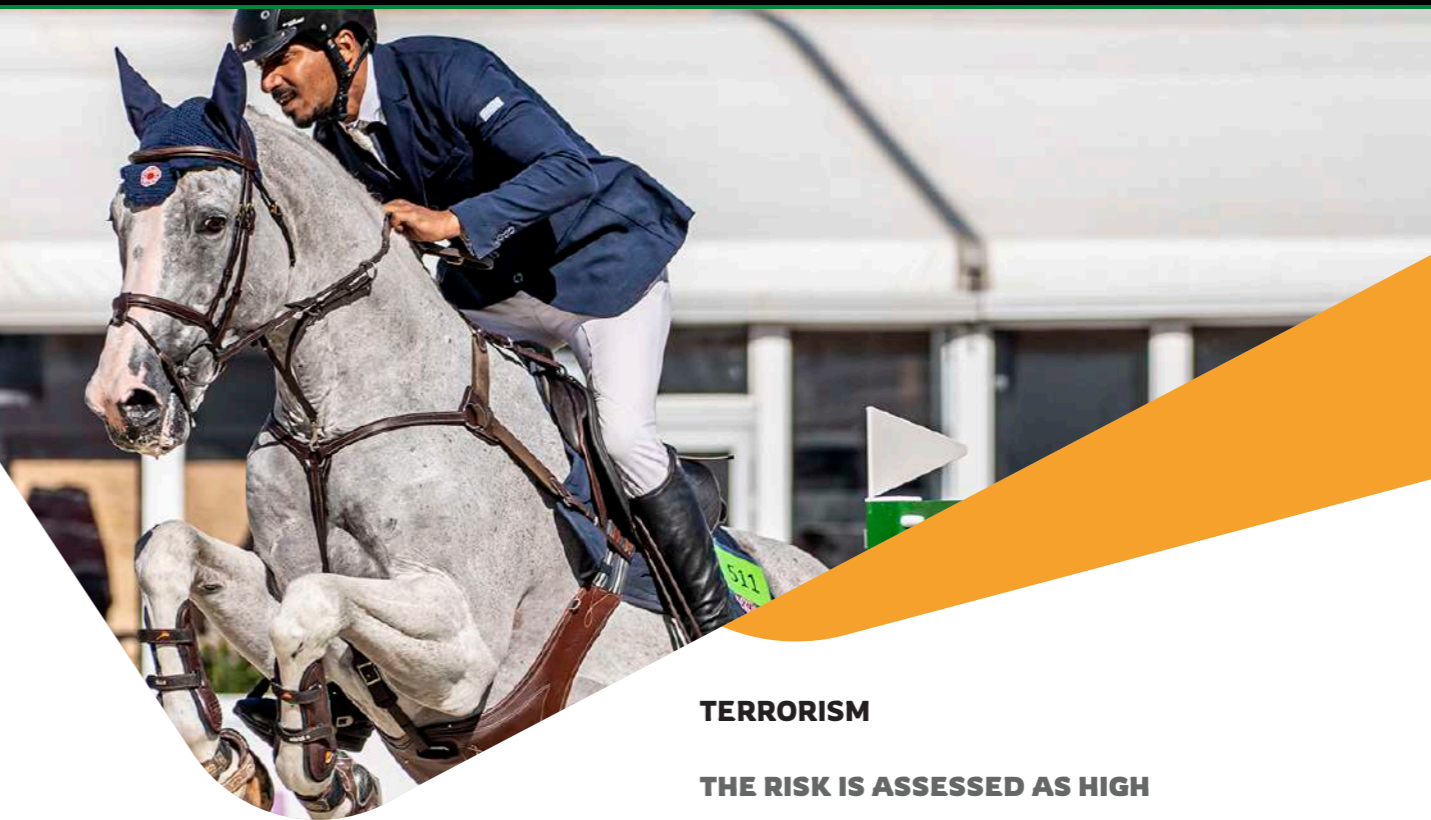
It is recognised that whilst Riyadh can already amply demonstrate its experience in safely delivering high profile and mass-attendance events, an implementation of government-backed Industry standards including screening, vetting, training and licensing of event security and crowd safety workforces will be of huge

benefit to the country and the OCA moving forward. This transformation in standards will give the industry a professional benchmark that will be consistent with the world's leading countries in event safety and event security.

Riyadh has planned and delivered numerous mass-attendance events of varying complexity and used international experts and standards to oversee the planning, crowd modelling and wider education of the operational workforce.

RAGOC will use internationally trained experts with major event experience. Qualifications such as the NVQ Level 4 in Spectator Safety Management and Level 5 Award in Crowd Safety Management will be the minimum requirement.

All personnel in safety-related functions are comprehensively trained and educated in dealing with crowd management. Our crowd assessments are carried out using the internationally recognised DIM-ALICED model to verify the Design, Implementation and Management of each venue against the Arrival, Last Mile, Ingress, Circulation, Egress and Departure phases, giving a solid understanding of crowd movement and any potential risks that may require the introduction of specific management plans.



TERRORISM

THE RISK IS ASSESSED AS HIGH

Terrorist threats have been a serious concern for all nations hosting major events over the past decades and even though Saudi Arabia is a safe and peaceful nation, it has endured several terrorist attacks and therefore recognises the threat as high and remains vigilant to thwart further attempts.

NATURAL CATASTROPHES

THE RISK IS ASSESSED AS LOW

Due to its geographical location, Saudi Arabia faces virtually no risk of natural disaster, however any such risk is fully managed and mitigated by dedicated prevention and emergency response systems.

TRAFFIC

THE RISK IS ASSESSED AS MEDIUM

Automobile traffic causes relatively few problems in the Saudi region, with an annual rate of 27 fatalities on the road per 100,000 people. The planned upgrades to road and motorway infrastructure in the coming years to prepare for the Asian Games have been designed to further increase road safety, reducing pressure points and cutting accidents.

CRIME

THE RISK IS CURRENTLY ASSESSED AS MODERATE TO LOW

Criminal activity levels in Riyadh are comparable to other sophisticated global cities across Asia, but the familial culture of Saudi society means crime is generally low. Action plans are regularly developed or updated to ensure effective preventive and deterrent measures against crime, including specific security plans for tourists.

TELECOMMUNICATION/TECHNOLOGY

THE RISK TO THESE SERVICES IS ASSESSED AS LOW

All essential services and logistics required to support the successful delivery of the Asian Games have been identified: telecommunications, foodstuffs, water, healthcare, power supply, financial services and emergency services. Each of these sectors has a detailed plan to maintain reliable supplies.



SECURING THE ASIAN GAMES

Riyadh 2030 is more than aware that in order to successfully host the 2030 Asian Games, cooperation and commitment is required from all public authorities with responsibility for security at the national level, alongside private security companies and volunteers.

HIGH-LEVEL SECURITY SERVING THE ASIAN GAMES

Saudi Arabia has sufficient human resources with a high level of readiness and capability to support a safe and secure Asian Games.

In order to guarantee its citizens' security, the objective is to provide the required number of security personnel to create the optimum level of security and safety for the Games. This will be accomplished by deploying additional and available resources, and will not negatively impact security considerations in the rest of the country.

RESPONSIBILITIES, INTEGRATION AND COORDINATION

Integral coordination and cooperation in security operations

The overall responsibility for Asian Games security will reside with the Saudi Arabian Government.

The Ministry of the Interior will ultimately be responsible for Asian Games Security. It exercises supreme command in managing and coordinating the State Law Enforcement Agencies. It will ultimately be responsible for organizing the command, control, communications and intelligence system.

RIYADH 2030 SECURITY COMMITTEE

INTEGRATED RESPONSIBILITIES AND FUNCTIONS

Within the RAGOC, and under the command of the Functional Areas Management, a Security Committee (SC) will be set up at and represented within the Games Security Committee in an operational level, as the nexus for operational command and coordination of the components of the different security resources deployed.

PLANNING PHASE

During the planning phase, the RAGOC SC will provide information and requirements via the Games Security Division to define the Games Security Master Plan. Approval of this Master Plan will take place at a strategic level within the Games Security and Planning Commission. The RAGOC will be represented via the Functional Areas Management.

In this phase, the SC will appoint the Venue Security Managers (VSMs), responsible for



security within each of the different venues, and with the following functions:

- Verification of secure design and construction of the venue.
- Cooperation in defining the Games Security Master Plan for the Asian Games Family and spectators.
- Planning of Technological Security for competition and non-competition venues.
- Definition and provision of the required human and material resources.

OPERATIONAL PHASE

During the operational phase, the RAGOC SC will be integrated within the Security Command Centre (SCC), where it will be fully involved in operational decision-making.

The SC will be involved at the heart of the Games Security Division and will continue to represent the Games Security and Planning Commission through Functional Areas

Management. This will ensure a comprehensive and integrated coordination point for the management and utilisation of all security resources supporting Games operations.

The SC will assist in the proper development of traffic safety and emergency management programmes, citizen security and public order, protection of special groups (Asian Games Family, dignitaries, delegations, and spectators) and other identified areas of support.

All of these efforts will be collaboratively and seamlessly coordinated with the Games Security Committee.

During this phase, the VSMs will be responsible for:

- Security programmes within their own scope
- Protection and security at venues
- Volunteers
- Accreditations
- Technology security



07

HEALTH AND MEDICAL SYSTEM

Saudi Arabia's world-class healthcare provision will be extended to all visitors and athletes of the Asian Games 2030. Riyadh and Dammam already have high quality, responsive and comprehensive emergency health services systems providing highly coordinated services to the entire population.

The Riyadh Asian Games Organising Committee will work closely with the OCA and WADA Doping Control Delegates to guarantee that the facilities, resources and means available fulfil all the requirements demanded, with all the necessary agencies working together to ensure a clean Asian Games.



UNIVERSAL AND FREE HEALTHCARE

The health laws in the Kingdom of Saudi Arabia aim to provide comprehensive healthcare for all people in a fair and accessible manner. The kingdom, represented by the Ministry of Health, provides an integrated network of healthcare services and medical facilities covering all regions of Saudi Arabia. In this way, the healthcare in the government medical facilities is provided to all Saudi citizens free of charge and, should the Asian Games 2030 be awarded to Riyadh, all accredited personnel, staff and visitors will benefit from the excellent universal system in place.

The Ministry, in cooperation with the regional councils, identifies the needs, locations and levels of care provision according to the geographical and demographic situation and patterns of prevalent disease in the region. Plans will be set in place to adapt the resources to the specific needs during Games-time, providing essential medical services and support near the venue clusters while making sure the patient's needs are always at the forefront of the decision making.

The government's decisive response to the Covid-19 pandemic displayed the kingdom's preparedness for such major health crises, and it is a readiness that will be able to progress from world-leading to potentially world-beating as the substantial investments in research and development continue under the Saudi Vision 2030.

With comprehensive infection control policies and measures in place, the OCA has a dependable partner in the realm of such global alerts as that witnessed in 2020, and can be assured that detailed pandemic response and contingency planning will be fully set out by the RAGOC task force.

ACCESIBLE HEALTH CARE SYSTEM

Saudi Arabia is proud of its universal healthcare system – better known as Medicare – which provides insured, medically-necessary services to all Saudi residents.

The Saudi health services system is all about meeting the patient's health needs at the right time and place, from primary healthcare through to specialised treatment services. In this way, the government today cares and provides for more than 31 million citizens and international residents, as well as the several million who visit every year, through first-class facilities including medical cities, specialised hospitals, university and military hospitals and primary care centres.

The healthcare system in Riyadh is comprised of emergency and elective services for acute, chronic and rehabilitative needs, along with primary care through a vast network of family doctors, ambulatory clinics and professional services which include physiotherapists, dentists, dieticians, chiropractors, nurses in supportive capacities and numerous other healthcare professionals. Riyadh and Dammam have a combined 21 hospitals, with more than 8,369 beds between them.

WORLD-CLASS HEALTH CARE AND EMERGENCY HEALTH MANAGEMENT

Plans will be set in place to adapt the local resources to the specific needs of Games-time, providing medical services near the venue clusters. Host medical services will be available at all Games venues, providing both first response and sport medicine capabilities. The Asian Games Village will feature an advanced Polyclinic that offers service in both general and

sport medicine, inter-professional medical care and rehabilitation services. Each of these points of care will be fully integrated and connected to the larger system of health care in Riyadh, ensuring swift and comprehensive response to the health care needs of all accredited members of the OCA family.

EMERGENCY MEDICAL SERVICES

Riyadh and Dammam have high quality, responsive, integrated and comprehensive emergency health services systems providing highly coordinated air and land ambulance services that are directed through a network of Central Ambulance Communications Centers. This system has demonstrated its ability to manage the demands of large sports events, cultural festivals, music festivals and International Summits while maintaining and protecting the flow of patients to and from the network of community, regional and specialty-care hospitals across the province.

Riyadh's ambulance/paramedic system will have vehicles stationed at each Asian Games

venue, with larger venues having multiple vehicles present during peak times. Ambulances will travel on the designated travel corridors from venues or the Asian Games Village to designated hospitals. If required, helicopter air ambulances will be dispatched.

Medical emergency response units will be at the service of the Games 24 hours a day. On-site first aid services for spectators and volunteers will be available at each Games venue.

These qualified first responders will be able to provide first aid services within their scope of practice. If necessary, the host medical team may provide additional assistance. Members of the public have the right to any hospital emergency room in the kingdom.

EMERGENCY RESPONSE CAPACITY

- 8,072 front-line staff trained in emergency medical response
- 2,000 ambulance vehicles with more than 5,548 paramedical staff

HOSPITALS IN RIYADH

MOH HOSPITALS

1. KING FAHAD MEDICAL CITY
2. KING SAUD MEDICAL CITY
3. PRINCE MOHAMMED BIN ABDULAZIZ HOSPITAL
4. ALDIRIYAH HOSPITAL

OTHER GOVERNMENT HOSPITALS

5. FAISAL BIN FAHAD SPORTS MEDICINE HOSPITAL
6. KING ABDULAZIZ MEDICAL CITY FOR NATIONAL GUARD
7. PRINCE SULTAN MILITARY MEDICAL CITY
8. SECURITY FORCES HOSPITAL- RIYADH
9. KING SAUD UNIVERSITY MEDICAL CITY
10. KING ABDULLA HOSPITAL – PRINCESS NOURAH UNIVERSITY
11. KING FAISAL SPECIALIST HOSPITAL & RESEARCH CENTER- RIYADH

PRIVATE SECTOR HOSPITALS:

12. RIYADH CARE HOSPITAL
13. NATIONAL HOSPITAL AT RIYADH
14. DALLAH HOSPITAL
15. DR. SULIMAN ALHBIB HOSPITAL
16. AL-HYAT HOSPITAL
17. AL-MOWASAH HOSPITAL- RIYADH
18. SAUDI GERMAN HOSPITAL
19. AL-HAMMADY HOSPITAL
20. ORTHOPEDIC, JOINT AND SPINE HOSPITAL
21. SPECIALIZED MEDICAL CENTER HOSPITAL

HOSPITALS IN DAMMAM

MOH HOSPITALS

1. DAMMAM MEDICAL COMPLEX
2. KING FAHAD SPECIALIST HOSPITAL
3. EYE HOSPITAL – DHAHRAN

OTHER GOVERNMENT HOSPITALS:

4. KING FAHAD UNIVERSITY HOSPITAL - KHOBAR
5. SECURITY FORCES HOSPITAL- DAMMAM
6. EMAM ABDULRAHMAN BIN FAISAL HOSPITAL FOR NATIONAL GUARD
7. SAAD HOSPITAL – KHOBAR (SECURITY FORCES RECENTLY)
8. KING FAHAD MILITARY MEDICAL COMPLEX – DHAHRAN

PRIVATE SECTOR HOSPITALS:

9. AL-MOWASAH HOSPITAL- (DAMMAM & KHOBAR)
10. AL-MANEA HOSPITAL- (DAMMAM & KHOBAR)
11. JHON HOPPKINS – ARAMCO HOSPITAL – DHAHRAN

FIRST AID

On-site first aid services for spectators and volunteers will be available at each Games venue. These qualified first responders will be able to provide first aid services within their scope of practice. If necessary, the host medical team may provide additional assistance. Members of the public have access to any hospital emergency room in Riyadh.

MEDICAL SUPPORT AT THE GAMES

Medical services specifically for athletes and team officials will be available during the Games at each sport venue as well as through the Polyclinic located at the Athletes Village and staffed 24 hours a day. Host medical staff will be on hand to provide direct care to those Games participants who do not have accompanying medical staff and to facilitate and assist the provision of care by visiting medical professionals treating members of their own delegations.

Games venues will include host medical services provided by physicians, sport therapists and paramedics with active clinical licenses

and fully trained in emergency management. Depending on the severity of the medical situation, patients may be relocated to the most appropriate hospital.

ASIAN GAMES VILLAGE POLYCLINIC

The Polyclinic will be located within the Residential Zone of the Asian Games Village.

This state-of-the-art facility will be secured by electronic card access and reserved for the use of accredited athletes, team officials and medical personnel.

The Polyclinic will be staffed 24 hours a day. A team of sports medicine professionals will be available throughout different times of the day to meet all the residents' needs. These professionals will include general and sport medicine physicians, physical therapists, nurses, massage therapists, laboratory technicians, dentists and chiropractors.

The Polyclinic will feature easy access for ambulances and a short trip by road to the nearest hospital.

ANTI-DOPING

Saudi Arabia is fully committed to the fight against doping. The kingdom's authorities have been cooperating with the implementation of the World Anti-Doping Agency rules and Anti-Doping Code, as well as with the OCA anti-doping rules, and are committed to contribute everything required towards ensuring a clean, equitable and transparent Asian Games.

Saudi Arabia signed the World Anti-Doping Code in 2005 and is currently in full compliance with its requirements. In line with article 4.7 of the WADA International Standards of Laboratories (Accreditation Requirements for Major Events) the Riyadh 2030 Asian Games would feature a 'satellite facility' to start sufficiently in advance of the opening to validate operations therein and perform the Analytical Testing for Games, in cooperation with the OCA and the World Anti-Doping Agency WADA.

The Saudi Arabia Anti-Doping Organisation (Saudi NADO) is a signatory to the World Anti-Doping Code and operates a WADA compliant Anti-Doping Program throughout Saudi Arabia.

The Saudi Arabia Anti-Doping Organisation is the organ in charge of the prevention, health protection and the fight against doping in sport, as well as the execution of investigations as well as transversal cooperation with the different administrations, entities and institutions.

Should the Games be awarded to Riyadh, RAGOC is committed to dedicating a combined Medical & Anti-doping budget of USD 5.1m, of which the costs estimated for Anti-Doping are USD 1.1m. Most of this budget will be dedicated to the laboratory test analysis, with a budget planned for TDP of USD 0.7m.

An approved plan is in progress between the Saudi Arabia Anti-Doping Organisation (Saudi NADO) and WADA to install a WADA-approved laboratory for blood analysis in Riyadh in 2021. Before the selection of the accredited laboratory for the Riyadh 2030 Asian Games, RAGOC would seek its approval from the OCA.

The Riyadh 2030 doping control program will follow all OCA, IOC and WADA regulations and guidelines as they evolve up to 2030.

Riyadh 2030 will operate its doping control program under the auspices of Saudi Arabia Anti-Doping Organisation (Saudi NADO), which will ensure all policies and procedures will meet with expected international standards for the year 2030. All athletes will be tested at each sport venue. Each sport venue will house a secure doping control station that will be staffed by certified doping control officers and trained volunteers.

The lab will provide daily analyses of urine and/or blood samples as required. All samples will be accompanied in transit by a special courier. Sample testing will be conducted using the latest methods and technologies, including high-resolution mass spectrometry, gas chromatography and other analytic methods available currently or that may be developed by 2030, in accordance with the international standards at the time.

CLOSE COLLABORATING WITH OCA AND WADA

The RAGOC 2030 will work closely with the OCA and WADA Doping Control Delegates to guarantee that the facilities, resources and means available fulfil all the requirements demanded. The RAGOC 2030 will designate its own Anti-Doping Delegates to improve coordination with the OCA and WADA Delegates.

PROCEDURE FOR SAMPLE TRANSPORTATION

All samples taken in the Village and the competition venues will be transported to the Anti-Doping Control Laboratory promptly and in a secure manner by the vehicles especially dedicated for this purpose by the RAGOC. All WADA procedures, guidelines and rules will be strictly observed.



08

ATHLETES VILLAGE

The vision for the Riyadh 2030 Athletes Village puts a newly-constructed, self-contained and high-capacity Village at the heart of the Games. A quiet, safe and secure Games-time home that comfortably meets Asian Games standards for up to 10,500 athletes and team officials, it will combine a full range of conveniences and amenities while also offering easy transportation to Games venues.

The Village will be a safe and welcoming environment, secured by the latest technology and supported by a cohort of well-trained staff focused on meeting the needs of the residents. As its legacy, the development will revert to highly sought-after housing stock in an area destined to become one of Riyadh's great neighbourhoods, with the sport, recreation and leisure facilities of the Qiddiya Sport Park Precinct at its core.



A WARM ARABIAN WELCOME

VILLAGE VISION AND CONCEPT

A DISTINCTIVELY SAUDI DESIGN FOR A SINGULAR VILLAGE, MEETING EVERY ATHLETE'S NEEDS

The Riyadh 2030 Athletes Village will offer all of the athletes and coaches and their NOCs a warm Saudi welcome and a tailor-made base in which to rest and recover in between competitions, allowing all team members to perform and compete at their very best.

Located in the Qiddiya cluster, central to the Games experience but an oasis of relaxation, every aspect of the guests' stay at the Athletes Village will be carefully curated to ensure a unique and unforgettable experience within the safest, most welcoming and relaxing environment possible.

In keeping with the overall Qiddiya Vision and that of Riyadh 2030 as a whole, the village will be impeccably planned and organised,

allowing it to serve as a unique and memorable nucleus of activity, enhancing the experience for everyone fortunate enough to call it home for as long as they require during the Games.

The vision for the Riyadh 2030 Athletes Village puts a newly-constructed, self-contained and high-capacity Village at the heart of the Games. A quiet, safe and secure Games-time home meeting Asian Games standards for up to 10,500 athletes and team officials, it will incorporate a full range of conveniences and amenities while also offering easy transportation to Games venues. It will be a safe and welcoming environment, secured by the latest technology and supported by a cohort of well-trained staff focused on meeting the needs of the residents.

The Riyadh 2030 Village will perform its dual roles to the highest standards: Serving as an exceptional fit for the requirements of the Asian Games and leaving a wonderful legacy for Qiddiya's future accommodation needs.

The village buildings will meet LEED (Leadership in Energy and Environmental Design) standards, the overall design an excellent candidate for participation in the LEED ND (Neighbourhood Design) program, looking beyond energy-efficient buildings to community-scale characteristics such as development density and proximity, walkable streets, affordability, community involvement and diverse local uses.

Throughout the village, the unmistakable natural warmth and hospitality of Saudi Arabia will be in abundance. A contemporary, inclusive design approach will contrast the rich history of one of the world's most culturally exciting cities, encouraging interaction while providing privacy when needed. In addition to the unique local features incorporated into the Village, athletes will be able to experience the many delights of Riyadh, with colourful markets and historic sites within easy reach.

ATHLETE-FOCUSED

Riyadh 2030 will take an athlete-centred approach to planning and operating a harmonious Village. This will translate into designs, policies and practices that are specifically tailored to respect the traditions, cultures, abilities, languages and cuisines of all the residents from all over the continent.

The Village will also provide a secure, comfortable and highly-functional environment that allows the athletes to focus on enjoying their Games experience and competing to the best of their abilities.

Should the Games be awarded to Riyadh, guests in the Athletes Village will have the privilege of living in an ambulatory environment never more than a five-minute walk away from the energetic Main Entry and Welcome Centre, from where they will arrive and depart to the Training Centre and Recreational Sports Complex that will be the true heartbeat of the Village.

Linking these two main spaces and framed by the Residential Zone that surrounds it, will be the tree-lined Central Park. The space will reflect the unique landscape inherent to the region and offer a variety of gathering spaces and pathways where athletes can spend their downtime, meeting new international friends and making lifelong memories while strolling through the Village.

POST-GAMES USE WITHIN OVERALL CITY VISION

OPPORTUNITY FOR BENCHMARK DESIGN AND DELIVERY

Following the Games, the Village will revert to highly sought-after housing stock in an area destined to become one of Riyadh's great neighbourhoods. The site will be the prestigious centrepiece of this new community, with the sport, recreation and leisure facilities of the Qiddiya Sport Park Precinct at its core.

Building a sense of belonging around the concept of Enjoy, Live, Play, the project will be the embodiment of Riyadh's vision for vibrant new communities built around the pursuit of healthy, sporting lifestyles.

By setting new design, environmental, accessibility and sustainability benchmarks for Riyadh and the whole kingdom, the village will become a reference point for Saudi Arabia as well as future editions of the Asian Games.



LOCATION

Located at the heart of the Games in Qiddiya, Riyadh's superb Athletes Village will house state-of-the-art facilities and give all guests access to:

- Fully accessible, modern accommodation
- State-of-the-art training facilities
- World-class medical facilities
- Welcoming reception and hosting centres
- A full range of excellent, diverse and nutritious international dining options
- Extensive leisure facilities

EXTENSIVE LEISURE FACILITIES

Located to the south of Qiddiya, the Athlete's Village will be perfectly situated to accommodate connections to all events in that zone and across the city. Complementing the village is the International Broadcast Centre and Media Centre (IBC/MMC), located together within the spectacular Sports Complex on the Upper Plateau.

Access to and from the airport couldn't be more efficient, the highways' Asian Games Lanes making light work of the 65km drive for the athletes and teams, providing a straightforward passage to their new home from the moment they touch down at King Khalid Airport.

The proximity of the Athletes Village to the major road networks provides complete accessibility from both Riyadh and from the Resort Core, without generating additional traffic within the area. Its proximity to the iconic Qiddiya Cliff Edge will also bring stunning, memorable views, both up from the Village and down across the Resort Core from the IBC/MMC Complex.

DESIGN EXCELLENCE

The Riyadh 2030 Asian Games Village will be as visually impressive as it is user-friendly, deploying subtle excellence in design to create less of a 'place to stay' and more of a 'home-away-from-home'.

A panel of leading international architects, landscape designers, engineers and academics has provided advice and guidance in selecting and directing the team charged with planning the overall Qiddiya development project, of which the Asian Games Village is such a central element. This design review panel vets all buildings, parks and projects to be constructed on the waterfront to ensure the highest standards in design, sustainability and utility.

The 36-hectare Village footprint and the generous development timeline (noting the absence of any requirement for site remediation) provides the capacity and flexibility to incorporate new thinking into the design, to be derived from extensive consultation with the OCA and NOCs. This will help ensure that all services and facilities identified as essential by the OCA will also be incorporated into the Village design.

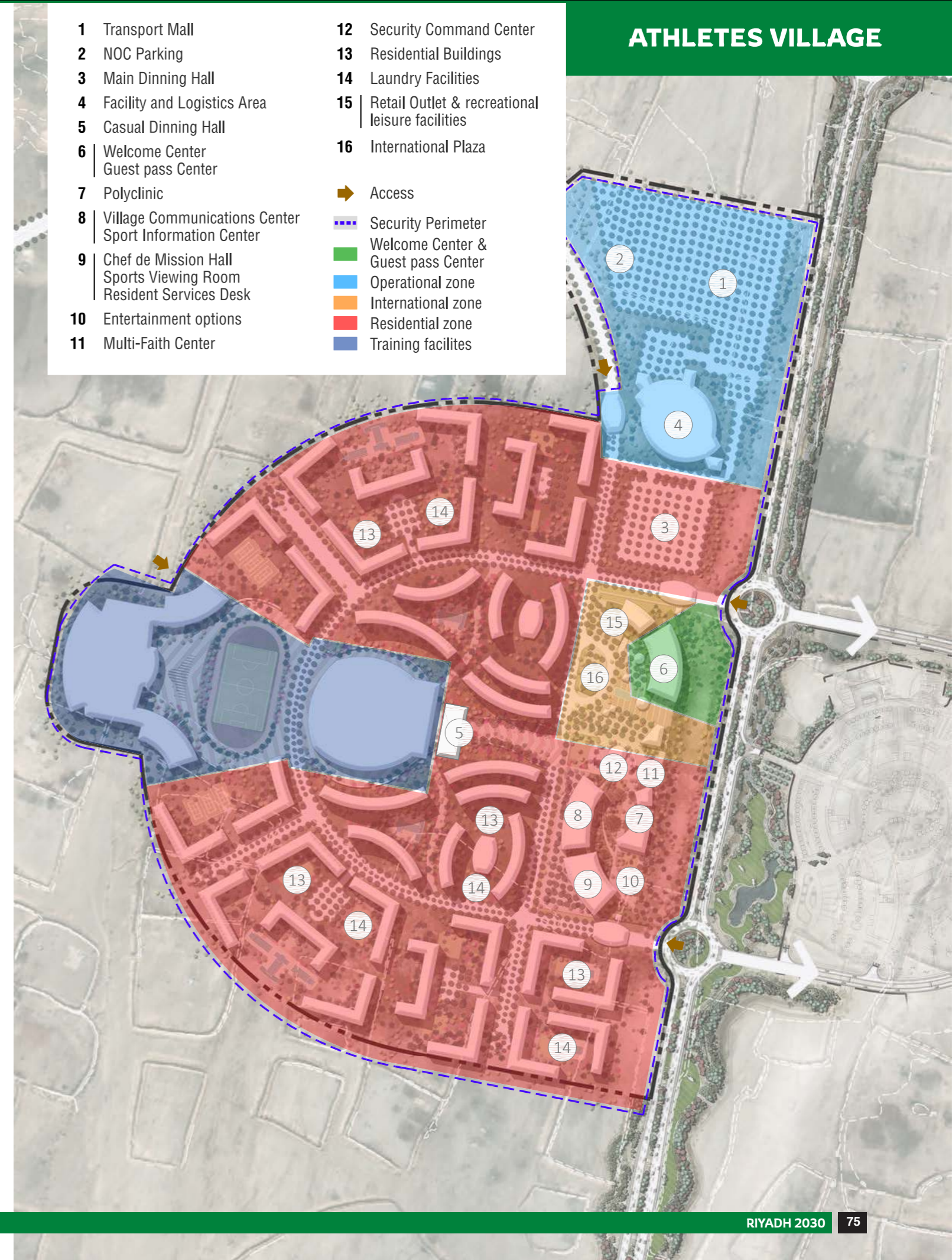
Whilst there will be an intimate feel to the residential area, there will also be an efficient road network to carry service traffic, accommodate the internal resident transport system and allow the Village to operate seamlessly and effectively. This includes a fully accessible and barrier-free environment for Village residents.

The Village has been conceived in consultation with experts behind every aspect of the design, development, construction and operation of many previous Olympic and multi-sport Games Villages. Athletes who have had the pleasure of experiencing life in other Athletes Villages will also be called upon for their input, as well as experts in the running of athletes Villages during the Games, in order to maximise learning from past experiences.

The design philosophy will involve the provision of modern amenities innovatively customized to meet all the needs of Games clients. As such, the Village will incorporate all NOC offices, including medical support and meeting rooms, contiguously accommodated in temporary structures located in direct proximity to NOC residential areas. Through early consultations, these spaces will be configured to the specifications of each NOC.

ATHLETES VILLAGE

- | | | | |
|----|---|----|---|
| 1 | Transport Mall | 12 | Security Command Center |
| 2 | NOC Parking | 13 | Residential Buildings |
| 3 | Main Dinning Hall | 14 | Laundry Facilities |
| 4 | Facility and Logistics Area | 15 | Retail Outlet & recreational leisure facilities |
| 5 | Casual Dinning Hall | 16 | International Plaza |
| 6 | Welcome Center Guest pass Center | ➔ | Access |
| 7 | Polyclinic | ⬜ | Security Perimeter |
| 8 | Village Communications Center Sport Information Center | ⬜ | Welcome Center & Guest pass Center |
| 9 | Chef de Mission Hall Sports Viewing Room Resident Services Desk | ⬜ | Operational zone |
| 10 | Entertainment options | ⬜ | International zone |
| 11 | Multi-Faith Center | ⬜ | Residential zone |
| | | ⬜ | Training facilities |



DATES OF OPERATION

The Riyadh 2030 Athletes Village will open at least 10 days before the first day of competitions and close no earlier than 3 days after the Closing Ceremony, in accordance with the OCA regulations.

The minimum operational dates of the Village will be: Saturday, October 12, 2030 to Tuesday, November 19, 2030.

TYPE OF ACCOMMODATION

The Athletes Village for the Riyadh 2030 Asian Games is designed to meet the individual needs of the residents and provide accommodation of the highest standard.

The residences will consist of 86 apartment buildings, with an average of four or five floors and 40 units per building. The apartment layouts will be practical and functional, with three- and four-bedroom configurations, each with a living area and appropriate number of bathrooms.

The majority of bedrooms will be double occupancy with some offering single occupancy configuration. The minimum size of the bedrooms will be 9m² for single rooms and 12m² for double-occupancy rooms.

There will be at least one complete bathroom (shower, toilet and washbasin) for every two rooms. The resident-to-bathroom ratio will not exceed four people to one bathroom/shower.

Each apartment will be provided with suitable furnishings and be tastefully and neutrally decorated, putting the emphasis on creating a warm and inviting atmosphere. There will be air conditioning in all apartments.

Each delegation will have office space, medical space and storage within its accommodation area.

LAYOUT

The Village layout will be based on two core principles:

- The unique look and sense of a secure and distinctive space, through a layout providing both open areas for all residents and comfortable private living spaces to use during the Games.
- The practicality and functionality that an Athletes Village needs to operate efficiently.

The Village site will occupy a spacious footprint within a 32-hectare site, including a Residential Zone of approximately 15 hectares and include:

- Three discrete co-located zones, as required by the OCA
- Placement of the Village Plaza and Village Training Precinct to create a noise-reducing buffer
- A comprehensive Athlete Recovery Centre connected at the north of the Village Residential Zone
- Dedicated entry and drop-off points for each zone that separate Village residents from visitors, workforce and operational activities
- Optimal pedestrian and traffic flows
- Social gathering and recreational areas strategically positioned to avoid disruption

The Village will house at least 13,719 beds, ensuring that every eligible athlete and official can be accommodated.

Amenities such as the casual dining facilities, NOC Services Centre, the Multi-Faith Centre and the Polyclinic will be distributed throughout the Village considering maximum convenience for all athletes. The Main Dining Hall will be conveniently located.

VILLAGE COMPONENTS

ARRIVAL ZONE

The Arrival Zone will become the architectural anchor that defines the identity for the Village Master Plan. This zone will serve as the gateway to a state-of-the-art, fully connected village where athletes, officials and team members can relax, train and unwind while enjoying the numerous parks, promenades and activities that will all be easily found within a short walk or shuttle ride.

The Arrival Zone's architecture will be compact yet exceptional, its unique visual form blending the requirements of the Games program with guest amenities, retail storefronts and food and beverage venues all complementing the surrounding athletes' living spaces.

WELCOME CENTRE / ACCREDITATION CENTRE

The arriving teams will be greeted at the Welcome and Accreditation Centre. This area will offer a selection of hospitality services (including baggage and equipment handling) and present a

distinctive décor representing both Saudi culture and the history of the Asian Games.

The high-volume accreditation desk will process the arriving teams efficiently to ensure that all residents receive their accreditation in a timely manner. Team arrival processing will take place in the same location.

RESIDENTIAL ZONE

The Residential Zone has been planned to offer the athletes and officials a comfortable two to five-minute walk to any location within the Village. Each block of housing will contain a central garden designed for relaxation and gatherings as well as a leisure pool facility for athletes to cool off and socialise.

The Residential Zone is a highly restricted area with accommodation and services for up to 13,719 residents. The zone will also provide spacious and furnished offices for NOC's, large main dining facilities with diverse and healthy menu options, casual dining areas and a Polyclinic offering the highest standard of care.

There will be spaces for worship and quiet contemplation, social and leisure areas, along with sport and recreational areas for on-site training and fitness needs. More specifically, the Residential Zone will include:



- Resident accommodation in secure apartments
- Residents' Dining Hall offering 24-hour hot meal service, spacious seating area, diverse menu with ingredients identified
- Casual Dining Hall (alternative menu options offered)
- NOC offices and meeting space (includes work space, medical room)
- NOC secure storage space
- NOC Services Centre
- Bookable meeting rooms
- Polyclinic (emergency care, outpatient area, rehabilitation area and equipment, pharmacy, medical imaging, laboratory services)
- Village Communications Centre
- Sports Information Centre
- Chefs de Mission Hall
- Sports Viewing Room
- Entertainment options
- Resident Services Desk
- Multi-Faith Centre
- Security Command Centre
- Laundry facilities (multiple locations)

The Residential Zone will also offer the residents secure access to a selection of training and recreation facilities.

DINING HALLS

EASY ACCESS AND VARIETY OF CHOICE

There is a main dining facility that will be located close to the heart of the Village with seating for 3,500 people at any one time and open 24 hours a day.

There will be three alternative 'casual dining' facilities throughout the Village with varied menus. This 'casual dining' will be offered in Saudi-style cafes to provide residents with more culinary variety and different places for socialising.

The main objective of the Athletes Village food services programme of Riyadh 2030 is to ensure residents and staff are provided with the

highest quality food service possible, covering all basic dietary and nutritional needs within the available resources.

The Food Services Manager of the Athletes Village will manage the food services contract and other food and beverages services in the Village. The RAGOC Catering Function will cooperate over tender requirements and ensure Marketing Partner requirements of the RAGOC are respected in the Village food services contract.

Athletes Village Management will coordinate with Food Services and the appointed caterer(s) in the design and construction of the food service areas in the Village. Food Services will develop a meal programme for: Athletes; Team Officials; Guests; and Workforce.

Meal voucher policies for Athletes, Village guests and workforce will be developed in cooperation with Food Services, NOC Services and RAGOC Management.

A culturally diverse range of food options are to be available, the menus developed in consultation with caterers and sports nutritionists and rotated every eight days.

TRAINING CENTRE AND RECREATION FACILITY

The centre of the Village community will be the Training Centre and Recreation Facility. It will be the heart and soul of this impressive installation, complementing the high energy and allure of the Arrival Zone. Within these two facilities, athletes and coaches will be able to eat, train, rehabilitate and go about other day-to-day activities.

The location of these training facilities within the Village will make the Asian Games experience even more convenient for the residents.

The training facilities will include tennis courts, a football pitch, athletics track and a throwing sector as well as a 50m outdoor swimming pool



and three temporary indoor courts. Besides these training sites, the fitness centre provides additional opportunities for recreational exercise activities and, as a minimum, will include cardiovascular, weight and aerobic fitness areas and a sauna.

A COMPREHENSIVE ATHLETE RECOVERY CENTRE

Located within the training facilities adjoining the Village Residential Zone, state-of-the-art recovery facilities will be made available for use by all teams.

NOC UNIT PLANS

The Asian Games Village will provide suitable and comfortable operational space to meet the needs of the teams. The size and scope of NOCs facilities will be appropriate to the number of athletes and officials for each delegation.

The design of the Village Residential Zone will allow for ample space for the provision of NOC units, co-located with their team accommodation for all administration, meeting, medical and other requirements. This amenity will be provided through adapted permanent space, extended by the provision of relocatable units.

Through early consultation, the NOC spaces will be tailored to the specifications of each team. Additional storage will be provided in the basements of all buildings.

Resident Centres will be located throughout the Village, providing information terminals, cyber cafés, lounges, quiet areas and additional meeting rooms.

Riyadh 2030 will work collaboratively with the OCA and the various NOCs in the planning of the Village to ensure the needs of each group are accommodated.

CONNECTIVITY AND DIGITAL

The Village will take full advantage of the new information technologies for key operational aspects. The amount of data collected and the handling of this data in real time will allow a more efficient control of security, optimize the transport flows and will accelerate the accreditation procedures.

This will allow the athletes to quickly receive the latest updated information regarding the services of the Village wherever they are, including event schedules, tourist information, transport timetables, bookings, available menus,

NOC UNITS

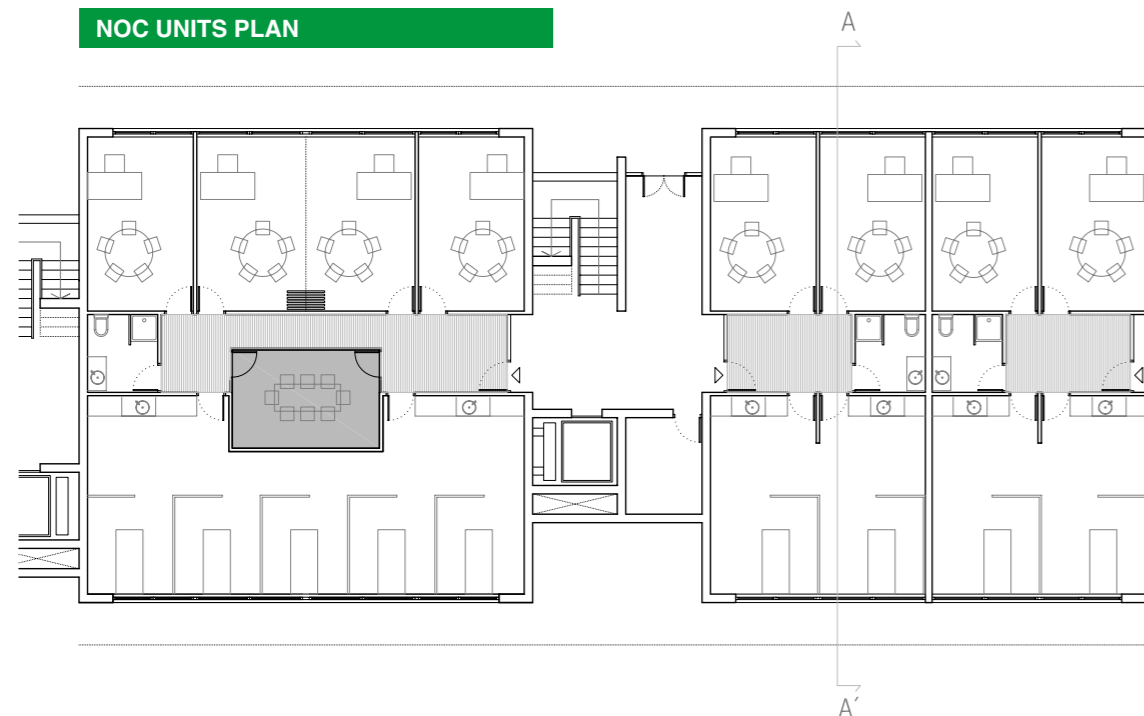
NOC SPACES (small size)

- 1 Chef de mission (12 m²)
- 2 NOC Office (15 m²)
- 3 Medical space (12 m²)

NOC SPACES (medium size)

- 1 Chef de mission (11 m²)
- 2 NOC Office (12 m²)
- 3 Medical space (12 m²)
- 4 Meeting room (15 m²)

NOC UNITS PLAN



VILLAGE APARTMENTS Cross Section AA'

NOC UNITS Cross Section AA'



and so on. The technology will also contribute to energy consumption optimisation and water saving initiatives.

Free, high-speed wireless broadband access will be available throughout the Village in addition to the host broadcast feed of the Games. In addition, regular programming will be available in all residences via free of charge smart high definition televisions.

Riyadh 2030 knows that an important part of Village life for the residents is appropriate relaxation and social time. For this reason, residents will have the space they need to escape the pressures and stress of sports competition without the distractions of media and fans.

INTERNATIONAL ZONE

The International Zone, which is restricted to residents except between 9:00 am and 9:00 pm when guests may obtain passes, will be the primary space where athletes, officials, guests and media can interact. It will be the meeting place for residents and guests, the location of a retail/commercial area and will provide an ideal location for media interviews.

This zone will incorporate the media sub-centre, guest dining facilities, banking facilities, a general store, a retail outlet, recreation and leisure facilities and a telecommunications facility.

Many of the services in this zone will be staffed 24 hours a day. More specifically, these services include:

- Outdoor / Tented Stage
- General Store (includes pharmacy, florist, dry cleaner, post office)
- Bank
- Communications Café
- Hair Salon
- Café
- Travel Agent
- Ticket Office
- Information Desk
- First Aid Station

OPERATIONS ZONE

The Operations Zone will be the centre of support for the Asian Games Village. This zone will feature a transportation mall, site management offices, storage, materials transfer areas, waste management areas, laundry and other back-of-house areas.

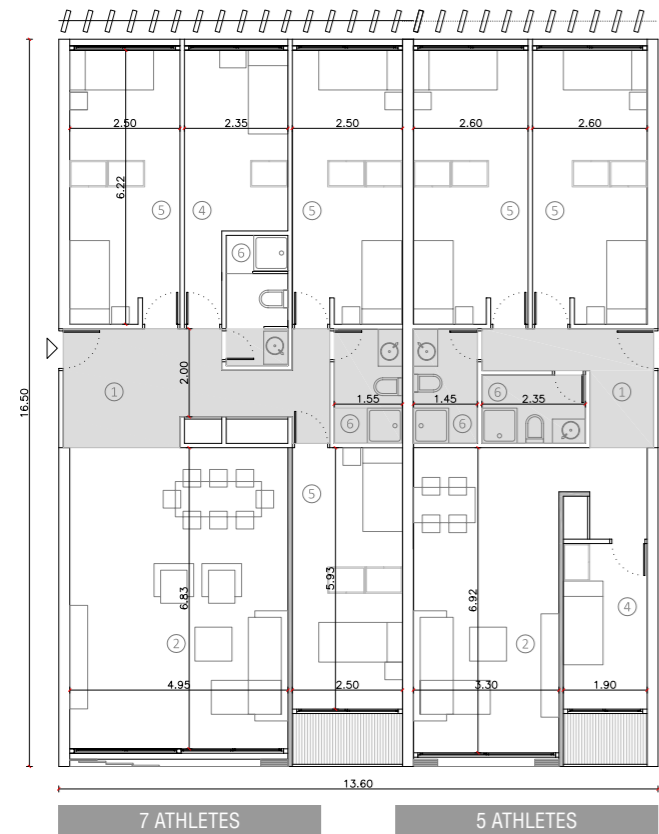
- Welcome Centre/ Accreditation Centre (access control point)
- Visitor Centre (access control point)
- Village Media Centre
- Transport Mall
- Dedicated Vehicle Parking with reserved parking for NOC officials
- Village Vehicle Pool (motor pool, bicycle pool, cart pool)
- Facilities Services Centre
- Village Management Office
- Staff Centre
- Housekeeping/Laundry

The Village General Manager (GM) will be an experienced and senior member of the Riyadh 2030 staff.

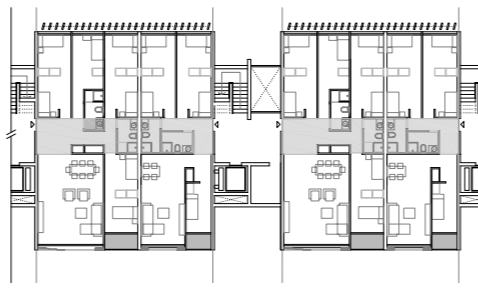
OPEN AND GREEN SPACES

Linking all areas of the Village is the linear Central Park plaza. Green spaces and paths will connect the athletes' and committee members' residences to either the Arrival Zone, Training Centre or Recreation Facility. Designed as an interconnected collection of gardens, water features and gathering spaces, the intent is to promote leisurely travel using strolling paths and bike trails while also providing dedicated shuttle transportation with strategically located stops to ensure a truly connected Village. Central Park will serve as a true crossroads within the Village and showcase the comradery and new friendships that the Riyadh 2030 Asian Games will promote.

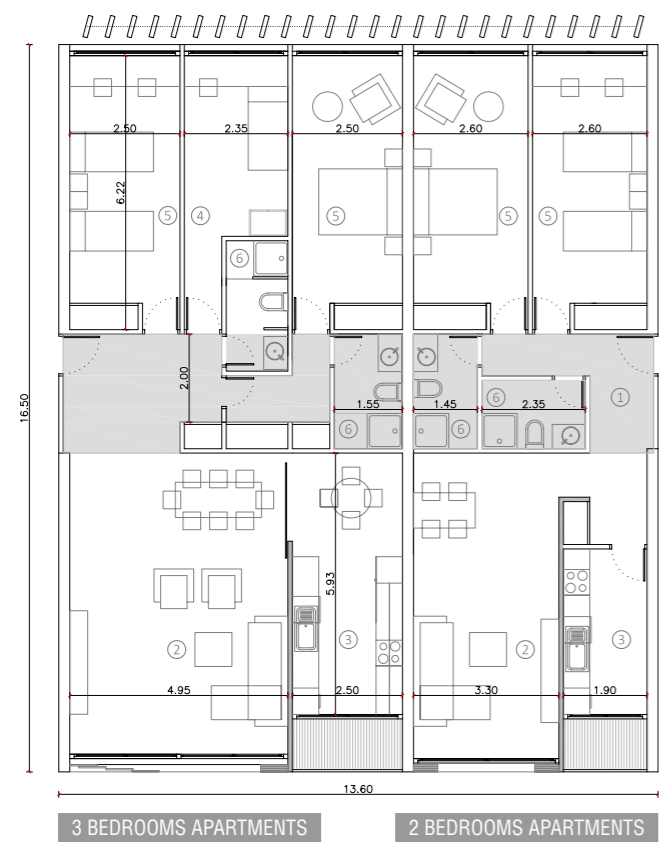
VILLAGE APARTMENTS



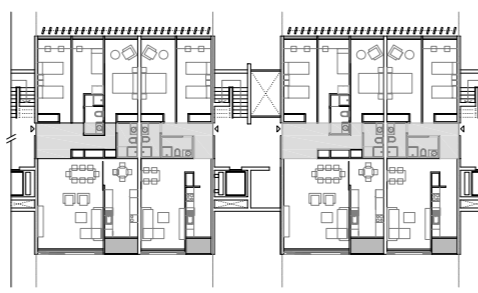
GAMES MODE PLAN



- 1 Hall
- 2 Living
- 3 Kitchen
- 4 Single Bedroom
- 5 Double Bedroom
- 6 Bathroom



LEGACY PLAN



- 1 Hall
- 2 Living
- 3 Kitchen
- 4 Single Bedroom
- 5 Double Bedroom
- 6 Bathroom

ARABIAN FLAVOUR

A lush visual palette, featuring abundant grasses and palms, will set the mood for those within the Athlete's Village. A canopy of trees will also be planted to provide shade and respite for users spending their days outdoors. A more sustainable approach to landscaping will be incorporated in areas with fewer users. Larger hardscaped areas along with a pastoral setting will invite athletes and OCA Family to engage in the fully walkable nature of the Village.

TRANSPORT: CONNECTED WITH THE HEART OF THE GAMES

ARRIVALS AND DEPARTURES

The Main Entry, Welcome Centre, Media Centre, Guest Pass Centre, Staff Centre, Transport Mall and Operational Entry will be easily reached from the main motorway and public transportation.

The internal transport system for arrivals and departures will operate from the Welcome Centre, providing the fastest and most convenient entry to the Village for residents.

Vehicles without the official vehicle access parking pass and non-accredited drivers will be able to deliver the athletes and team officials to

the Welcome Centre entrance. Short and long-term parking areas will be available nearby.

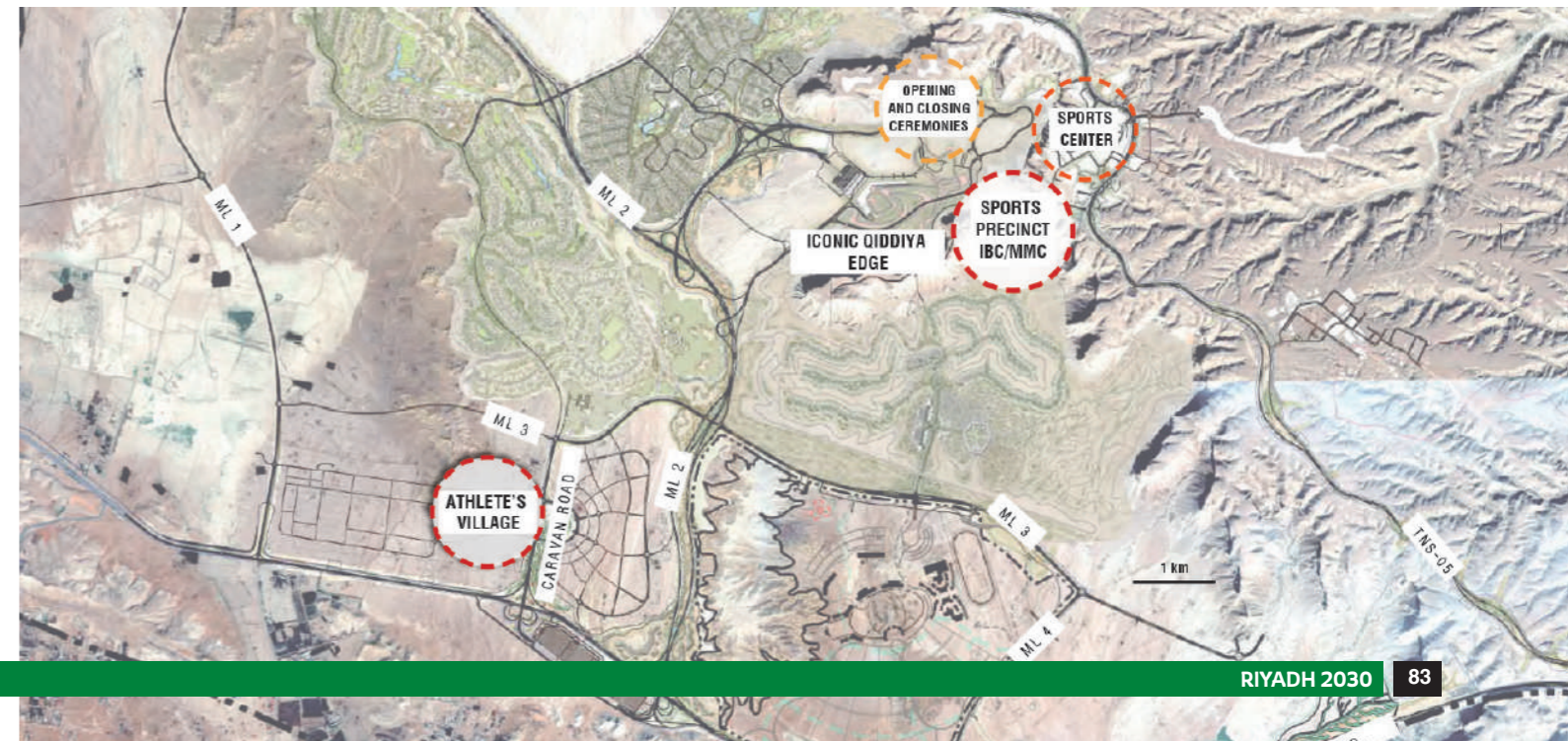
The Welcome Centre will consist of transport loading and unloading areas, security operations, accreditation centre with issue resolution desks, waiting areas, left luggage area and offices. The internal transport system for arrivals and departures will operate from here, providing entry to the Village for residents, as quickly and conveniently as possible.

FACILITY SERVICES CENTRE

The Facility Services Centre, located on the perimeter of the village, will meet all of the necessary logistical and operational needs of the site, including deliveries, maintenance, and linen and housekeeping storage. It is located to avoid disturbance to residents but also to allow site access so that its operations and logistics can be executed effectively.

THE TRANSPORT MALL

The Athlete Transport System will provide transit services to athletes and team officials to and from competition and training venues, on arrival and at departure to the airport, and to the city centre. All of these services will start and end at the Transport Mall, in the security perimeter of the Operational Zone, in close proximity to the Main Dining Hall and Residential Zone.



A vehicle car point will be operated 24/7, with high-level security screening of vehicles. Only authorised vehicles will have access.

The Transport Mall will be the hub of all dedicated transportation to, from and within the Village. Like the entire Village, the mall will feature easy-to-follow signage in official languages and frequently scheduled bus and shuttle transportation to ensure Village residents are able to travel between Games venues in a timely and carefree fashion.

Transfers between the Asian Games Village and the Games venues will be quick, with multiple routing options, each capitalizing on the convenience of dedicated lanes for road transportation.

VILLAGE ACCESS PLAN

Transportation will be available 24 hours a day on quiet, clean and energy-efficient shuttles travelling throughout the Village. Transportation

will also be available to and from sport venues, the locations of Games cultural activities and key locations throughout Riyadh.

MOVEMENT INSIDE THE VILLAGE

Walking will be the primary means of movement for residents throughout the Games Village in order to minimise the number of vehicles required within it. Whilst there will be an intimate feel to the core residential area, with gardens and pedestrian paths throughout, there will also be an efficient operational road network along its edge to carry service traffic and an internal resident transport system, allowing the Village operations to be carried out as efficiently as possible.

Athletes will be able to move around the Village on foot or using the internal transport system where necessary. This transport system will be continuously moving around the site, connecting the residents to key services and facilities using non-polluting electric or hybrid vehicles with low noise pollution.

Bus stops will be no further than 500m apart, with stops adjacent to housing blocks. The Main Dining Hall and Casual Dining locations, Transport Mall, Polyclinic, Games Village Plaza, NOC Services Centre, Recreational Sports Complex and parking areas will all be within walking distance.

There will also be a free bicycle lending service available, strategically situated along the bike and pedestrian paths.

Besides the internal transport system buses, only essential operational electric vehicles will be permitted in the Residential Zone. These will be provided with electrical charge points.

SECURITY

EFFICIENT AND DISCREET SECURITY

Security is of paramount importance in operating the Asian Games Village and Riyadh 2030 would provide security will be of the

highest standard whilst simultaneously being unobtrusive and discreet.

As such, the Village will be welcoming and accessible to all residents and guests whilst maintaining the highest levels of security and vigilance.

A fixed secure perimeter will surround the entire Riyadh 2030 Athletes Village with controlled security access and exit points for both vehicles and pedestrians.

Having the ability to effectively secure the entire village in this way while still maintaining a spacious, open and relaxed atmosphere will be a huge asset for the residents and the Games as a whole.

Access routes surrounding the Village can also be controlled or closed during the Games with minimal disruption to local communities. This will simplify the process of controlling access to the Village during the Games.

DEVELOPMENT SCHEDULE ATHLETES VILLAGE

| | 2023 | | | | 2024 | | | | 2025 | | | | 2026 | | | | 2027 | | | | 2028 | | | | 2029 | | | | 2030 | | | | 2031 | | | |
|---|------|----|-----|----|------|----|-----|----|------|----|-----|----|------|----|-----|----|------|----|-----|----|------|----|-----|----|------|----|-----|----|------|----|-----|----|------|--|--|--|
| | I | II | III | IV | I | II | III | IV | I | II | III | IV | I | II | III | IV | I | II | III | IV | I | II | III | IV | I | II | III | IV | I | II | III | IV | | | | |
| Environmental impact assessment | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Master plan and concept design completion | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Infrastructure plan and landscape design | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Site works permission | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Detailed design | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Tendering and contractor selection | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Urbanization & Infrastructures | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Games Village construction | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Temporary overlay design and tendering | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Fit-out and bump-in | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Security lockdown | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Asian Games | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Village retrofit, bump out & conversion to legacy | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |



The latest methods and technology will be used in security monitoring and a Village Security Centre will be centrally located. Thanks to the technological infrastructures present in the Village, all data from access points, the accreditation centre and the Transport Mall will be centralised and can be managed in real time.

The Village will have the security of Hostile Vehicle Mitigation on both the approach and around the secure perimeter, plus the option to create secondary checkpoints up to 200m away from the site entry points. In addition, there will be comprehensive security systems throughout the village, all connected to the 24-hour control room. These systems include comprehensive access control systems, CCTV (HD cameras with a blended mixture of Pan Tilt Zoom (PTZ) and fixed camera units), Fire Safety Systems, Hostile Vehicle Mitigation Barriers, Public Address Systems, Room Access Systems, Number Plate Recognition System and Panic Alarms. There is sufficient space across all entry points to conduct detailed vehicle and person checks and searches.

A detailed threat and risk assessment will be conducted on the Athletes Village throughout its preparation that will further dictate both the final on-site and wider security measures. The village will comply with International standards for vehicle mitigation, counter-terrorism, site perimeter, emergency procedures, life safety systems (access control, CCTV, Public Address) and manned security.

The security-specific policies and procedures that will be implemented across the village will

be operational over a 24-hour period and applied in accordance with the national threat level and any Games-specific threat at that time. Based upon the assessments, a detailed Security Management Plan, Emergency Action Plan and detailed Contingency Plans will be documented and communicated to the relevant stakeholders, athletes and emergency services to ensure a safe and secure environment is achieved throughout the Games.

VILLAGE CULTURAL AND RECREATIONAL PROGRAMS

Beginning with the Welcome Ceremony to mark each team's arrival at the Village, the Asian Games Village will be the home of, and the starting point for, a wide range of cultural and recreational experiences.

Residents will have the option of spending time in relaxing, lounge-like social settings or taking part in the entertainment planned specifically for the residents of the Village. Athletes will also have dedicated transportation to, and seating at, the celebrations scheduled for various locations throughout the city.

OPERATIONAL TEST

Test operations will be run in the Village before the opening to ensure all services are perfectly prepared and everything is in place to welcome the athletes and officials in the greatest comfort and efficiency from the very first day of operation.





09

ACCOMMODATION

With an existing stock that easily surpasses the requirements of the OCA and the development of several new world-class hotels as part of the Qiddiya and Diriyah projects, visitors to the Asian Games can be assured that the comfort of their chosen base from which to experience Riyadh 2030 will be absolute.

Exceptionally designed and ideally located, the OCA Family, officials and NOC presidents will all be accommodated in 5-star hotels in the centre of the action, with prices guaranteed in line with inflation. The media village will be conveniently situated and fully equipped with all of the amenities and requirements that will allow the world's press to dedicate itself to reporting on the outstanding competitions.



WORLD-CLASS HOSPITALITY

The accommodation plan for the Riyadh 2030 Asian Games is perfectly feasible, well organised and fully aligned with the needs of each client group of the Games. It offers a wide range of accommodation types and prices.

Our plan has been developed in partnership with the National and local Tourism authorities, which will work together with the Riyadh 2030 Organising Committee (RAGOC) in developing a high-quality offering at reasonable prices with beneficial accommodation options during the 2030 Games.

Games accommodation in the heart of one of the national most popular tourist destinations. Riyadh is a uniquely spectacular city, whose history, culture, worldclass attractions and amenities.

Riyadh 2030 is committed to integrating the city assets into the Asian Games product experience and sharing with the Asian Olympic Families all the atmosphere and energy that make Riyadh one of the most exciting destinations.

No minimum stay requirement will be applied in the accommodation facilities guaranteed for the Riyadh 2030 Games.

WORLD-CLASS HOSPITALITY AND STANDARDS

Hotels in Riyadh, and in Saudi Arabia, comply with the highest quality standards and are considered a byword in Asia for service, comfort, safety, accessibility and cuisine. Riyadh's hotels are places to relax and socialise, with restaurants, terraces and meeting rooms equipped with the latest technology.

Riyadh's existing hotel stock is fully befitting that of a leading global city, regional hub and thriving capital, accommodating millions of national and international business and leisure visitors in comfort and style every year.

Of the 16,000 rooms currently available in Riyadh in a total of 120 hotels, over 5,800 are five-star category and it is these that will be honoured to provide the accommodation offerings for the extended Asian Games Family.

Hotel owners in Riyadh and Dammam have guaranteed a total number of rooms that

exceeds the OCA requirements. This offering is supplemented by more than 12,000 rooms for other groups not included in the OCA requirements: athletes' families, additional workforce and visitors. Spectators will therefore be able to choose from a variety of affordable accommodation options close to the competition venues.

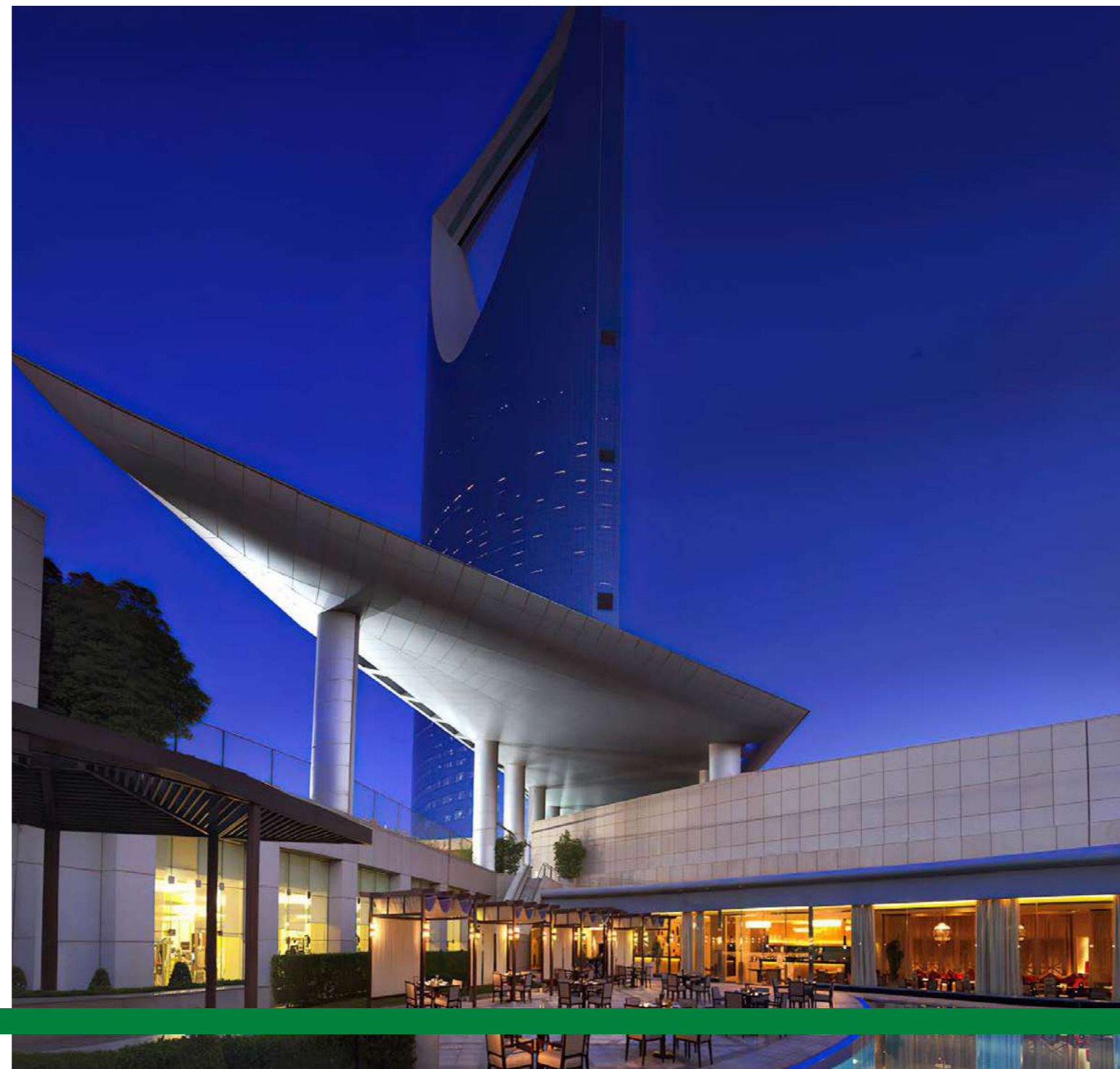
The vast majority are located within the city's urban and historic fabric, providing a unique experience of Riyadh city life within a safe and welcoming environment. Saudi Arabia's tourism companies make up a fully regulated sector which guarantees strict compliance with the demanding standards imposed by national and international legislation.

Riyadh has in place a modern and innovative hotel offering which is regularly renovated and extended, with a wide range of rates and categories to meet all tastes and needs.

From the luxury of its world-renowned five-star hotels to cost-effective budget accommodation and the convenience of AirBnB and other local apartment rental companies, the range is broad and well located with multiple options close to each of the planned competition venues.

Crucially, for the fiscal responsibility and sustainability that lies at the heart of every aspect of the Riyadh 2030 Bid Plan, no further hotel construction will be needed to meet the demand of the Asian Games and satisfy the Host City Contract.

Nevertheless, as part of the city's planned expansion over the coming years under the Saudi Vision 2030 banner, and with the planned growth of the tourism sector, the number of rooms available in Riyadh is set to rise from the current 16,000 to more than 30,000. The Qiddiya District Project alone is destined to provide an extra 5,000 rooms upon completion and there will be a further 3,000 rooms in Diriyah, all offering state-of-the-art design and accommodation.



CURRENT RIYADH HOTEL OFFER

| RIYADH | | 5 Star | 4 Star | 3 Star | 2 Star | 1 Star | TOTAL |
|-------------|--------------|--------|--------|--------|--------|--------|-------|
| | Hotels count | 19 | 47 | 27 | 14 | 13 | 120 |
| Rooms count | 5,809 | 7,127 | 2,566 | 887 | 596 | 16,985 | |

Riyadh's five-star hotels offer an exceptional experience for guests, with a level of service designed to make their stay the most comfortable and effortless as possible. These house the country's finest apartments and suites, restaurants and leisure facilities, and are accustomed to meeting the needs of the world's VIPs.

With 47 hotels in the four-star category, visitors and spectators can also be assured that there will be ample well-located rooms available in the two top categories to cover their needs, with prices regulated to ensure fair rates even as demand soars.

The city's four-star hotels also create a unique, design-led stay in the highest comfort, with air-conditioning, 24-hour room service, exemplary leisure facilities and excellent multiple dining options.

Riyadh 2030 has received the full support of the Ministry of Tourism and the city's hotel sector.

ROOM ALLOCATION

SOLUTIONS SUITED TO EACH CLIENT GROUP

The allocation of rooms has been planned in accordance with the requirements of the OCA, respecting the needs of each of the subgroups.

During the organisation phase, the RAGOC will have in place a Central Booking Unit for efficient coordination of aspects involved in accommodation for different client groups.

A considered allocation of rooms according to specific Games client needs rooms have been allocated to the various client sub-groups on the following basis:

ATHLETES AND OFFICIALS

Additional accommodation will be provided for athletes competing in Rowing, Canoe-Kayak (Sprint), Surfing, Sailing, Beach Volleyball, Triathlon and Swimming Marathon in the Al Khobar / Dammam Zone for the Sunset Beach Resort. Beds in the Athletes Village will also be guaranteed.

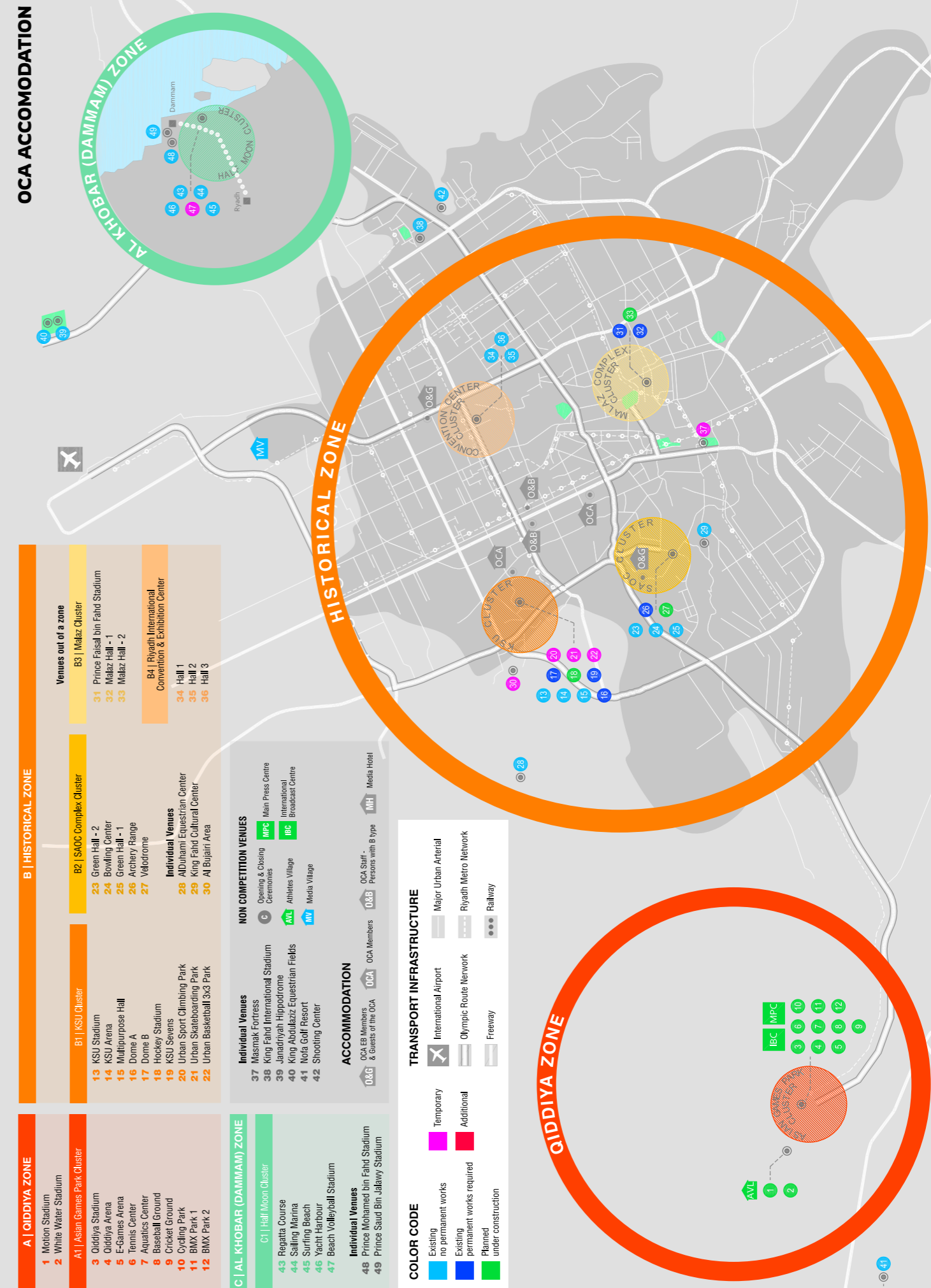
OCA

OCA members, including members of honour and honorary members, as well as the OCA Management, will be housed in a superior category 5-star hotel in one of Riyadh's most prestigious districts, very close to the historic centre, tourist sites and leisure areas.

The hotels will enjoy excellent connections to all Games venues. The Presidents and Secretaries General of the IFs, along with the Presidents and Secretaries General of the NOCs, will likewise be housed in 5-star hotels alongside the OCA hotel.

All other individuals belonging to the subgroups which make up the OCA client group will be housed in 4 and 5 star hotels located very close to the hotel where the OCA members will be based. All facilities required in order for them to properly perform their functions during the Games will be provided (meeting rooms, press conference rooms, transport desk, ticketing, etc.).

OCA ACCOMMODATION



IFS

IF technical officials will be housed in 3 and 4 star hotels located close to the competition venues for their respective sports. There will be one hotel per IF (in some cases shared by more than one IF), operating as headquarters for members of the Executive Committee of each of the IFs of the sports included in the Games programme. Moreover 3 and 4 star hotels will be designated for other IF guests and for the National Federations involved in the Games programme.

Other IF (Technical Delegates, boards, staff, guests) – will be primarily co-located in the hotels allocated to international and national technical officials

NOCs

NOC officials will be housed in the Athletes Village. Additional officials will be housed in hotels, of at least a 4 star category, close to the Village, with excellent transport connections to all Games venues.

The NOCs (including the host SAOC) will be provided with a range of hotel categories and prices to meet the accommodation needs of their guests and/or sponsors.

RAGOC

Dignitaries, both domestic dignitaries and international dignitaries accredited by their respective NOCs, will be housed in 5-star hotels in accordance with specific needs in each case, including security and other requirements.

If needed the RAGOC will provide workforce accommodation in university dormitories with excellent transport connections to all venues.

FUTURE AGOCs

The members and staff of future AGOCs will be housed in comfortable hotels well connected with the competition venues and other areas of interest to them.

MARKETING PARTNERS

Marketing partners (OCA and Riyadh 2030 sponsors) and media (broadcaster hospitality) will have accommodation reserved in a selection of the finest hotels located throughout Riyadh. 4 to 5 star hotels have been selected to house and satisfy the wide range of needs of this client group, from executive levels to technical and support staff.

The RAGOC will likewise provide this client group with other alternative accommodation via real estate agents, in order to better satisfy their needs if required.

MEDIA

Accommodation for media and photographers will be located in the media village, with ease of access to the city's main cultural, shopping and entertainment zones.

Broadcast staff will be housed in hotels no more than 20 minutes away from the Asian Games Park Cluster (Qiddiya Zone) where the IBC/MPC is located. The hotel offering will include 4 and 5 star hotels for a proportion of the rights holders.

MEDIA VILLAGE

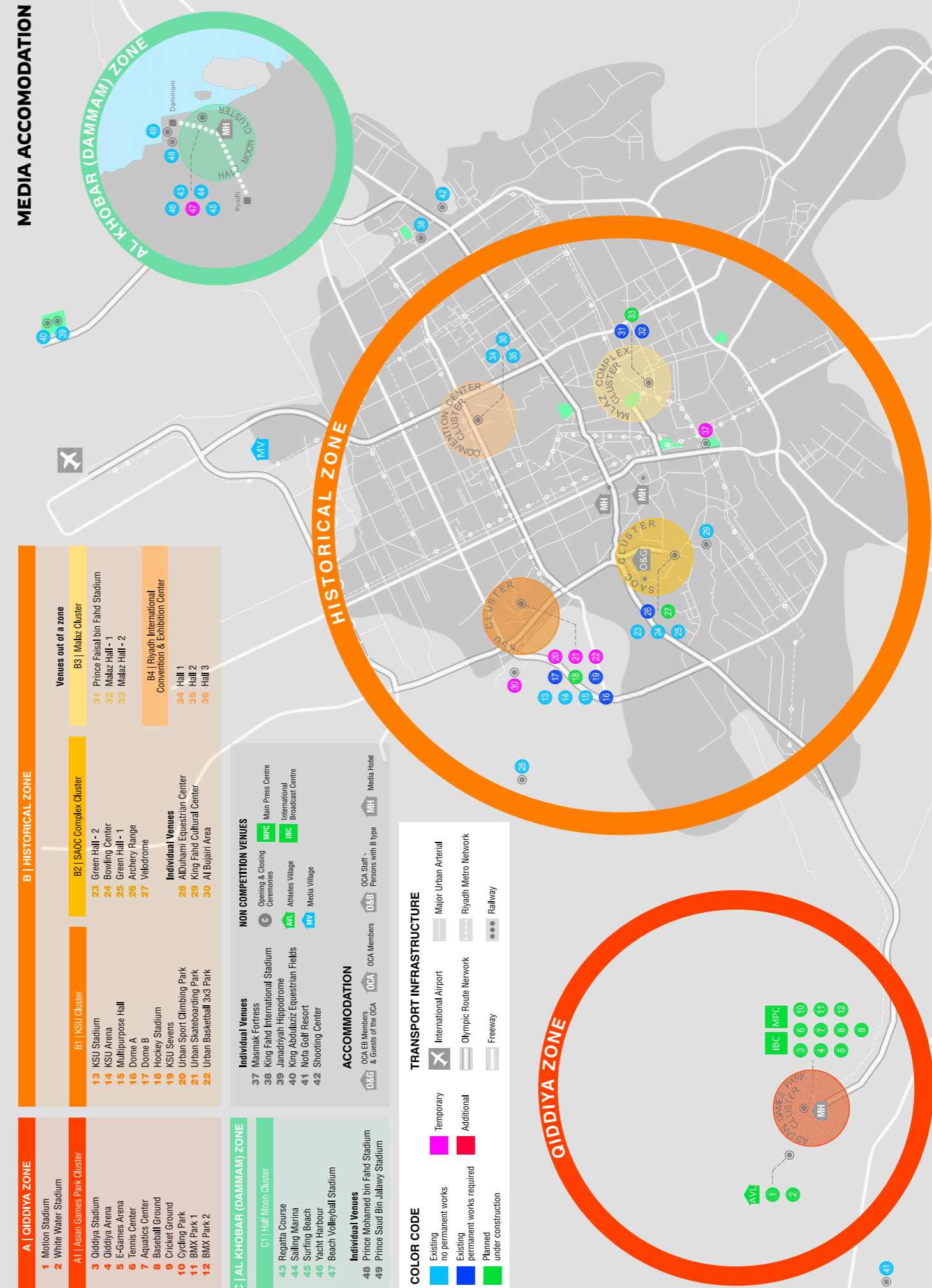
The principle Media Village for the Riyadh 2030 Games will be on the campus of the Immam University, where the world's media will experience the traditional warm welcome of Saudi Arabia and be able to live and work in comfort from their Riyadh base.

One and two-bedroom apartments will form the majority of the offering,

Located close to the international airport on the north edge of the Diriyah Historical Zone, it is perfectly located for the KSU,

Convention Centre, SAOC and Nalaz Clusters, collectively home to almost half the events including gymnastics, athletics, football and the Urban Park.

MEDIA ACCOMMODATION



There will be an efficient, regular shuttle service from the Media Village to the Qiddiya Zone, home of the Main Media Centre (IBC and MPC) as well as the tennis and aquatic centres among the other major venues located here.

As well as comfortable, modern and convenient facilities, there will be a central restaurant serving three meals a day with a capacity for 600 people at any one time. Across from the Media Village, there are further food and leisure options in the Al Nada Plaza shopping mall, where familiar outlets like McDonalds and Starbucks are found alongside more traditional restaurants and supermarkets.

High-speed wireless and wired internet will be available throughout the accommodation.

Management will be handled by specialist hotel companies in order to guarantee optimum service levels. The services will include

RAGOC workforce - will be accommodated in the balance of secured hotels remaining after allocation to other client groups, as well as in university.

SPECTATOR ACCOMMODATION PLAN

Substantial inventory of hotels and rooms for the spectator accommodation concept

Riyadh 2030 will deliver a spectacular experience for visitors—with a broad range of accommodation options, a secure pedestrian environment, and ease of travel through our burgeoning public transportation system.

From world renowned luxury to modern conference hotels, and everything in between, Riyadh offers accommodation choices for every style and budget. Spectators will have a generous selection of hotels and price levels from which to choose for the Games.

The Riyadh 2030 concept for spectator accommodation, in the city and in the region, will guarantee that spectators attending the

Games will be involved in celebrations in public spaces close to their accommodation, when not attending sports competitions.

All spectators will enjoy a wide range of accommodation options, public transport and renowned hospitality (restaurants, shops, entertainment), all at reasonable prices.

The number of rooms in hotels from 2 to 5 stars is expected to rise from 44,933 to 48,291 by the year 2030. Total current capacity, including other forms of accommodation, stands at around 89,000 rooms.

The abundance and location of suitable hotel rooms gives us the ability to provide key Games Delivery personnel with accommodation close to their place of work and spectators with hotel options near every competition venue.

For the administration of bookings not connected with the Games Family or the media, the RAGOC will establish a procedural system run by an official booking agency which will operate by means of an online platform and will serve as a broker with hotel managers to offer the inventory of non-committed rooms to the public. This platform will employ a convenient administrative system to offer hospitality packages to spectators, with different choices and options, allowing them to enjoy the Games.

The platform will also serve to link spectator ticket purchases to an accommodation search service, while also thereby contributing to more effective control over the prices of the rooms on offer. The official booking agency will serve to monitor the prices applied at establishments making use of this organisation.

HOTEL PRICES

While the responsibility of hotel prizes is within the Ministry of Tourism in Saudi Arabia, the Government of Saudi Arabia guarantees the following hotel prices for 2030:

- 5 Star: Individual room 180USD/Night; Double room 220USD/Night; Suite 290USD/Night.

- 4 Star: Individual room 120USD/Night; Double room 160USD/Night; Suite 240USD/Night.
- 3 Star: Individual room 80USD/Night; Double room 120USD/Night.

These prices will be updated with the official inflation rate in Saudi Arabia, from 2020 until 2029.

HOTEL PROPOSAL

RIYADH

NOC PRESIDENTS AND SECRETARIES GENERAL (all five-star)

Four Seasons Hotel
Al Faisaliah Hotel
Marriott Riyadh Diplomatic Quarter

OCA EB MEMBERS AND GUEST OR THE OCSA (all five-star)

Hilton Riyadh
Ritz-Carlton Riyadh

OCA MEMBERS (all five-star)

Narcissus Hotel
Crowne Plaza Riyadh

OCA STAFF AND NEXT GAMES OBSERVERS (all five-star)

Sheraton Riyadh
Le Meridien Riyadh

MEDIA

Baira Olaya Hotel
InterContinental Riyadh

AL KHOBAR / DAMMAM ZONE

ALL (not including media)

Sunset Beach Resort Marina & Spa

ATHLETES

Golden Tulip Suites

TECHNICALS OFFICIALS

Baira Resort
Sheraton Dammam Hotel & Convention Centre

OCA EB MEMBERS & GUESTS, NOC PRESIDENTS AND SECRETARIES GENERAL, OCA MEMBERS

Mövenpick Beach Resort Al Khobar
Le Méridien Al Khobar
Kempinski Al Othman Hotel Al Khobar
Sofitel Al Khobar The Corniche
InterContinental al Khobar

ATHLETES

Novotel Dammam Business Park
Wyndham Garden Dammam

MEDIA

Crowne Plaza Al Khobar
Habitat Hotel All Suites - Al Khobar

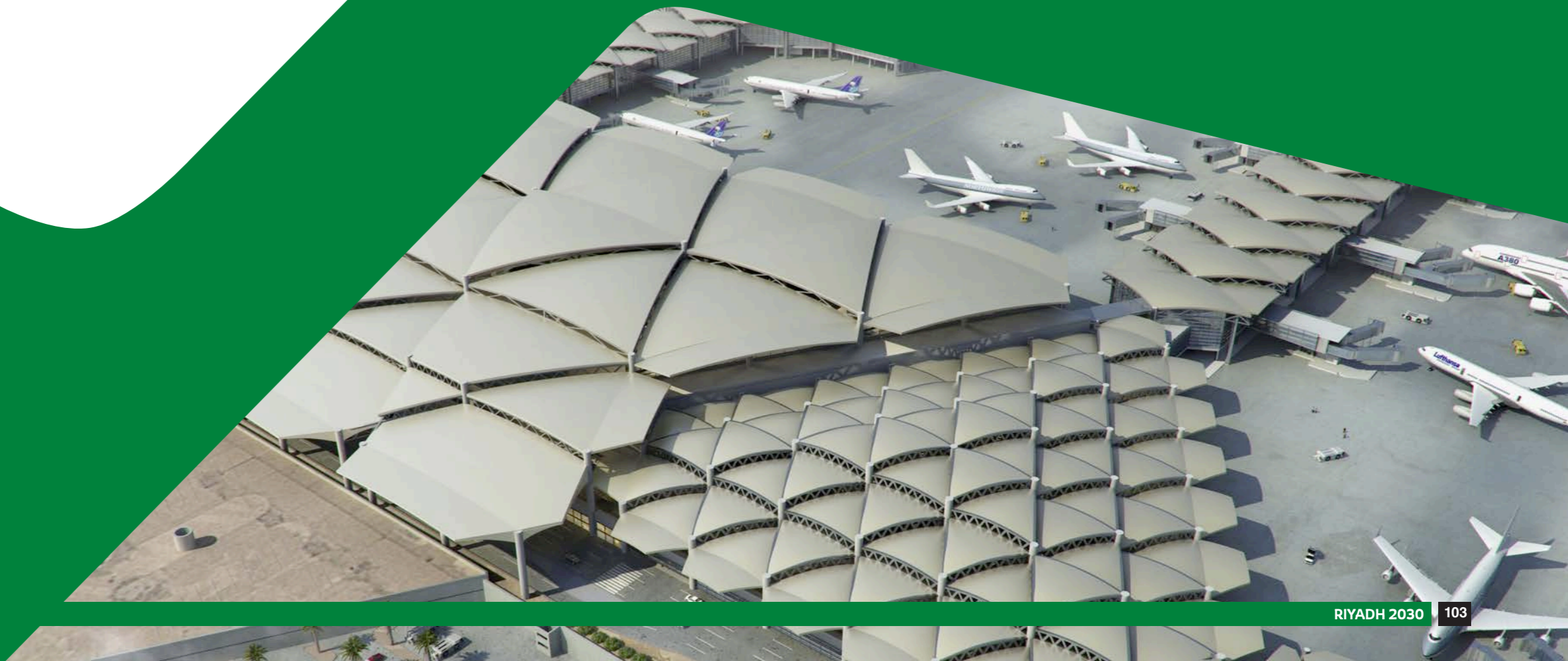


10

TRANSPORT

Central to a successful Asian Games concept is an integrated transport system that can seamlessly connect every element together. With the ongoing development of the world's most advanced driverless metro system, Riyadh 2030 will be able to rely on exactly that.

Not only will visitors and spectators be able to take advantage of free transport with their event ticket and athletes and the OCA Family have the assurance of a dependable, efficient and dedicated Games transport system, but future generations of Riyadh residents will be left with a more accessible, more liveable city. Major roads will be updated, traffic will be calmed and movement around the capital will be safer, monitored by a hi-tech management system and all the while reducing harmful emissions.



RELIABLE, SUSTAINABLE AND EFFICIENT

At the heart of the Riyadh 2030 Asian Games will be a brand new public transport system designed to meet the needs of not only the athletes and spectators but the local population for decades after.

Central to the project is a Metro system that will integrate seamlessly with the existing infrastructure and its planned improvements, which has already helped Saudi Arabia and its capital Riyadh become major international destinations, welcoming over 25 million passengers a year through its main airport.

- Reliable, comprehensive coverage across the city and to all venue zones
- Intelligent traffic management systems to reduce congestion
- Sustainable development that will meet the needs of the city's future expansion

During Games-time, this network will be optimised to meet the needs of all the Asian Games family, including athletes and officials, International Federations, Accredited Media, OCA and VIPs and spectators.

Athletes will enjoy a dedicated and frequent shuttle bus schedule, with transport adapted to accommodate specialist equipment where necessary.

VIP guests and partners will have a tailored transport programme also designed to minimise travel times and maximise comfort of the passengers.

All visitors will be able to navigate the city and the venue zones efficiently and safely, with operating hours and capacity adjusted to accommodate peak Games-time usage. All public transport maps and schedules will be clearly signposted for visitors.

KING KHALID INTERNATIONAL AIRPORT (KKIA)

Inaugurated in 1983, KKIA is located just 35km north of Riyadh. The five passenger terminals occupy a space of 375 square kilometres, making it the second largest airport by area in the world. That makes for an unrivalled user experience, and the airport was one of the original symbols of modernity and progress nearly forty years ago.

In 2019 the airport handled 26.6 million passengers and 212,000 flights by 51 airline companies. Riyadh's International Airport has already been tested for numerous sports and other events held in Riyadh in the last years. No major improvements will therefore be needed for the King Khalid International Airport to comfortably welcome and expeditiously process all of the guests of the 2030 Asian Games. Nevertheless, the facility manager, Riyadh Airports Company, is already working on expanding



the services and facilities on offer, including operating Terminal 6, which would become the largest in the Middle East, to allow over 38 million passengers a year, and will increase automation and AI solutions to further enhance passengers' experience.

Using the newly integrated transport network, travel times will be 40 minutes by metro to central Riyadh, or 30 minutes by car.

All the spaces required for the Games operations at the airport will be easily accommodated in the modern sections of the airport.

Its extensive passenger capacity and its excellent links with the city will guarantee the best conditions possible for easy and comfortable arrival and departures operations for the different client groups and other visitors to the kingdom.

REGIONAL AIRPORTS

In addition to King Khalid International Airport, Saudi Arabia has four further international airports, two of them in the other Riyadh 2030 host cities. This network of airports supports an annual capacity of over 99.86 million passengers from across the country and around the world, traveling through 771,829 flights (numbers from GACA webpage 2018)

The Dammam and Jeddah airports will be fully equipped to support Games operations with expert assistance and passenger-welcoming services on hand:

- King Fahd International Airport in Dammam 40km away from the city, travelling time of under 30 minutes
- King AbdulAziz International Airport in Jeddah 25 km away from the city, travelling time of 25 minutes.



RAIL AND ROAD STRATEGIES ALIGNED

The development of intercity rail links within Saudi Arabia, including a 946-km cross-country line linking Jeddah, Riyadh and Dammam, has connected the kingdom's cities like never before. High-speed train and train links between Riyadh and the other host cities will make movement between key venues even more straightforward, and enable more visitors from around Saudi Arabia to easily access the Asian Games.

Over the past decade, more than 106 billion USD (SAR 400 billion) has been spent on transport infrastructure in Saudi Arabia, resulting in the construction of a robust network covering the length and breadth of the country. Expressways extending over 14,000 km in length are an essential part of this network, connecting Riyadh, Dammam, Jeddah and the rest of the country. Overland access to all the Games sites, be it from within the kingdom or from neighbouring countries, will be fast and efficient.

The Riyadh metropolitan area currently has an extensive, high capacity road network

of roads and streets for reaching the venues from any point in Riyadh. It includes dual carriageways and ring roads. The Riyadh metropolitan area currently has an extensive, high capacity road network of 16,400 km and 2,000 parking plots.

Within Riyadh, 400 km of road network is under development to increase capacity, with new arterial and express roads and the upgrading of existing junctions to further improve the urban infrastructure, revitalise the city and meet future needs of this growing population.

These developments will not only improve the Asian Games offering and day-to-day lives of residents, but will help dictate the planned development of the city, shortening travel times, cutting congestion and improving safety for all users.

The following improvements are planned for Riyadh's highway system:

- Improving the First Ring Road with an additional length of 80km and continued work on the Second Ring Road.

- Developing the main junctions of the King Fahd Road to increase capacity.
- Increasing capacity of the Imam Saud Bin Faisal Road from King Khalid Road to the junction with the second eastern ring road, with a length of 23 km.
- Improving the Prince Turki Bin Abdulaziz I road and its extension to the south until its meeting point with the second southern ring road, with a length of 45 km.
- Developing the extension of the Abu Bakr Al-Siddiq Road to the south from Makkah Road to the Eastern Ring Road, and its extension south to the Dhahran Street to the Southern Ring Road with a length of 17 km.
- Developing the Othman Bin Affan Road from King Salman Road to Al-Urouba Road, and from Makkah Road to the Southern Ring Road with a length of 16 km.

The new infrastructure will be enhanced by Intelligent Traffic Management Systems and new technology, collectively ensuring Riyadh's role as one of the most important metropolises of the world, in line with the goals and programs of the Saudi Vision 2030.

Hosting the 2030 Asian Games will be a huge boost for all these new transportation infrastructure development projects, which will be also a lasting legacy for generations to come in the Kingdom.

EFFICIENT GAMES-TIME LOGISTICS

Riyadh 2030 will guarantee a safe, comfortable, inclusive, fast, reliable, punctual and efficient transport system that takes into account the needs of each and every one of its user groups by clearly understanding their demands, ensuring minimal travel times for athletes and officials, the OCA Family and the media. The transport plan will also include the spectators, and will minimize the possible annoyance to Riyadh residents and their daily activities.

The Transport plan is based in the existing public transport network, which will be developed extensively during the coming years, to be

adapted to the needs of the Games, but without jeopardizing the service to be provided to the City in the years to come.

The Asian Games family, including athletes and officials, International Federations, Accredited Media, OCA and VIPs, will make use of the following services:

- Well scheduled and dedicated transport services to meet each group's needs.
- Multi-lingual drivers and staff, fully trained and very conversant with the Riyadh and other host cities travel network supported by the latest technology for in-vehicle navigation. All professional and volunteer drivers will be meticulously trained and will follow the highest international safety standards.
- Efficient airport operations and transfer information and services for all persons and luggage to the relevant accommodation.
- T1-T2-T3 vehicles fleet will give services to the different client groups. T1-T2 dedicated vehicles will operate 16 hours a day. T3 transport services will be delivered on-demand and on a pre-booked basis using a 24-hour reservation system and dedicated stops for boarding. Different types of cars will be provided according to the category.
- All cars and buses will be air-conditioned.
- Riyadh 2030 will work with different car manufacturers to implement a fleet of hybrid and electric vehicles, reducing the carbon footprint of the event and aligned with the United Nations 2030 Sustainability goals
- Real-time management of Games vehicles through navigation systems. Fleet monitoring and control will be based on proven management concepts and supported by the latest technology.
- Use of special traffic lanes (Asian Games Lanes) for the efficient movement of accredited vehicles.
- All accredited persons will have access free of charge to the public transport services during the Games, from the opening of the Athletes Village to three days after the closing ceremony. Volunteers and Staff will have free access free of charge to the transport system from one week before the



Games opening ceremony until one week after the Closing ceremony

- VAPPs (Vehicle Access and/or Parking Permits) for authorised vehicles to access the reserved parking lots at the competition and training venues.
- Traffic control technology will be used to monitor, manage and control in real time the transport operations

Sophisticated travel demand strategies will be implemented to alter the travel habits of city commuters and to support them in travel planning and rerouting. Consultation with businesses will take place to reduce background city traffic and demand peaks, so that Riyadh citizens will enjoy after the Games not only a renovated fleet of urban transport, but also a better management of traffic, reducing commuting times and also reducing the carbon footprint of the vehicles in the city .

TAILORED SERVICES

OCA

OCA representatives will have a sustainable vehicle fleet of cars and mini-vans designated for their exclusive use between the accommodation and the rest of the city's competition and non-competition venues. Individual and dedicated cars (T1) with drivers will be provided by the Riyadh 2030 OC for each of the persons established in the OCA requirements. Those with T2 code will share a dedicated car with another T2; those assigned with T3 code will be provided with a free access to cars and minivans that can be used like taxis as required.

Certain groups will have the right to use car parks in the designated zones of the competition venues and in the main accommodation centres.

DELEGATES FROM IFS/AFS/AFS AND NOCS

IF/AF/AFS and NOCs leaders and appropriately entitled members will have allocated environmentally friendly vehicles and

drivers depending upon the category (T1, T2). Access to the T3 transport system will be also provided for appropriately accredited members.

The heads of the NOCs will have dedicated cars available, drivers and circulation VAPPs upon their arrival. NOCs will also be provided with a pool of vehicles and drivers operating from the Athletes Village. Each Chef de Mission will determine the use of this pool. Rate Card services will also be available for NOCs.

OFFICIALS OF THE IFS/AFS/AFS (REFEREES, JUDGES, ETC.)

An IF Transport system comprising scheduled bus or mini-van operations will be provided for technical officials, judges, jury members and IF staff operating between accommodation sites and competition venues.

The IF transport system will have the flexibility to accommodate changes in session timings or late departures due to appeals and meetings.

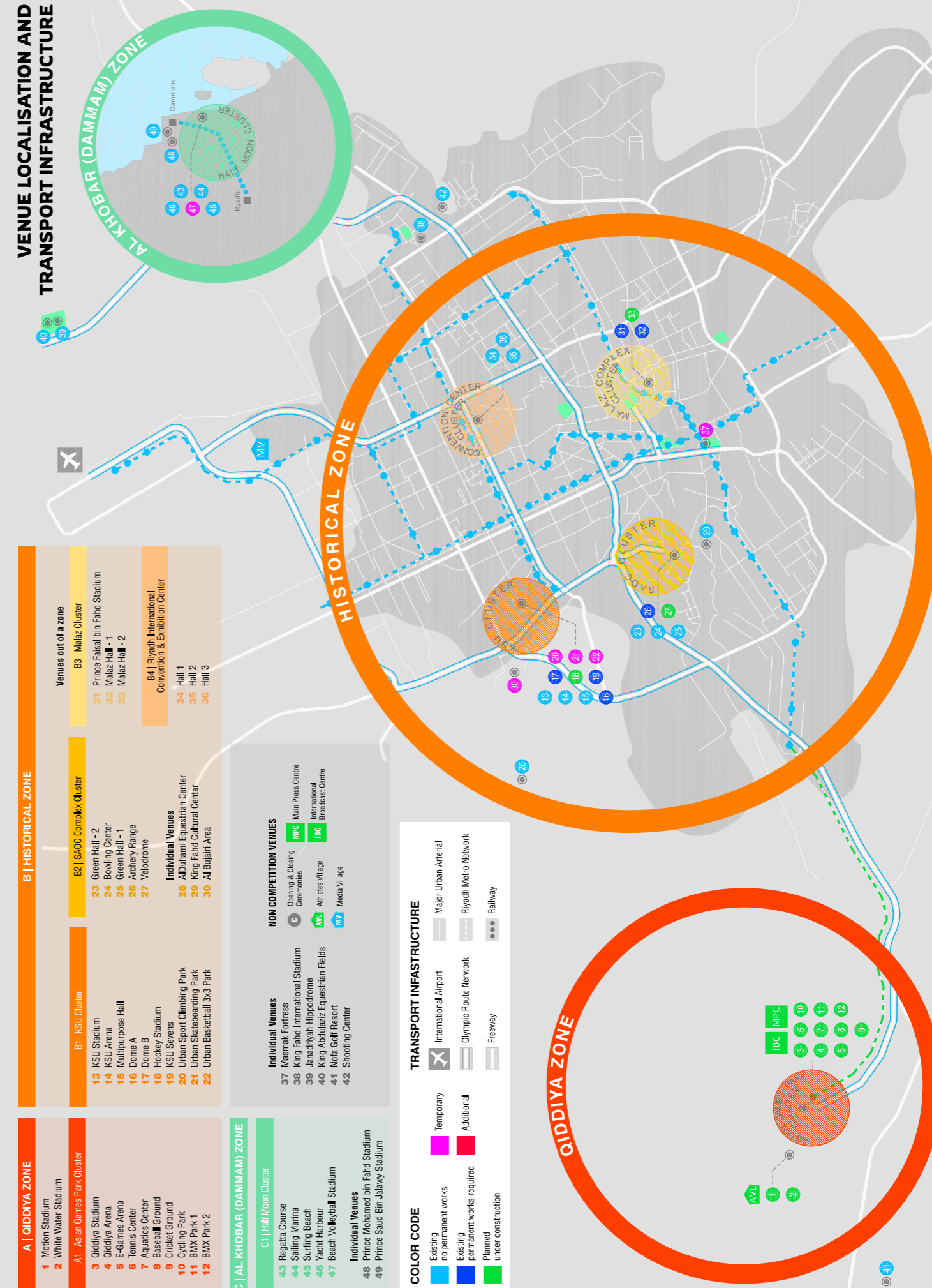
ATHLETES AND TEAM OFFICIALS

A quick and efficient transportation system will be made available to the teams. A number of special measures will be taken to avoid the transportation challenges, ensuring that the athlete s average travel time to the competition and training venue will be the optimum one.

For athletes and team officials, our number-one priority customer group, a unique coach-based transportation system will provide on-time transfer services to all competition and training venues, linking airports, the Athletes Village and competition venues. This dedicated transport service will run on a fixed schedule, but with the flexibility to be adapted as necessary to meet the requirements of the athletes' training and competition schedules.

The vehicles will be adapted to the sporting needs of the athletes and their equipment according to the demands of the NOC and OCA requirements. The accompanying sport baggage and sport equipment will travel with the athletes.

VENUE LOCALISATION AND TRANSPORT INFRASTRUCTURE



The transit hub in the Village will be convenient, well-designed, comfortable and with ample shade.

They will be provided with secure access to the venues of the Games by means of the “clean to clean” system in order to minimise the inconvenience of multiple security screening movements.

Luggage and equipment in the Airport will receive priority handling. Transport will be supplied for equipment from the airport to the Games Venues and Village and vice versa, in accordance with all necessary special requirements.

In the case of team sports, all teams will be provided with an environment friendly dedicated bus.

ACCREDITED MEDIA

The world’s media will enjoy a dedicated, regular, rapid and efficient 24-hour transport system independent to that of the NOCs and IFs, using vehicles that have been specifically adapted to their needs.

The dedicated media transport system will serve from the IBC/MPC to all official accommodation sites and competition and training venues, the airports and Athletes Village.

Frequent “clean to clean” services will connect the key Media Sites following their needs. The media transport system will cater for the peak periods of media travel, recognising working shifts for world time zones.

Assigned vehicle and driver fleet for specific agencies will be provided, as well as vehicles with permits with parking facilities at the competition venues, with an area reserved for TV trucks for use by television channels with broadcasting rights.

Rate Card parking in venues will be available to the media.

There will be dedicated taxi ranks in the vicinity of the venues, the Media’s accommodation and the IBC/MPC.

VIPS AND ACCOMPANYING PERSONS

Appropriate transport will be provided for these groups of Games clients following OCA requirements depending on their category or the person they accompany.

SPONSORS

Dedicated cars and drivers will be provided to TOP marketing partners. All marketing partners will be able to access Rate Card services, and will be responsible for managing their fleet vehicles, while Riyadh 2030 will assist in driver training and provision of information as appropriate.

Depending on their programme, marketing partners, and their guests, may travel in coaches arranged by their hosts or by public transport. Riyadh 2030 will support marketing partners in hiring coaches and drivers for their hospitality programmes on the basis of guaranteed rates and payment schedules and agreed quality levels.

FAST VENUE-TO-VENUE CONNECTIONS

Riyadh 2030 aspires to provide an exceptional transport experience to all Games Family clients and to ensure the safe and fast movement of its spectators and workforce. At the same time, careful planning will mean that disruption of the everyday rhythm of the capital will be minimised.

The different flows of each type of client will be clearly defined, facilitating in each site the access to the transport pick up points.

The Asian Games Lane will serve as the primary network for all accredited vehicles to and from the Athletes Village, OCA Hotels, IBC, MPC, and all the competition and training venues. The Asian Games Lane assumes designating one lane of travel in each direction, across the network, for accredited vehicles to travel safely,

efficiently and seamlessly to and from all key Games destinations.

The following specific measures will be provided between Games sites for each client group:

EASING SPECTATOR AND WORKFORCE MOVEMENT

Spectator and workforce transport will be founded on a zero car access policy, with all spectators and workforce traveling to the competition venues using Riyadh’s first-class public transport network, but without overlooking walking for short distances. All competition venues will be served by Metro and other public transport modes, as necessary. Walking and cycling will be promoted as part of the long-term plan for the movement of people within metropolitan Riyadh, while park-and-ride services will be made available in carefully selected cases.

The following measures will be taken for the transport of spectators:

- Strong reinforcement of public transport service at maximum capacity in all modes

specifically focused on ensuring access to all venues, according to the competition schedule.

- Where walking distance exceeds certain thresholds, additional shuttle bus (Games express Bus lines) will facilitate the transfers from Transport Hubs to the Venue.
- Free 24-hour public transport in the entire region will be granted with a valid event ticket for the same day from 04:00 to 04:00 of the following day.
- Only accredited vehicles will be permitted access to venues. Each venue will have a specific operations plan defined for traffic management, parking areas and restrictions.
- An integrated and safe pedestrian network in strategic parts of the City will also discourage the use of private cars.
- The location of taxi ranks in the proximities of the Venues will be studied, in order to minimise traffic congestion and improve access to spectators in these areas.
- Spectator transport plan and information for spectators with disability will be incorporated into the transport operations plans, spectator guides, smartphone apps and the official website.
- Clear information will be supplied to all spectators regarding the various public transport options to venues.



LONG-TERM STRATEGIC DEVELOPMENT

Thanks to the investments made during the last decade, Riyadh already has in place most of the necessary infrastructure for delivering an excellent experience to all clients of the Asian Games.

The transport plan offers a high-quality service which is reliable, efficient, comfortable, secure and rapid, and guarantees the specific transport needs of all the client groups are met, minimizing travel times.

Our Games transport system will be fully accessible and integrated, guaranteeing easy coordination during the Asian Games through the Riyadh 2030 Transport Commission.

Looking at the long-term development, MEDSTAR is a strategic framework that regulates the future development of Riyadh city as part of the countrywide Vision 2030 strategy, in which its open spaces have been analysed to create a web of green networks and fresh air corridors in its growth.

Riyadh Development Authority (RDA) is undertaking a massive investment in the Riyadh Public Transit System. Saudi Arabia's first extensive urban public transit network is under construction and will become operational by the end of 2020. At a cost of \$27bn, the 176km metro network – with 6 lines, 85 stations and 470 train cars – will be the longest driverless network worldwide. It will be complemented by a comprehensive bus system with 6,765 stops that include 22 bus rapid transit (BRT) lines along 1900km and 906 buses. There are 25 park & ride facilities also planned.

The Riyadh Metro Project is prepared to manage a total of 3.6m passengers per day plus the capacity of 900,000 passengers of Riyadh Rapid Bus Transit Project.

The technology improvement is also a key point in the Saudi Vision 2030, with the utilization of big data analysis to improve public transport

systems and improve and upgrade customer experience.

These changes will have the capacity to shift a considerable number of car owners towards using the efficient mass transit options, thereby decongesting the city's roads, improving safety slashing pollution and improving the city's air quality by cutting down vehicles' carbon emissions.

The city's transport authorities also seek to keep fares affordable for the main users of public transport – those on lower incomes – and put the cost of commuting at less than 5% of an average daily family income. The enduring legacy of this new transport offering will be vastly improved accessibility both within all areas of Riyadh and to surrounding cities.

This, along with all the road improvements will provide a permanent legacy for the future city and will facilitate Games logistics and Games Lanes by improving transportation times.

Leveraging the existing and planned infrastructure of the city, the Games Transport Plan is fully aligned with Riyadh and Saudi Vision 2030. Public Vehicle fleets will be renewed for 2030 but no additional road or public transportation improvements will be required specifically for holding the Games.

CEREMONIES TRANSPORT

Riyadh 2030 knows that transport also plays an important role in the success of the Opening and Closing ceremonies.

The Riyadh 2030 Asian Games Opening and Closing Ceremonies will be held at the Motion Stadium.

Our transport plan considers an Innovative transportation and programming approach to the Ceremonies, to allow a maximum athlete participation in the Opening Ceremony, while eliminating staging and minimizing the waiting periods.

DISTANCE AND TRAVEL TIME

| | Code | Athletes Village | | City Centre | | Media Village (Imam Uni) | | Accommodation for OCA family | |
|--|--------|------------------|------------|-------------|------------|--------------------------|------------|------------------------------|------------|
| | | Km | Ave. (min) | Km | Ave. (min) | Km | Ave. (min) | Km | Ave. (min) |
| Non Competition Venues | | | | | | | | | |
| Gateway International Airport | RUH | 70 | 45 | 40 | 35 | 20 | 20 | 35 | 30 |
| Main hotel area | | 50 | 35 | 35 | 30 | 17 | 18 | 5 | 10 |
| Athlete Village | QID | | | 45 | 30 | 55 | 40 | 35 | |
| Open and Closing Ceremonies | QID | 9 | 6 | 35 | 30 | 55 | 40 | 35 | 30 |
| Media Village | IMM | 55 | 40 | 20 | 20 | | | 22 | 24 |
| IBC/MPC | QID | 32 | 20 | 45 | 30 | 55 | 40 | 35 | 30 |
| Competition Venues | | | | | | | | | |
| Archery | SAOC | 43 | 30 | 12 | 20 | 30 | 30 | 10 | 15 |
| Archery (Final) | Masmak | 45 | 35 | 12 | 25 | 30 | 35 | 10 | 20 |
| Athletics | MLZ | 54 | 35 | 12 | 20 | 22 | 25 | 14 | 20 |
| Athletics (Shot Put , Pole Vault) | Masmak | 45 | 35 | 12 | 25 | 30 | 35 | 10 | 20 |
| Athletics (Marathon - Start) | DIR | 45 | 30 | 20 | 25 | 22 | 25 | 15 | 20 |
| Athletics (Marathon - Finish) | QID | 9 | 6 | 45 | 30 | 55 | 40 | 35 | 30 |
| Aquatics (swimming , diving , artistic swimming) | QID | 32 | 20 | 45 | 30 | 55 | 40 | 35 | 30 |
| Aquatics (Water Polo) | SAOC | 43 | 30 | 12 | 20 | 30 | 30 | 10 | 15 |
| Badminton | RCC | 55 | 35 | 12 | 20 | 12 | 15 | 10 | 15 |
| Baseball and Softball | QID | 32 | 20 | 45 | 30 | 55 | 40 | 35 | 30 |
| Basketball 3*3 | KSU | 50 | 30 | 8 | 15 | 22 | 20 | 7 | 10 |
| Basketball 5*5 | QID | 9 | 6 | 45 | 30 | 55 | 40 | 35 | 30 |
| Boxing | KSU | 50 | 30 | 8 | 15 | 22 | 20 | 7 | 10 |
| Bowling | SAOC | 43 | 30 | 12 | 20 | 30 | 30 | 10 | 15 |
| Break Dancing | KSU | 50 | 30 | 8 | 15 | 22 | 20 | 7 | 10 |
| Camel Racing | JND | 89 | 55 | 50 | 45 | 30 | 30 | 45 | 45 |
| Canoe-Kayak Sprint - (AlKhobar) | DMM | 0* | 5* | 22* | 20* | 0* | 5* | 1* | 10* |
| Canoe-Kayak Slalom | QID | 9 | 6 | 45 | 30 | 55 | 40 | 35 | 30 |
| Cycling Track | SAOC | 43 | 30 | 12 | 20 | 30 | 30 | 10 | 15 |
| Cycling Road (Start) | DIR | 45 | 30 | 20 | 25 | 22 | 25 | 15 | 20 |
| Cycling Road (Finish) | QID | 9 | 6 | 45 | 30 | 55 | 40 | 35 | 30 |
| Cycling, Mountain bike | QID | 32 | 20 | 45 | 30 | 55 | 40 | 35 | 30 |
| Cycling, BMX (Fress style & Race) | QID | 32 | 20 | 45 | 30 | 55 | 40 | 35 | 30 |
| Cricket | QID | 32 | 20 | 45 | 30 | 55 | 40 | 35 | 30 |
| Equestrian (jumping, dressage) | DIR | 45 | 30 | 20 | 25 | 22 | 25 | 15 | 20 |
| Equestrian (Eventing) | KAE | 60 | 45 | 50 | 45 | 30 | 30 | 45 | 45 |
| E-Sport | QID | 32 | 20 | 45 | 30 | 55 | 40 | 35 | 30 |
| Fencing | QID | 32 | 20 | 45 | 30 | 55 | 40 | 35 | 30 |
| Football - Qiddiya Stadium | QID | 32 | 20 | 45 | 30 | 55 | 40 | 35 | 30 |
| Football - Riyadh King Fahd Inter. Stadium | KFS | 69 | 45 | 28 | 30 | 25 | 25 | 25 | 30 |
| Football - Riyadh KSU Stadium | KSU | 50 | 30 | 8 | 15 | 22 | 20 | 7 | 10 |
| Football - (AlKhobar) | DMM | 5* | 10* | 10* | 15* | 5* | 10* | 15* | 20* |
| Gymnastics | RCC | 55 | 35 | 12 | 20 | 12 | 15 | 10 | 15 |
| Golf | NGR | 55 | 40 | 40 | 35 | 30 | 35 | 35 | 35 |
| Handball | SAOC | 43 | 30 | 12 | 20 | 30 | 30 | 10 | 15 |
| Hockey | KSU | 50 | 30 | 8 | 15 | 22 | 20 | 7 | 10 |
| Judo | MLZ | 54 | 35 | 12 | 20 | 22 | 25 | 14 | 20 |
| Jujitsu | MLZ | 54 | 35 | 12 | 20 | 22 | 25 | 14 | 20 |
| Karate | MLZ | 54 | 35 | 12 | 20 | 22 | 25 | 14 | 20 |
| Kurash | MLZ | 54 | 35 | 12 | 20 | 22 | 25 | 14 | 20 |
| Modern Pentathlon | JND | 89 | 55 | 50 | 45 | 30 | 30 | 45 | 45 |
| Rowing - (AlKhobar) | DMM | 0* | 5* | 22* | 20* | 0* | 5* | 1* | 10* |
| Rugby 7 | KSU | 50 | 30 | 8 | 15 | 22 | 20 | 7 | 10 |
| Sailing - (AlKhobar) | DMM | 0* | 5* | 22* | 20* | 0* | 5* | 1* | 10* |
| Sepak Takraw | KSU | 50 | 30 | 8 | 15 | 22 | 20 | 7 | 10 |
| Shooting | SC | 65 | 40 | 20 | 30 | 27 | 25 | 25 | 25 |
| Skateboarding | KSU | 50 | 30 | 8 | 15 | 22 | 20 | 7 | 10 |
| Sport Climbing | KSU | 50 | 30 | 8 | 15 | 22 | 20 | 7 | 10 |
| Surfing - (AlKhobar) | DMM | 0* | 5* | 22* | 20* | 0* | 5* | 30* | 25* |
| Table Tennis | RCC | 55 | 35 | 12 | 20 | 12 | 15 | 10 | 15 |
| Taekwondo | MLZ | 54 | 35 | 12 | 20 | 22 | 25 | 14 | 20 |
| Tennis | QID | 32 | 20 | 50 | 35 | 65 | 45 | 45 | 35 |
| Triathlon | DMM | 0* | 5* | 20 | 30 | 35 | 40 | 17 | 22 |
| Indoor Volleyball | KSU | 50 | 30 | 8 | 15 | 22 | 20 | 7 | 10 |
| Beach Volleyball | DAM | 0* | 5* | 22 | 25 | 16 | 16 | 23 | 25 |
| Weightlifting | KFCC | 43 | 30 | 12 | 20 | 30 | 30 | 10 | 15 |
| Wrestling | RCC | 55 | 35 | 12 | 20 | 12 | 15 | 10 | 15 |
| Wushu | KSU | 50 | 30 | 8 | 15 | 22 | 20 | 7 | 10 |

* The data given is from the AlKhobar Village, AlKhobar Media and OCA Accommodation and Dammam City Centre.



The Transport Functional area of Riyadh 2030 will work in close collaboration with other areas of the Riyadh 2030 OC such as the protocol, ceremonies, NOC services, Security, Athletes Village, hotel operations, to deliver this specific operation providing specific load zones for the Games Family.

The transport for the Games Family will be a massive operation with buses, minivans and cars from the T1-T3 fleet deployed between the respective accommodation sites and other pickup points (IBC/MPC for example) and the Motion Stadium in Qiddiya. The athletes will enjoy the ride in open-top buses bringing them from the Athletes Village to the venue.

More than 10,000 Games family clients will take part in the opening ceremony, and around 8,000 athletes and officials are expected.

The RAGOC will also provide plane or train passage for those athletes and officials in the other host cities wishing to take part in the opening and closing ceremonies.

EXPERIENCE-BASED TRANSPORT FLOWS

Riyadh 2030 is fully aware of the transport challenges in hosting the Asian Games and well prepared to meet them. This principle is behind our analysis and selection of the chosen venues we propose, paying particular attention to previous Asian Games and other Regional Games.

Riyadh 2030 has carefully studied the various options for the location of the venues, with different transport and distance criteria carried out for different locations. The results of these studies have been taken into account for the proposal of Riyadh 2030 venues.

We have continued working on and evolving the previous venue proposals with international experts and consultants, with the aim of offering all participants the chance to enjoy a unique and unforgettable experience at our magnificent facilities.

All the transportation costs have been considered within the overall budget.

All the venues have been painstakingly planned, taking into consideration the requirements of the OCA and IFs to ensure they comply with all technical requirements.

The number of clusters has been minimized to achieve better interconnection between the main Games sites through high capacity transport systems and roads with the aim of a compact Games Project.

The following are the main criteria followed for the choice of venues:

- To offer the athletes exceptional conditions to facilitate the very highest levels of sporting achievement within a unique atmosphere.
- To minimise travel times. We want the athletes to be completely focused on achieving their best performance.
- To be fully aligned with the urban development objectives planned for the city in the long term.
- To leave a strong long-term legacy in line with the plans of the city of Riyadh and the Vision 2030
- To turn the setting for each sport event held in Riyadh into a spectacle, giving rise to unique and unforgettable moments at our magnificent facilities.

FLEETS TO MEET THE NEEDS

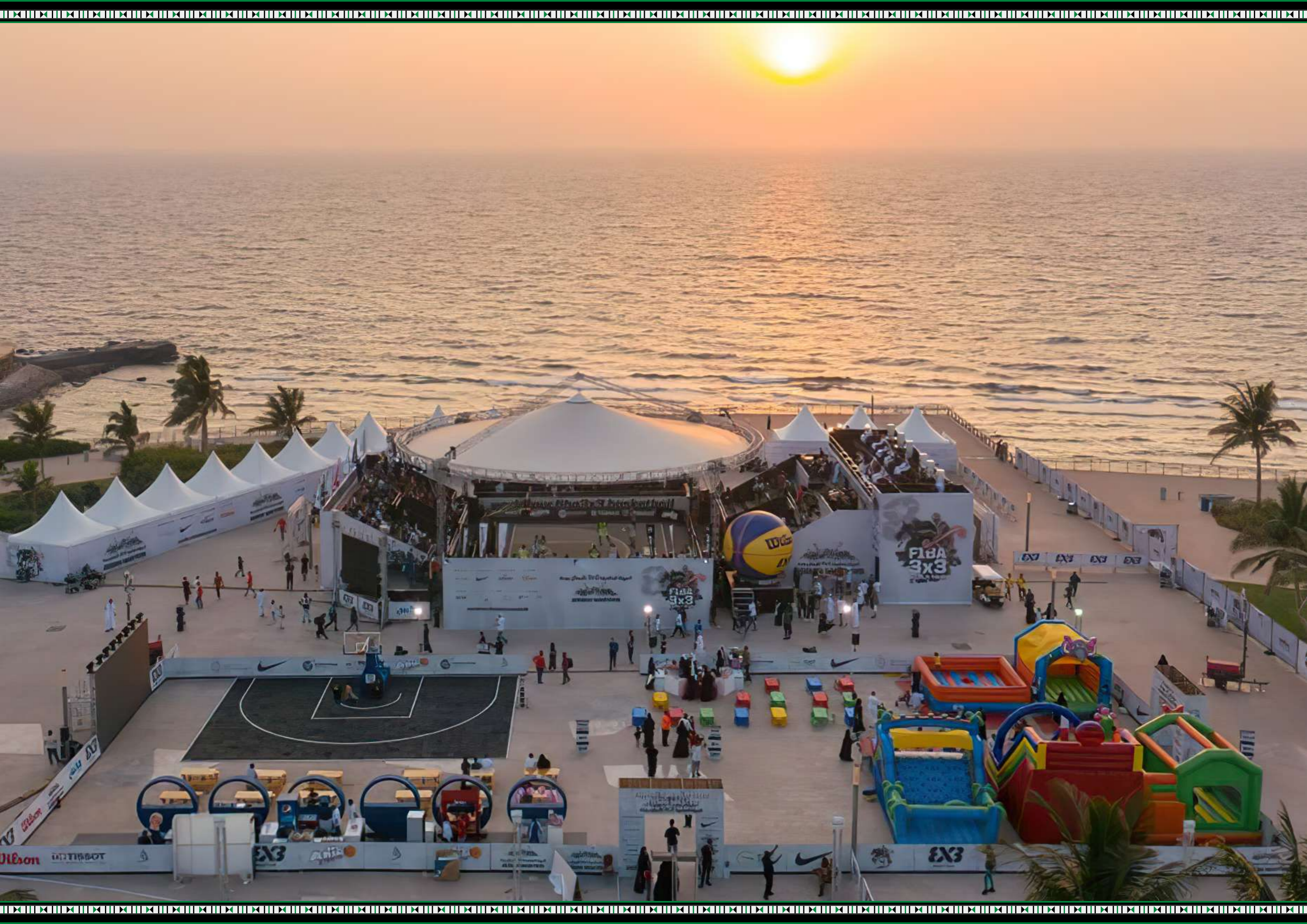
OCA representatives will have a vehicle fleet designated and professional drivers for their exclusive use between the accommodation and other parts of the city and venues. To allow for maximum flexibility, clients will be able to travel anywhere within Riyadh and liaise directly with their drivers.

These vehicles and drivers will be assigned to specific individuals or the use of specific groups and functions (T1-T2) or assigned by a call service (24hour reservation system) in accordance with the needs of the different groups and organisations (T3 system).

Free transport to the other host cities venues will be provided by air, with dedicated vehicles for their use on arrival at the host cities.

Riyadh 2030 will provide the number of vehicles required to meet the needs of the OCA. A detailed approach will be studied and developed for approval by the OCA ahead of the Games. An initial estimate of the planned vehicle fleet is given below:

- T1 - 235 vehicles
- T2 - 150 vehicles
- T3 - 510 vehicles
- Bus Fleets- 1015 buses



11

ASIAN GAMES PROGRAMME

With the needs of the athletes and the National Federations paramount in its planning, the Riyadh 2030 Master Plan incorporates 42 sports held in 49 superb venues located across six compact clusters in its three main zones, all connected by a fast and efficient Games Route Network.

A comprehensive Test Event schedule will be put in place as part of a robust readiness plan, together ensuring full alignment of the competition concept with the transport plan, venue operations, broader city-wide experiences and weather conditions.



RIYADH 2030: WHERE SPORT MEETS PASSION

Riyadh 2030 undertakes to present the complete Asian Games experience, in which every detail has been carefully considered and planned to enable every athlete to perform to the very best of their ability, and to share their achievements with the largest possible audience.

Thanks to our extensive and detailed collaborations, athlete walk-throughs, consultations with the Athletes Committee working for the RAGOC and a comprehensive Test Event programme, the entire spectrum of the Games experience is being mapped out to ensure the ideal Asian Games journey.

FOR THE ATHLETES

EXCEPTIONAL ATHLETE FACILITIES AND SERVICES

- The Riyadh 2030 Master Plan incorporates six compact clusters in three zones connected by a fast and efficient Games Route Network (GRN) with exclusive lanes to all venues. A range of special measures will further help to eliminate transport challenges, ensuring athletes have the shortest possible average travel time to their competition venues
- An effective 'Clean-to-Clean Transport' concept that is both fully secure and truly efficient for its users
- Dedicated coaches for team sports
- Innovative transport and programming approaches to allow maximum athlete participation in Opening and Closing Ceremonies, while eliminating staging and minimising waiting periods

OPPORTUNITIES FOR PRE-GAMES FAMILIARISATION

- A coordinated pre-Games training programme will be established for NOCs from up to two years prior to the Games

- A comprehensive Test Events programme will be delivered with the input of the relevant International Federations

OPTIMAL COMPETITION AND BROADER ENVIRONMENT FOR ATHLETES

- Ideal climate for competing
- Innovative stadium solutions for the comfort of the athletes

AN EXCEPTIONAL VILLAGE FOR ALL ATHLETES AND OFFICIALS

- One Village for all athletes with ample space and high-quality amenities
- Ideally located right in the heart of the Games
- Every athlete's needs taken into account
- Village Training Precinct co-located at the Village, along with a comprehensive Athlete Recovery Centre
- Nutritious, international dining options

FOR THE INTERNATIONAL FEDERATIONS

The centrepiece of the Asian Games will be the sports competition programme, and as the leading voice for each sport, each IF will demand and receive an absolute commitment to technical excellence and competition integrity.

TECHNICALLY EXCELLENT SPORT COMPETITION AND SPORT DEVELOPMENT

- Venue selection based on the legacy yield for the city and for longer term sport development in the region
- Detailed venue design to be undertaken in close consultation with infrastructure experts and IFs
- A competition schedule developed in



accordance with the technical requirements of each IF

- Formal IF approval to be obtained on plans for all proposed competition venues and related competitions, with ongoing design collaboration
- Sports Test Event programme as a core component of a broader readiness programme
- National Sports Programmes to strengthen the base of all sports in Saudi Arabia and penetrate new regional markets

A COMMITMENT TO EXCEPTIONAL SPORTS PRESENTATION

- Detailed, excellent and innovative sport presentations
- A commitment to filling the stadiums, supported by a sophisticated ticket marketing strategy

HIGH-LEVEL AMENITIES FOR TECHNICAL OFFICIALS AND IF/AF DELEGATIONS

- Technical Officials and IF delegations to be accommodated in hotels throughout the city in close proximity to the relevant competition venues
- An IF/AF transport system comprising scheduled bus or mini-van operations for Technical Officials, Judges, Jury members and IF staff operating between accommodation sites and competition venues
- Allocated vehicles and drivers to IF/AF leaders and access to the T3 transport system for appropriately accredited IF/AF members
- Early recruitment of Competition and Technical Operations Managers for each sport will be undertaken in close cooperation with the International and National Federations
- Discussions already underway to understand the scope and training requirements for national technical officials (NTOs)

TRANSFORMING THE FUTURE FOR A NEW ERA OF ASIAN GAMES

The athletes and their sports are of course the very essence of an Asian Games. Riyadh 2030 gives priority to their needs and guarantees optimum conditions under which to compete.

Riyadh offers a new kind of stage, comprised of magnificent facilities. The Riyadh 2030 bid also aims to immerse the wonderful setting with a unique atmosphere, full of Saudi passion and colour, with the athletes, the Asian Olympic Family, the media and spectators enjoying an unforgettable Games experience.

The result of these meetings is an extraordinary, sustainable Games Concept that fits the existing resources and assets of our city, leads its next stage of growth and meets the needs of the Games both now and in the future.

The hallmarks of the proposal are as follows:

- Landmark venues that have been selected with a particular emphasis on ideal location, accessibility, convenience of their services and their operational capacity in order to offer the very best competitive experience.
- The development and operational outfitting of new venues in accordance with the conditions required to hold an exceptional Games go hand-in-hand with the financial undertakings that guarantee it.
- A Village concept that is comfortable, accessible, convenient and safe, fostering harmonious coexistence of peacefulness and vibrancy during the athletes' stay.
- Full compliance with all International and National Federation technical and operational requirements.

WHERE SPORT AND PASSION MEET

The aim of the Riyadh Games sports plan continues the overall essence of the project of "Transforming the Future", bestowing upon this great continent an Asian Games that is open and

flexible, user-friendly and impeccably planned, with everything in place to create a celebration of sport in the context of one of the world's great cities.

Riyadh provides an impeccable setting for athletes from around Asia to realise their dreams, and Riyadh 2030 has produced a financially sustainable, environmentally friendly and socially responsible concept for them to achieve it in.

With particular emphasis on listening to the needs of the athletes, the Riyadh 2030 plan is intended to offer exceptional conditions to facilitate the very highest levels of sporting achievement within a unique Saudi atmosphere.

Beyond delivering a safe and welcoming environment for the entire Asian Olympic Family, the media, sponsors and spectators, Riyadh aims to turn the setting for each sport into a spectacle with its own creativity, giving rise to unique and unforgettable moments. The in-competition presentation and award ceremonies will be designed in accordance with and inspired by the riches of the Saudi and Arabic cultural heritage, lending a unique and inimitable spirit of festivity and spectator interaction, that will spur the athletes on to achieve their very best.

In order to increase the involvement of and appeal to spectators and audiences, Riyadh 2030 will employ the very latest technologies, developing innovative programmes and new applications to make each of the competitions even more attractive. Through all the above, Riyadh aspires to make its own special contribution to promoting the Games and the values and brand of the Asian Olympic Movement.

SPORT PROGRAM

OPTIMAL SPORT PROGRAM. OPTIMAL CONDITIONS.

Riyadh is blessed with optimal weather during the proposed Games periods, which will enhance the competitions and simplify any program adjustments if need be. If Riyadh

| CITY | ZONE | MAP / CLUSTER | N° COMPETITION VENUES | SPORT/DISCIPLINE | NON-COMPETITION VENUES | |
|--------|------------------------------|---|--|--|--|--|
| RIYADH | A QIDDIYA ZONE | A1 Asian Games Park / Cluster 1 | 10 | Football (Finals) Basketball E-Sport, Fencing Tennis Aquatic Sports (Swimming, Diving, Artistic Swimming) Baseball, Softball Cricket Cycling (Mountain Bike, BMX Freestyle, BMX Race) | IBC MPC | |
| | | Venues outside clusters | 2 | Cycling (Cycling Road finish line) Athletics (Marathon finish line) Canoe/kayak (Slalom) | Athletes Village Ceremonies | |
| | B DIRIYAH HISTORICAL ZONE | B1 KSU / Cluster 4 | 10 | Football (Preliminaries) Volleyball Boxing Wushu Sepak Takraw Hockey Rugby Sevens Sport Climbing Skateboarding Basketball 3x3 Breaking | | |
| | | B2 SAOC Complex | 5 | Aquatics Sport (Waterpolo) Bowling Handball Archery (Preliminaries) Cycling (Track) | | |
| | | Individual Venues (outside of Cluster) | 3 | | | |
| | | B3 Malaz | 3 | Athletics Jujitsu, Kurash, Taekwondo Karate, Judo | | |
| | | B4 Riyadh International Convention & Exhibition Center | 3 | Gymnastics (Artistic, Rhythmic, Trampoline) Badminton Table Tennis Wrestling | | |
| | VENUES OUT OF A ZONE | Individual venues (outside of cluster) | 6 | Archery (Finals) Athletics (Shot put & Pole Vault) Football (Finals) Camel Racing, Modern Pentathlon Equestrian (Eventing) Golf Shooting | | |
| | DAMMAM | C AL KHOBAR ZONE | C1 Half Moon Complex / Cluster 1 | 5 | Canoe/Kayak (Sprint), Rowing Sailing Surfing Triathlon Aquatics Sport (Marathon Swimming) Beach Volleyball | |
| | | | Individual Venues (outside of cluster) | 2 | Football (Preliminaries) | |

is awarded the 2030 Asian Games, RAGOC will continue to work closely with the OCA, Broadcasting Services and the International Sports Federations (IFs/AFs) to refine its proposed schedule to best address the following critical factors:

- The requirements of the athletes
- Requirements of the IFs/AFs
- Schedules of past Asian Games
- Optimal conditions and times of day for outdoor activities
- Flow of transportation and traffic
- Operational needs of a multi-sport event
- Considerations on behalf of Broadcasters, Producers and rights holding broadcasters
- Spectator ingress and egress across the clusters

The proposed dates for the Riyadh 2030 Asian Games are Friday, November 1 to Sunday, November 16, 2030.

These dates offer optimal conditions in terms of weather and daylight.

Riyadh 2030 will ensure that the 2030 Asian Games are not in direct competition with any other major sport events. The highest-quality fields in most sports will be assured given the proposed Asian Games calendar within the major competitive seasons.

The Riyadh 2030 Sport Program will reflect:

1. The 2020 Olympic Summer Sport Program
2. The Asian sports selected by Riyadh and approved by OCA

The Riyadh 2030 Sport Program includes the 42 sports on the current Olympic Summer Program and the Asian Games Sports noted below. Riyadh 2030 recognizes that the Sport Program cannot be confirmed at this time and that the Sport Program will not be finalised until four years before the Games. Riyadh is planning now for the inclusion of a number of sports under those provisions to ensure complete readiness and adaptability.

COMPETITION SCHEDULE

PERFECT FOR THE ATHLETES AND THE GAMES' CLIENTS

Schedules from previous Asian Games and changes to the sporting programme made after Rio 2016 and Jakarta 2018 were considered in the development of the competition schedule. Our schedule is based on the following criteria:

- Compliance with the recommendations of all the International Federations (IFs/AFs).
- Facilitates optimum conditions to ensure strong sporting performance from the athletes.

- Fulfils all technical demands and requirements.
- Maximises media impact and spectator attendance at the competition venues.
- Guarantees efficiency and use of existing and temporary venues, including those events to be staged on the streets of Riyadh.
- Ensures alignment of the competition concept with the transport plan, venue operations, the broader city-wide experiences and weather conditions.
- Facilitate the participation of athletes in Opening and Closing Ceremonies

TEST EVENTS

A full Test Event calendar will be developed in close cooperation with the OCA and IFs/AFs to establish a definitive programme.

Sport Test events will be a highly collaborative and integral effort between the International Sports Federations (IFs/AFs) and Riyadh 2030. The schedule will form part of a robust Readiness Program that will extend to all aspects of operations to ensure that Riyadh 2030 is truly ready to deliver on its promise of an incredible and successful Asian Games.

Many of the venues in the Riyadh 2030 Games Concept already exist, their highly experienced and professional staff accustomed to putting on large scale events, allowing Riyadh 2030 to guarantee efficient delivery of all Test Events.

Specific sport Test Events will focus on assuring the athletes, the IFs and the OCA that the field of play, scoring, timing, results systems and the interfaces for media and broadcast meet all operational requirements and are prepared in order to deliver an exceptional Asian Games experience. Test events will also bring International Technical Officials (ITOs), National Technical Officials (NTOs), and sport-specific volunteers together for training and event planning ahead of the Games. Selected Test Events will also be useful to monitor the readiness of additional operational elements.

The Riyadh 2030 Organizing Committee (RAGOC) will perform all of the Test Events necessary to confirm that the venues operate efficiently and to ensure the readiness of the overall organisation for 2030.

The key aims of the Test events will therefore be as follows:

- Emphasise preparedness and technical excellence for all sport and athlete-related services.
- Encourage early delivery and evaluate readiness of Asian Games venues and facilities.
- Evaluate baseline operability of key functions including but not limited to transport, security, technology, accreditation, workforce support.
- Implement performance measurement indicators and feedback programmes for all functional areas.
- Rehearse the Games-time decision-making and communications framework.
- Generate fresh enthusiasm for 2030 with a comprehensive 2029 sport event promotional campaign.

Strategic and objective-based scheduling will be performed in accordance with the pre-established budget. The temporary venues will be built and outfitted sufficiently in advance to be included in the Test Event programme.

All departments of the RAGOC will be actively involved in the Test Events. Staff and volunteers will play an active role as part of the training programme established by the RAGOC.

The Test Events will be held in accordance with the following guidelines:

- Compliance with the host city's contractual obligations.
- Incorporation directly into the planning of the Riyadh 2030 Asian Games.
- The RAGOC will be responsible for organising and implementing the Asian Games sporting test events.
- Compliance with IFs/AFs calendars, events



- planned and held in accordance with the recommendations and standards of the OCA and the IFs/AFs, and under their supervision.
- The Test Events will be used to promote and publicise the 2030 Asian Games, with communication and promotional campaigns to be held nationwide.
 - Promotion of the few sports that are less well-known in Saudi Arabia.
 - Organised in clusters where possible to test capacity and readiness for simultaneous hosting of several events.
 - Saudis' athletes to be strongly represented in order to make the events more attractive and inspirational to the local market.

This will also provide further opportunities to generate value and attract resources. Test Events will be incorporated into the Riyadh 2030 communications strategy, a strong schedule able to play an important role in Asian Games promotion and community engagement. Riyadh 2030 will maximise every opportunity to build awareness and excitement for the Games.

The full schedule of the Test Events will be developed alongside the IFs/AFs considering preparation needs, the availability of the competition venues and the overall test event schedule.

These events will begin in 2029 and be held 6-18 months prior to the Games, depending on the characteristics of each sport.

Additional test events will be held in the summer of 2030 in those temporary venues scheduled to be delivered in that time period. These later events will also be utilised to test a wider array of venue operations, volunteer operations and technology systems.

Simultaneous test events will be scheduled to evaluate the operability of the organizational structure on a scenario similar to that of the Asian Games themselves. This programme will be drawn up in 2027, to be submitted to the OCA and all the IFs/AFs for their approval.

Riyadh 2030 looks forward to working closely with the Sports Federations (IFs/AFs) on the scope of testing, which may include “shadow testing” at key IFs/AFs events around Asia, leading up to the Asian Games.

WORKFORCE

A STRONG WORKFORCE AND PASSIONATE VOLUNTEERS

Riyadh 2030 is committed to providing the best experience for all athletes, recognizing that the most important element of the athlete's experience is his or her competition. Riyadh 2030 will welcome the direct involvement and direction of the IFs/AFs as important partners during the planning stages of the Asian Games. Riyadh 2030 is aware that successful hosting of the Asian Games demands a large team of professionals with training and experience in sport and event organisation.

Riyadh 2030 will work with the IFs and AFs to identify the best personnel for each aspect of the sport/competition program. In addition, Riyadh 2030 will work with the IFs and AFs to recruit and assign these personnel for both the long- and short-term responsibilities of the Games. In all cases, Riyadh will work with the IFs and AFs to develop and deliver training programs for the Games-time sports personnel to ensure the best possible support for each element of the sports program.

That is why Riyadh 2030's commitment in this regard begins at the bidding process: many of our staff already possess considerable experience and knowledge of the Olympic Games, Regional Games and the hosting of major sporting events. We believe this is a key factor in ensuring the viability of our plans.

SOURCES OF RECRUITMENT

Our sports planning in the bidding process has already involved working groups specialising in each sport (Technical Committees), comprised of technical personnel with extensive experience in organizing major sports events.

TECHNICAL COMMITTEES

In the initial organisational phase, the RAGOC 2030 will engage key members of these Technical Committees to consult on the early stages of sports planning, in full cooperation with the OCA, and the IFs/AFs.

EXPERTS

In the second phase, a human resources team will be formed to develop the sports and event organisational process, comprising professional experts involved in the organisation of previous Games or major international sporting events, qualified personnel from the national federations and staff backed by the IFs/AFs and the OCA.

SPECIALIST PERSONNEL

The working team for the Asian Games will be supported by the specialist personnel currently responsible for preparing and maintaining the facilities, the competition and training zones at the pre-existing venues. For both the Ceremonies and the sports presentations, international tenders will be held to contract leading specialist companies.

VOLUNTEER PLAN

The Riyadh 2020 operational plan calls for approximately 32,000 volunteers. Depending on their individual roles, many will have sport-specific knowledge and/or be multilingual. All volunteers will go through rigorous screening and training programs, ensuring the best experience for everyone who comes in contact with Riyadh 2030 volunteers.

Volunteer recruitment will begin well in advance of the Games. All volunteers will be part of a best-practices program of

recruitment, orientation, training, management and recognition. All volunteer services will be available in the major languages of Asian.

For the volunteers recruited for the Games themselves, the RAGOC will organise training initiatives connected with the Olympic Spirit, the Asian Games and all constituent aspects of sports organisation.

SELECTION PROCESS

The RAGOC will implement thorough selection processes to form its team and ensure that the most suitable candidates for each field are chosen, in particular in the sports department. Language capabilities will be key selection criteria.

The RAGOC will establish a strong foundational structure that will gradually evolve in accordance with the timeline included in the Master Plan. The sports department will develop in accordance with the requirements of each sport, its respective venue and in consideration of lessons from prior Games.

Training and evaluation of technical staff and volunteers will be incorporated into the Test Event strategy.

PROCESSES ALREADY UNDERTAKEN

Our smooth management model, which has already been applied to the bidding process, aims to establish the organisation of the Games as a beacon of inclusion, respect for diversity and social integration. Based on this conviction, Riyadh 2030 will promote a global strategy to facilitate access and opportunities for all social groups.

The strategy includes a firm commitment to promoting the involvement of women within our project, at all levels, and thereby setting new standards for other sports organisations in Saudi Arabia.



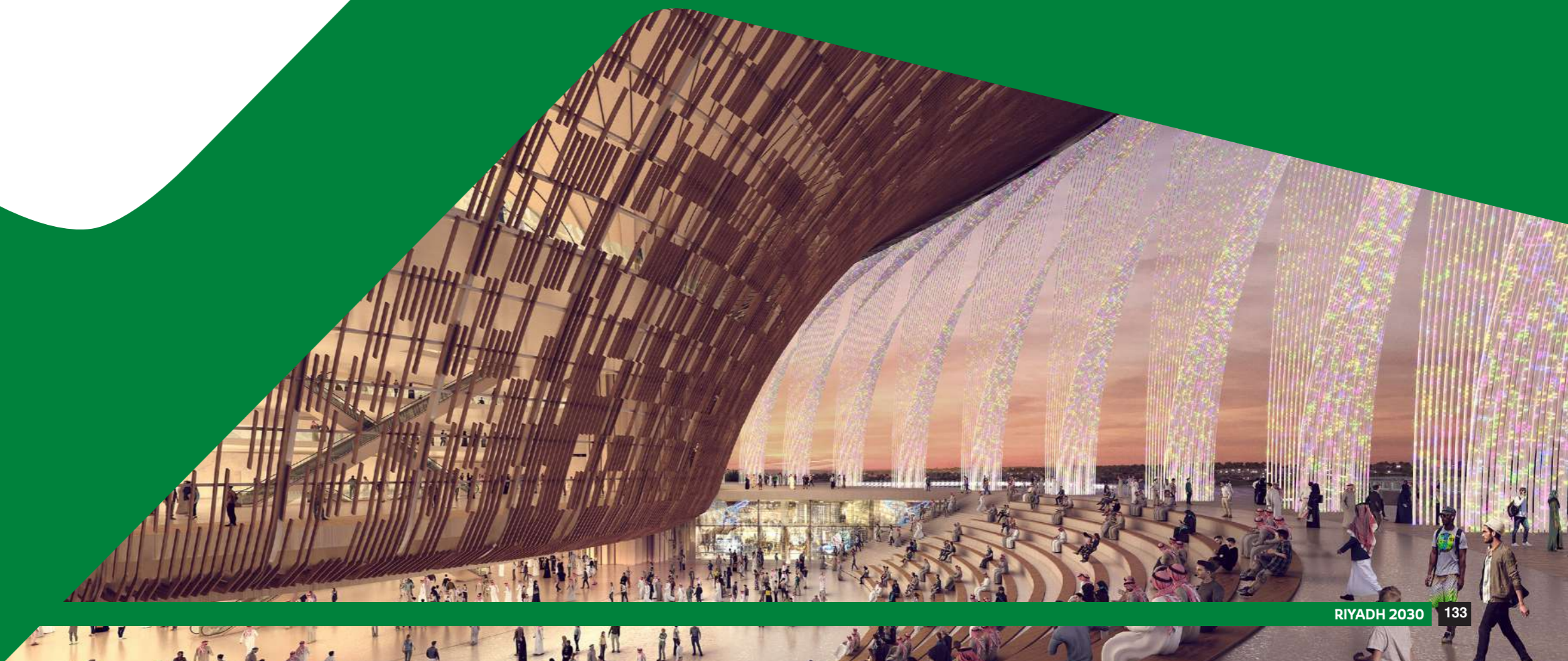


12

PROPOSED COMPETITION SITES

The venues that will be the emblems of a Riyadh 2030 Asian Games typify the transformation at the heart of the Saudi 2030 Vision. Meticulously planned and outstanding by design, the latest sustainability guidelines will be followed to ensure these are both visually stunning and environmentally sound, fitting seamlessly into the Kingdom's vision for a growing city that is greener and more diverse than ever before.

The proposed venues for the 2030 Asian Games will become embedded in the capital's bright future, where the Qiddiya neighbourhood becomes a symbol of the modern Riyadh forever entwined with the memories of the continent's most prestigious sporting occasion and the unforgettable performances of all those who competed there.



AN OPEN, FLEXIBLE AND INNOVATIVE GAMES CONCEPT

The backbone of Riyadh 2030 will be a venue concept that is both magnificent and responsibly developed, combining modern architectural excellence and tailored athlete facilities to inspire the athletes, generations of Saudis and global audiences alike.

From the temporary venues in outstanding landscapes to stadiums that will become beloved icons of a future Riyadh that has sport and the principles of Olympism in its core, all facilities will be fully accessible via reliable, convenient transport systems.

The Riyadh 2030 venues will be emblems of the transformation at the heart of the Saudi 2030 Vision; meticulous in their planning, outstanding in design, sustainable in their development and enduring in their legacy. By fitting seamlessly into the Kingdom's vision for a growing city that is greener and more diverse than ever before, the proposed venues for the

2030 Asian Games will become embedded in the capital's bright future.

Riyadh already has in place first-class, modern sports infrastructure in accordance with OCA and IFs requirements. The high number of existing venues that will be utilised minimises the need for new investment and simplifies the construction processes.

For the remaining venues required, the commitment to long-term and responsible planning has determined those that will be temporary and those that can become a permanent fixture in the modern Riyadh.

Behind every aspect of the Riyadh 2030 Asian Games project is a smooth management model: responsible, transparent and participatory, aligning the needs of its stakeholders with those of the community in planning and organising the Games. Riyadh 2030 will ensure that the numerous benefits derived from the Games will be shared by all.

VENUES

Technical excellence is a key principle that has driven our analysis and selection of the proposed venues, that has been refined and improved with the collaboration of international experts and consultants to ensure a unique and unforgettable experience at our magnificent venues.

Each venue has been painstakingly planned taking into consideration the requirements of the OCA and IFs to ensure they meet or exceed all technical requirements of the Games. The international sustainable development recommendations will be rigorously considered in all cases.

Riyadh 2030 has rigorously followed the recommendations and guidelines of the 2020 Olympic agenda. We have prioritised the use of as many existing venues as possible and limited the construction of permanent venues in accordance with the long-term needs of the city. This ensures post-Games use of the facilities by the community and minimises the investment required to build new venues.

88% of the competition venues already exist or are planned, independently of the organization of the Asian Games. Therefore, the construction of the planned venues does not depend on the choice of Riyadh as the host city for the 2030 Asian Games.

The construction of new additional permanent venues is not required for the organization of the Games, and will only be done if the Games are awarded to Riyadh.

EXISTING VENUES: 28

- 22 temporary work required
- 6 permanent work required

NEW VENUES PLANNED: 15

- Not dependent on Games

ADDITIONAL PERMANENT VENUES: 0

TEMPORARY VENUES: 6



VENUE LOCALISATION

A | QIDDIYA ZONE

- 1 Motion Stadium
- 2 White Water Stadium

A1 | Asian Games Park Cluster

- 3 Qiddiya Stadium
- 4 Qiddiya Arena
- 5 E-Games Arena
- 6 Tennis Center
- 7 Aquatics Center
- 8 Baseball Ground
- 9 Cricket Ground
- 10 Cycling Park
- 11 BMX Park 1
- 12 BMX Park 2

C | AL KHOBAR (DAMMAM) ZONE

C1 | Half Moon Cluster

- 43 Regatta Course
- 44 Sailing Marina
- 45 Surfing Beach
- 46 Yacht Harbour
- 47 Beach Volleyball Stadium

Individual Venues

- 48 Prince Mohamed bin Fahd Stadium
- 49 Prince Saud Bin Jalawy Stadium

B | HISTORICAL ZONE

B1 | KSU Cluster

- 13 KSU Stadium
- 14 KSU Arena
- 15 Multipurpose Hall
- 16 Dome A
- 17 Dome B
- 18 Hockey Stadium
- 19 KSU Sevens
- 20 Urban Sport Climbing Park
- 21 Urban Skateboarding Park
- 22 Urban Basketball 3x3 Park

B2 | SAOC Complex Cluster

- 23 Green Hall - 2
- 24 Bowling Center
- 25 Green Hall - 1
- 26 Archery Range
- 27 Velodrome

Individual Venues

- 28 AlDuhami Equestrian Center
- 29 King Fahd Cultural Center
- 30 Al Bujairi Area

Venues out of a zone

B3 | Malaz Cluster

- 31 Prince Faisal bin Fahd Stadium
- 32 Malaz Hall - 1
- 33 Malaz Hall - 2

B4 | Riyadh International Convention & Exhibition Center

- 34 Hall 1
- 35 Hall 2
- 36 Hall 3

Individual Venues

- 37 Masmak Fortress
- 38 King Fahd International Stadium
- 39 Janadriyah Hippodrome
- 40 King Abdulaziz Equestrian Fields
- 41 Nofa Golf Resort
- 42 Shooting Center

NON COMPETITION VENUES

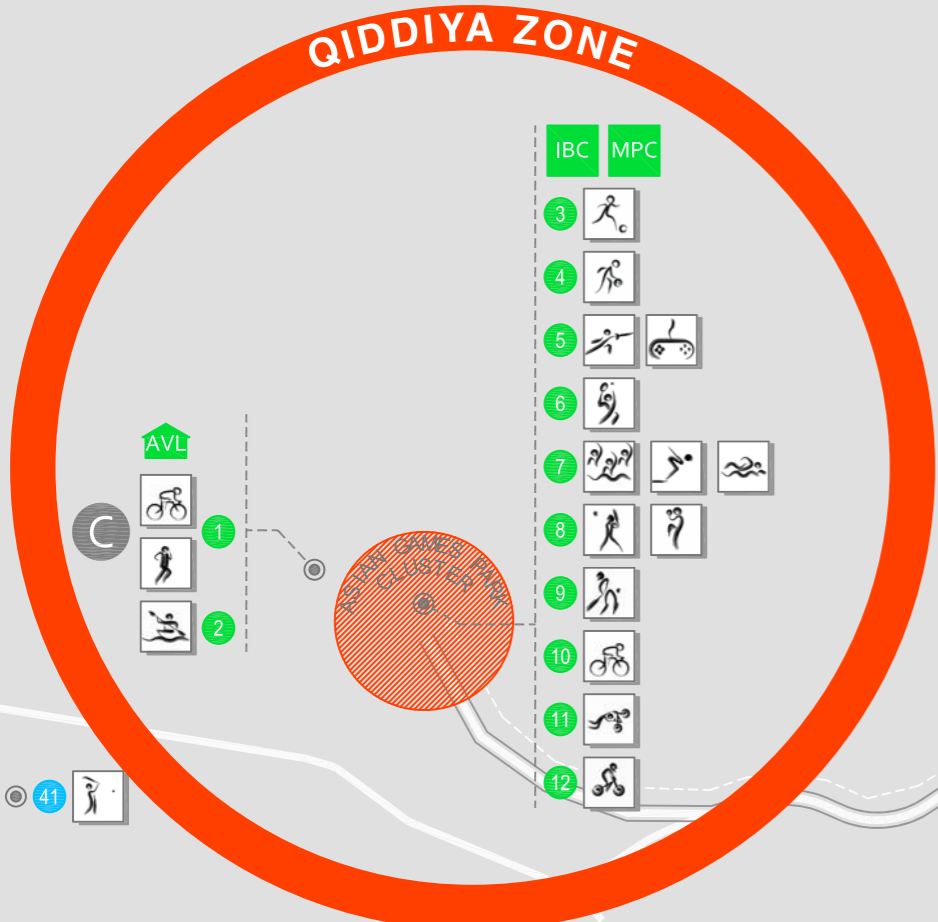
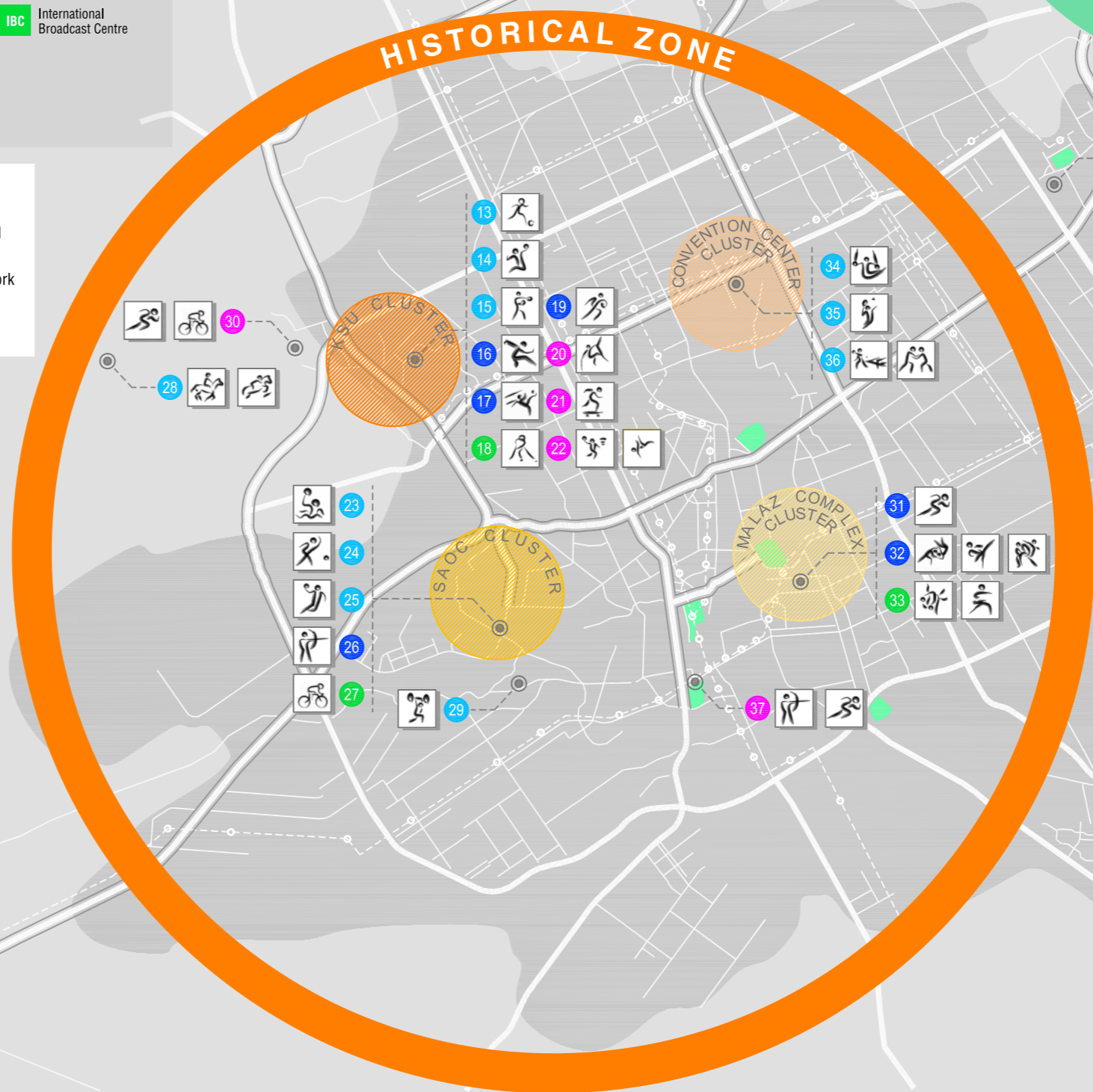
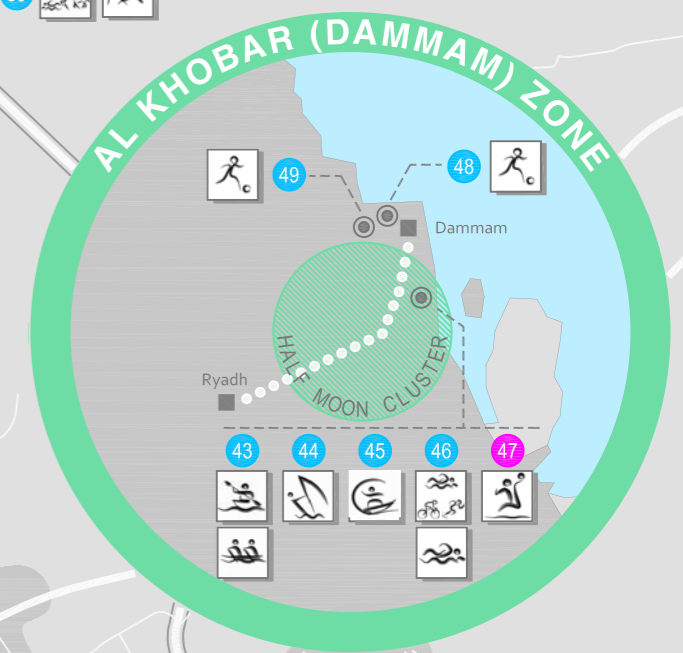
- C** Opening & Closing Ceremonies
- AVL** Athletes Village
- MV** Media Village
- MPC** Main Press Centre
- IBC** International Broadcast Centre

COLOR CODE

- Existing no permanent works
- Existing permanent works required
- Planned under construction
- Temporary
- Additional

TRANSPORT INFRASTRUCTURE

- International Airport
- Major Urban Arterial
- Olympic Route Network
- Freeway
- Riyadh Metro Network
- Railway



COMPETITION VENUES

A POWERFUL COMBINATION OF UTILITY AND LEGACY

The Riyadh 2030 Asian Games Master Plan creates a powerful combination of utility and legacy, activating areas of historical and strategic importance throughout the city, while achieving full compliance with OCA requirements.

The siting of the three logically connected zones making up the Games Master Plan leverages existing and planned transport infrastructure.

Within that context, the primary consideration for the identification of the 49 competition venues is the end-to-end athlete experience. The Riyadh 2030 Games venues promise to deliver exciting, compelling Games with optimal conditions for every aspect of sport competition and a superior client experience for the spectators and the Asian Games Family.

For each venue, careful consideration has been given to the gross seating capacities. Without exception, the OCA requirements have been met, and the high local demand for particular sports has been taken into account. In some cases, additional temporary seating will ensure Games requirements can be met without compromising the long-term sustainability of the venue.

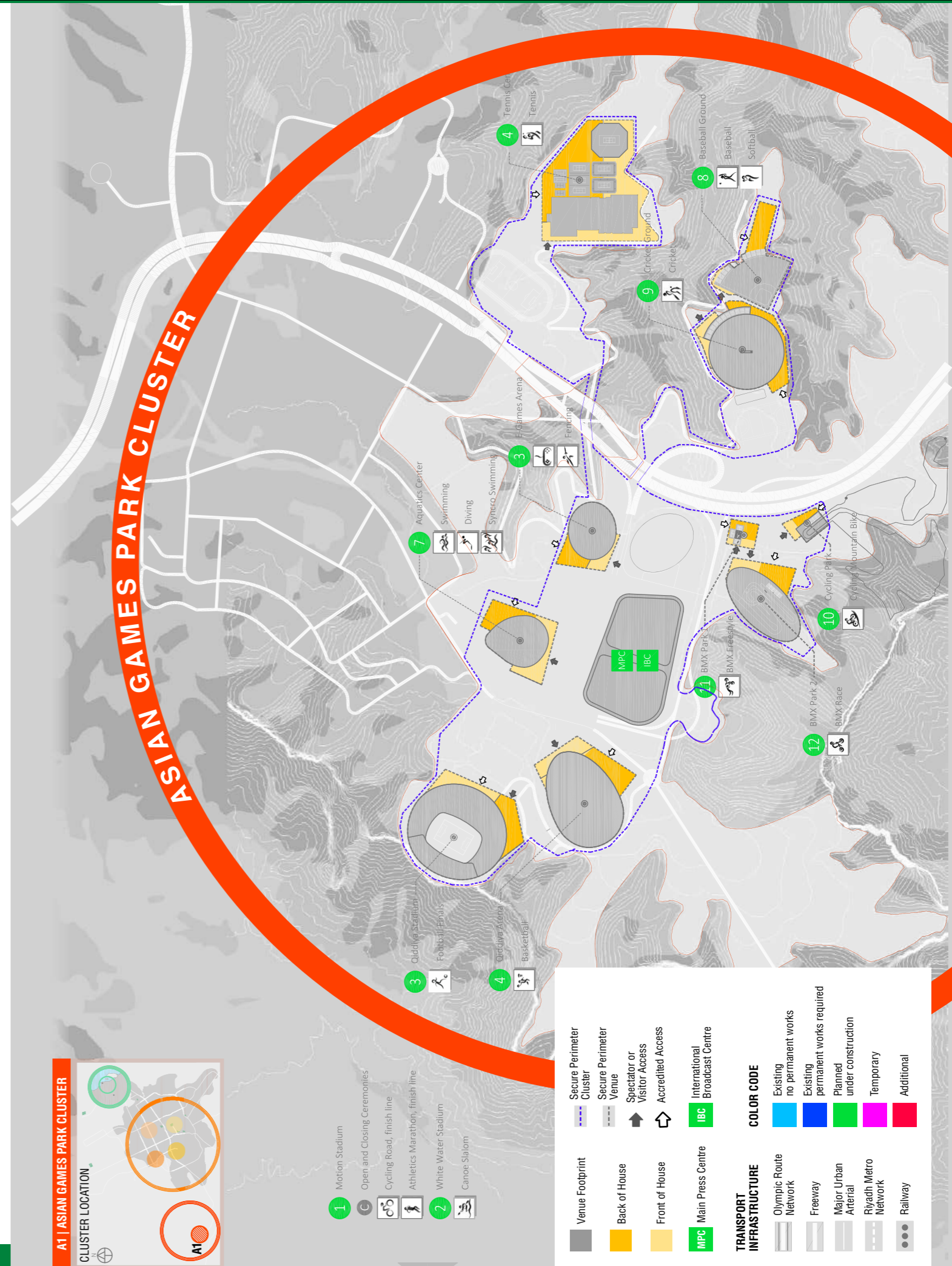
Key criteria applied in selecting the venues:

- Absolute commitment to meeting the technical requirements necessary to host the Games.
- Suitability to host international competitions in each sport, prior to and after the Games.
- Viability in developing and growing each sport, from grassroots to elite levels.
- Multi-functionality of the venue, extending the usage from elite competition to grassroots development and recreational sport.
- Provide a lasting and economically sustainable legacy benefiting future

generations of athletes and local residents alike.

- Compliance with national and international accessibility regulations for spectators and athletes.
- Integration with the long-term vision of the development plans for the city and the region at large.
- Adherence to sustainability guidelines and principles.
- Group together competition and training venues to improve efficiency in operations and enhanced Games experience.
- Ensure that in all cases convenient and effective transport connections are available, both by road and public transport.
- Locate sport venues and events at the city's strategic and landmark sites in order to showcase historical and cultural heritage and provide a dramatic and iconic backdrop for the competitions.
- Provide spectator capacity that matches the appeal of the highest level of competition for each particular sport and in each particular location.
- Provide facilities and capacity for the variety, level and size of media pool at each competition venue and stage.
- Offer excellent back of house facilities – of particular importance at large, multi-sport games - that meet the same elite standards as the Field of Play spaces, accessible and inclusive in its design and its program content,
- Enhance the spectator experience with comfort, convenience, features and sight-lines that allow full unhindered enjoyment of the competition.
- Capture a sense of place, style and purpose.

To be truly inclusive, every facility will adhere to the principles of Universal Design, a widely applied concept that refers to the design of products and environments to be usable by all people. Riyadh 2030 will design both the physical venues and, just as importantly, the programs and activities they host, all developed to meet the seven principles of Universal Design.



READY FOR NEW SPORTS

Recognising the flexibility required in putting together an exceptional 2030 Asian Games programme, Riyadh guarantees its capacity to host other events that may be added to the calendar, thanks to its existing operations and logistics capacity and the sports facilities, training and transport installations already in place.

TRAINING VENUES

If successful, the RAGOC will quickly begin work in close cooperation with the IFs, AFs and the OCA to establish a definitive Training Venues Plan proposal.

All venues will be planned to take into consideration the requirements of the OCA, IFs and AFs to ensure they meet or exceed all technical requirements of the Asian Games. The OCA's sustainable development recommendations will be rigorously applied in all cases.

To ensure athletes have exceptional training conditions, Riyadh 2030 will propose a combination of training venue clusters, individual venues and multifunctional spaces that utilise the numerous existing sports facilities, sports clubs and universities across the city.

Training site selection criteria will include:

- Full compatibility with OCA and IFs and AFs requirements.
- Proximity to the Village, to minimize transport time and simplify operations.
- Grouping of training venues into clusters to increase efficiency in services for athletes and officials.
- Proximity to main urban thoroughfares in order to optimise travel times.

CENTRES FOR TRAINING PRIOR TO THE GAMES

Saudi Arabia boasts numerous training facilities for all sports, fitted out with the latest installations and equipment which, combined with the exceptional weather conditions, will allow the NOC delegations to perform their detailed preparations in excellent conditions prior to the start of the Games.

VENUE LOCATION

VENUE CLUSTERS

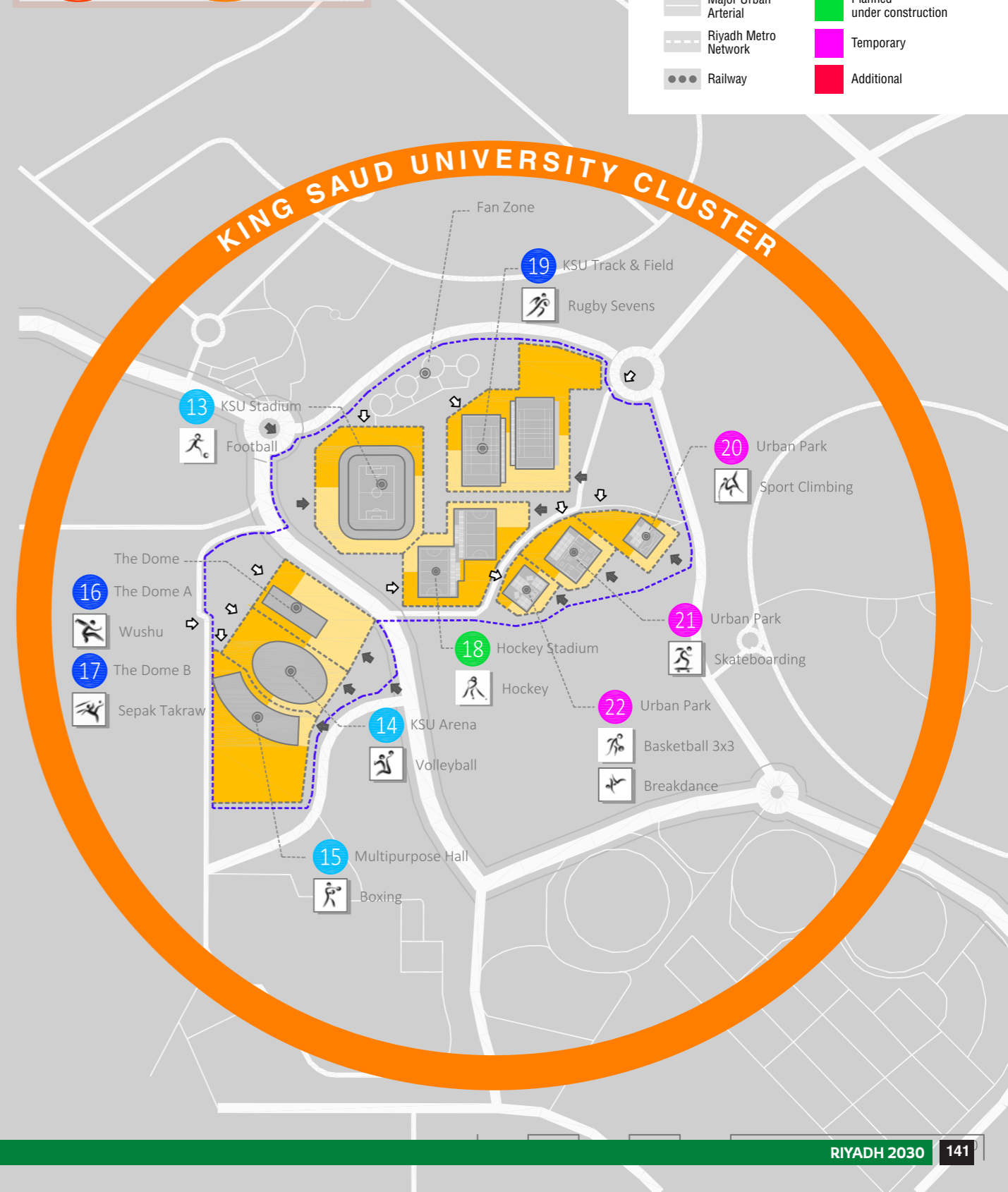
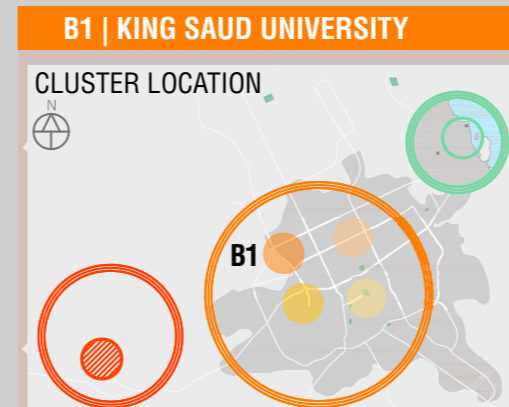
Closely-arranged venues provide convenience for all Games participants, while more widely-dispersed venues can help to extend the market penetration and legacy of the Games to the region as well as minimising congestion and security issues.

As such, Riyadh 2030 has created a venue plan which benefits from both of these approaches by working with a venue cluster model.

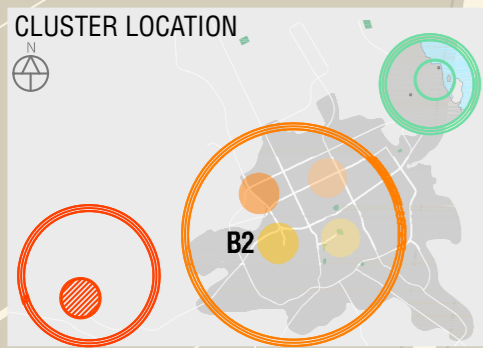
IDEAL CITY SIZE: SUMPTUOUS SETTINGS FOR SPORT

Our Games concept positions the venues in three zones subdivided into five clusters (maps A1, B1, B2, B3, B4 and C1). The construction plans for new competition and training venues, along with the Village, have been examined in detail and fully integrated into the city's urban development plan.

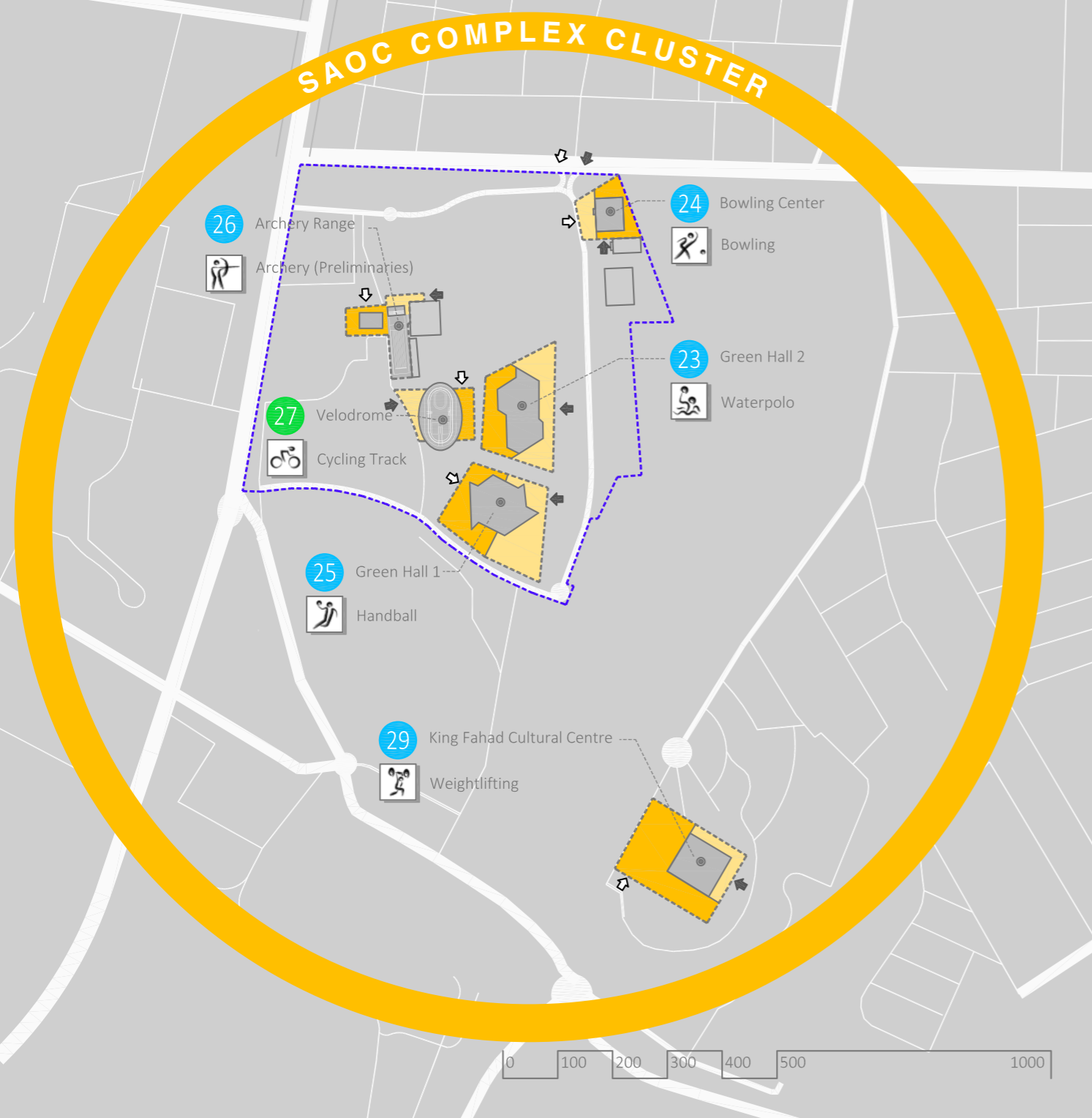
The concept, which is open, spacious in design, well connected and offers high levels of technical quality, includes three zones.



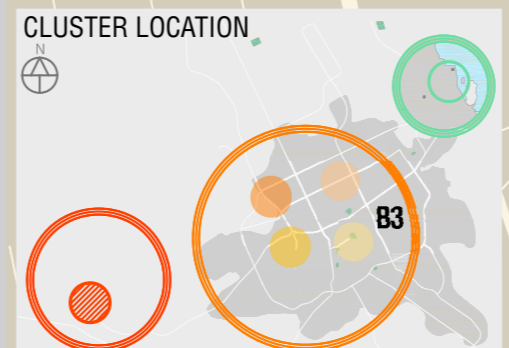
B2 | SAOC COMPLEX CLUSTER



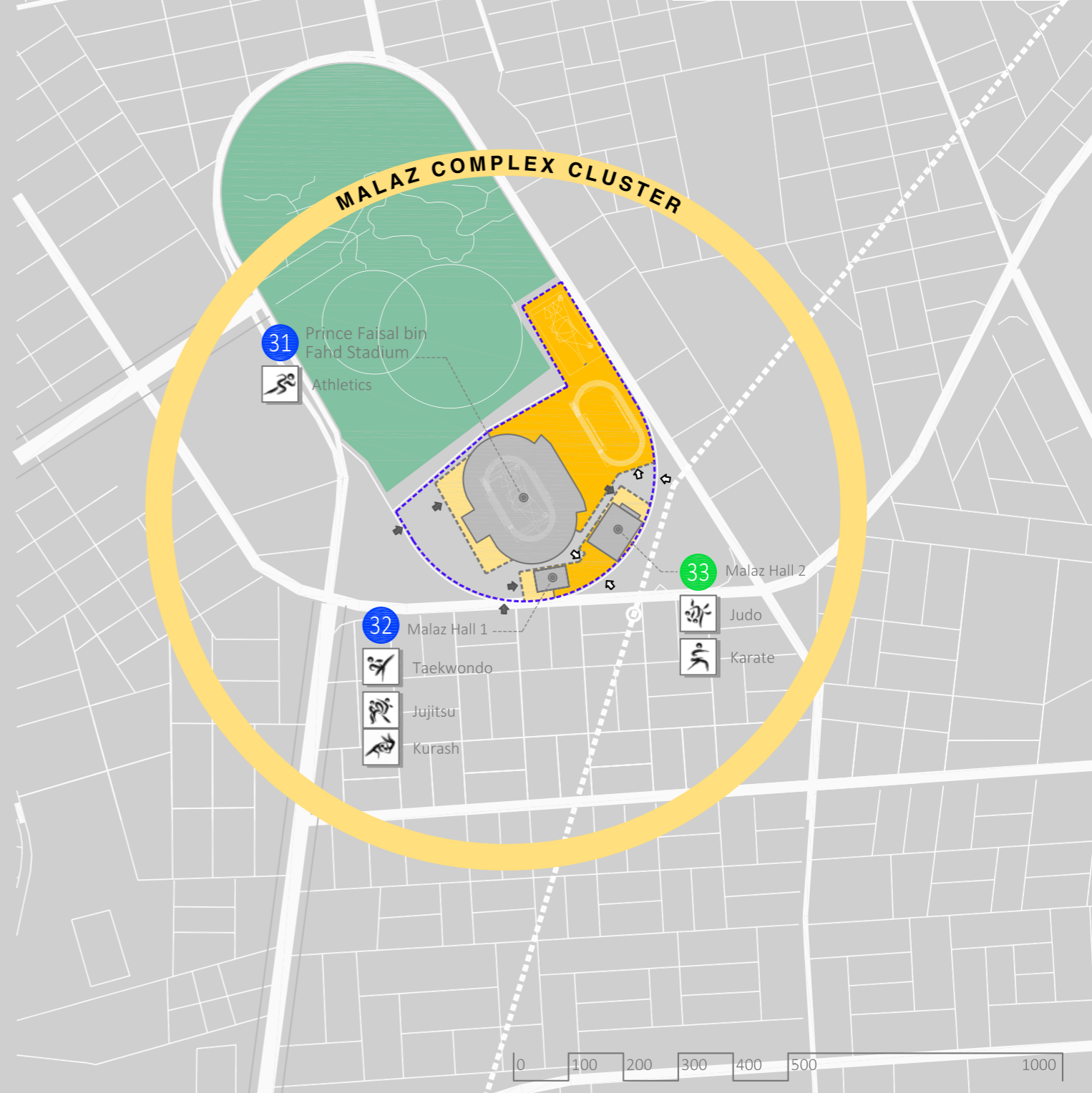
| | |
|---------------------------------|-----------------------------------|
| Venue Footprint | Secure Perimeter Cluster |
| Back of House | Secure Perimeter Venue |
| Front of House | Spectator or Visitor Access |
| | Accredited Access |
| TRANSPORT INFRASTRUCTURE | |
| Olympic Route Network | Existing no permanent works |
| Freeway | Existing permanent works required |
| Major Urban Arterial | Planned under construction |
| Riyadh Metro Network | Temporary |
| Railway | Additional |



B3 | MALAZ COMPLEX CLUSTER

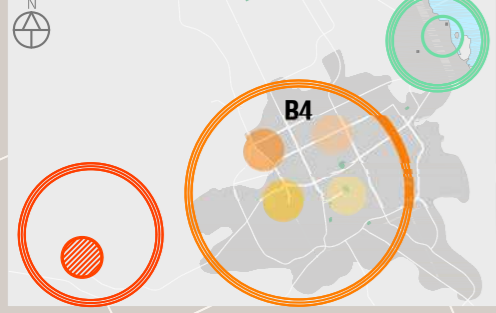


| | |
|---------------------------------|-----------------------------------|
| Venue Footprint | Secure Perimeter Cluster |
| Back of House | Secure Perimeter Venue |
| Front of House | Spectator or Visitor Access |
| | Accredited Access |
| TRANSPORT INFRASTRUCTURE | |
| Olympic Route Network | Existing no permanent works |
| Freeway | Existing permanent works required |
| Major Urban Arterial | Planned under construction |
| Riyadh Metro Network | Temporary |
| Railway | Additional |



B4 | CONVENTION CENTER CLUSTER

CLUSTER LOCATION



- | | |
|-----------------|-----------------------------|
| Venue Footprint | Secure Perimeter Cluster |
| Back of House | Secure Perimeter Venue |
| Front of House | Spectator or Visitor Access |
| | Accredited Access |
-
- | | |
|---------------------------------|-----------------------------------|
| TRANSPORT INFRASTRUCTURE | COLOR CODE |
| Olympic Route Network | Existing no permanent works |
| Freeway | Existing permanent works required |
| Major Urban Arterial | Planned under construction |
| Riyadh Metro Network | Temporary |
| Railway | Additional |

RIYADH INTERNATIONAL CONVENTION & EXHIBITION CENTER

- 36 Riyadh Convention Center - Hall 3
 Table Tennis
 Wrestling
- 35 Riyadh Convention Center - Hall 2
 Badminton
- 34 Riyadh Convention Center - Hall 1
 Gymnastics



- | | |
|-----------------|-----------------------------|
| Venue Footprint | Secure Perimeter Cluster |
| Back of House | Secure Perimeter Venue |
| Front of House | Spectator or Visitor Access |
| | Accredited Access |
-
- | | |
|---------------------------------|-----------------------------------|
| TRANSPORT INFRASTRUCTURE | COLOR CODE |
| Olympic Route Network | Existing no permanent works |
| Freeway | Existing permanent works required |
| Major Urban Arterial | Planned under construction |
| Riyadh Metro Network | Temporary |
| Railway | Additional |
-
- | | |
|----------------------|------------------|
| ACCOMMODATION | |
| OCA Village | Athletes Village |

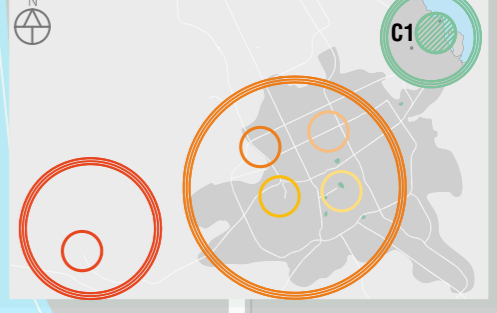
HALF MOON CLUSTER

- 43 Regatta Course
 Canoe Sprint
 Rowing
- 44 Sailing Marina
 Sailing
- 47 Beach Volleyball Stadium
 Beach Volleyball
- 45 Surfing Beach
 Surfing
- 46 Yacht Harbour
 Triathlon
 Marathon Swimming



C1 | HALF MOON CLUSTER

CLUSTER LOCATION





VENUE FINANCING

CONTAINED COSTS, SIMPLE IMPLEMENTATION AND EASE OF OPERATION

Riyadh 2030 has worked in partnership with a team of Games-experienced experts comprising leading architects, engineers, sports facility and overlay construction companies to evaluate the costs and construction delivery programme for both permanent and temporary venues.

Similar to several prior AGOCs, all temporary construction and overlay work required for the Games will be funded by the RAGOC. The RAGOC's Temporary Works and Overlay Department will be responsible for supervision, although specialist contractors will be employed to perform the work itself.

88% of all the competition venues for the 2030 Asian Games are existing or planned, with construction works not pending on whether the Asian Games will be awarded to Riyadh or not. No new permanent venues are required in this project.

COMPETITION VENUES

28 EXISTING VENUES (57%)

The large majority of venues proposed for the Asian Games already exist or are currently under construction. The Riyadh 2030 proposal also includes numerous training and competition facilities that are ready for use. Temporary structures will be erected at some of these venues to guarantee full compliance with the requirements of the Games, but which are not intended for post-Games use.

22 EXISTING VENUES WITHOUT THE NEED FOR REFURBISHMENT (45%)

The considerable number of existing venues ready to host Asian Games competition significantly simplifies the overall project's

construction and operational processes, while the need for significant new investment is therefore considerably reduced.

6 EXISTING VENUES WITH PERMANENT WORKS REQUIRED (12%)

15 NEW PLANNED PERMANENT VENUES (31%)

0 NEW PERMANENT VENUES WILL BE BUILT SHOULD RIYADH BE SELECTED TO HOST THE 2020 GAMES.

The plans for these venues have been designed as part of a sustainable legacy plan for the city.

6 TEMPORARY VENUES (9%)

Those are venues which do not correspond to a genuine post-Games use, and, in accordance with IOC and OCA guidelines, are to be erected as temporary structures for 2030.

The RAGOC will be responsible for the development and funding of these venues, including the overlay.

NON-COMPETITION VENUES

The IBC and MPC are planned venues, both will be located in the Qiddiya Zone, adjacent that will be outfitted and equipped with the latest technology and require only temporary work and overlay in order to adapt them for use during the Games. The AGOC will be responsible for the funding and development of these tasks.

Construction of the Athlete Village will be entirely handled and funded by the Saudi government.

RIYADH 2030 VENUE LOCATION

| CITY | ZONE | CLUSTER | VENUE(*) | VENUE NAME | SPORTS | | |
|--|---|---|--|---|--|--------------------------|-------------------------------------|
| RIYADH | A QIDDIYA ZONE | Individual Venues (outside of Cluster) | 1 | Athletes Village | Open and Closing Ceremonies | | |
| | | | 2 | Motion Stadium | Cycling Road finish line Athletics Marathon finish line | | |
| | | A1 Asian Games Park Cluster | B DIRIYAH HISTORICAL ZONE | Individual Venues (outside of Cluster) | 3 | IBC/MPC | |
| | | | | | 4 | Qiddiya Stadium | Football (Finals) |
| | | | | | 5 | Qiddiya Arena | Basketball |
| | | | | | 6 | E-Games Arena | E-Sport, Fencing |
| | | | | | 7 | Tennis Center | Tennis |
| | | | | | 8 | Aquatics Center | Swimming, Diving, Artistic Swimming |
| | | | | | 9 | Baseball Ground | Baseball, Softball |
| | | | | | 10 | Cricket Ground | Cricket |
| | | | | | 11 | Cycling Park | Cycling Mountain Bike |
| | | | | | 12 | BMX Park 1 | Cycling BMX Freestyle |
| | 13 | BMX Park 2 | | | Cycling BMX Race | | |
| | B1 KSU Cluster | 14 | | | KSU Stadium | Football (Preliminaries) | |
| | | 15 | KSU Arena | Volleyball | | | |
| | | 16 | Multipurpose Hall | Boxing | | | |
| | | 17 | Dome A | Wushu | | | |
| | | 18 | Dome B | Sepak Takraw | | | |
| | | 19 | Hockey Stadium | Hockey | | | |
| | | 20 | KSU Sevens | Rugby Sevens | | | |
| | | 21 | Urban Sport Climbing Park | Sport Climbing | | | |
| | | 22 | Urban Skateboarding Park | Skateboarding | | | |
| | | 23 | Urban Basketball 3x3 Park | Basketball 3x3, Breaking | | | |
| | B2 SAOC Complex Cluster | 24 | Green Hall - 2 | Waterpolo | | | |
| | | 25 | Bowling Center | Bowling | | | |
| | | 26 | Green Hall - 1 | Handball | | | |
| | | 27 | Archery Range | Archery (Preliminaries) | | | |
| 28 | | Velodrome | Cycling Track | | | | |
| B3 Malaz Cluster | | 29 | AIDuhami Equestrian Center | Equestrian (Dressage and Jumping) | | | |
| | | 30 | King Fahd Cultural Center | Weightlifting | | | |
| | 31 | Al Bujairi Area | Athletics Marathon (Start Line) Cycling Road (Start Line) | | | | |
| B4 Riyadh International Convention & Exhibition Center Cluster | 32 | Prince Faisal Bin Fahd Stadium | Athletics | | | | |
| | 33 | Malaz Hall 1 | Jujitsu, Kurash, Taekwondo | | | | |
| | 34 | Malaz Hall 2 | Karate, Judo | | | | |
| VENUES OUT OF A ZONE | Individual Venues (outside of cluster) | 35 | Hall 1 | Gymnastics (Artistic, Rhythmic, Trampoline) | | | |
| | | 36 | Hall 2 | Badminton | | | |
| | | 37 | Hall 3 | Table Tennis, Wrestling | | | |
| | | 38 | Masmak Fortress | Archery finals, Athletics (Shot put & Pole Vault) | | | |
| | | 39 | King Fahd International Stadium | Football (Finals) | | | |
| | | 40 | Janadriyah hippodrome | Camel Racing, Modern Pentathlon | | | |
| | | 41 | King Abdulaziz Equestrian Fields | Equestrian (Eventing) | | | |
| | | 42 | Nofa Golf Resort | Golf | | | |
| | | 43 | Shooting Center | Shooting | | | |
| | | DAMMAM | C AL KHOBAR ZONE | C1 Half Moon Cluster | 44 | Regatta Course | Canoe/Kayak Sprint, Rowing |
| 45 | Sailing Marina | | | | Sailing | | |
| 46 | Surfing Beach | | | | Surfing | | |
| 47 | Yacht Harbour | | | | Triathlon, Marathon Swimming | | |
| 48 | Beach Volleyball Stadium | | | | Beach Volleyball | | |
| Individual Venues (outside of cluster) | 49 | | Prince Mohamed Bin Fahd Stadium | | | | |
| | 49 | | Prince Saud Bin Jalawy Stadium | | | | |

(*) ■ Planned under construction ■ Existing no permanent works ■ Existing permanent work required ■ Temporary ■ Additional



LEGACY USE OF VENUES

PLAN FOR ASSETS FOLLOWING THE ASIAN GAMES

The Legacy Plan has been developed by our Legacy Commission and takes into consideration the allocation of post-Games assets and realisation of the legacy.

REAL AND SUSTAINABLE LEGACY

Riyadh aims to take advantage of the considerable opportunity offered by the Asian Games to develop an extensive permanent legacy plan for sports in Saudi Arabia. The facilities and public support behind the 2030 Asian Games will be utilised to increase interest and participation in sport throughout society and will contribute to the development of Olympism and the Olympic Movement in the region with a clear vision for the future focused in particular on younger generations.

Our project is wedded to a sustainable sporting legacy after the Games for local, national and international sport.

INFRASTRUCTURE LEGACY ASSETS

In drawing up its Legacy Plan, Riyadh 2030 has consulted with companies with vast expertise in the management and operation of major sports facilities, using it to define proposals for post-Games operation of the new venues within the transformative vision for Saudi Arabia in order to guarantee their long-term viability.

The underlying principles of the Legacy Plan for the 2030 Asian Games are that construction of the new venues required to host the Games must be fully aligned with the long-term urban development objectives planned for the city and they should enjoy guaranteed economic viability. Consideration has been given to all expenses associated with development, management, operation and maintenance, with the aim of ensuring that this level of focus will generate further urban and social legacy opportunities.



13

ART EXHIBITIONS

To celebrate this beautiful combination of sports and culture, a unique art exhibition will take place in the historic district of Al-Turaif, the perfect setting from which to engage the new generations of Saudi, along with great numbers of international visitors.

Also during the Games, another historical site of the kingdom, Al-Jenadriyah will host a Heritage Festival, to welcome athletes, delegations and visitors from around the world.



SHOWING THE BEST OF US

In 2030, Asia will come together in one magnificent place, a crucible of history and an emblem of the future: Riyadh. The Asian Games will mean a deep transformation not only of the physical city and the kingdom, but also of society, its art and culture. So 2030 will be the year to reimagine not only the country's sporting landscape, but also the culture of Riyadh, embracing the riches of the past and looking forward to the future.

To celebrate this beautiful combination of sports and culture, a unique art exhibition will take place in the historic district of Al-Turaif, the perfect setting from which to engage the new generations of Saudi, along with great numbers of international visitors old and new, with the Saudi culture, the transformation that the kingdom has been through in recent years and the bright outlook for the future. With the Asian Games as the backdrop, ancient and modern cultures will meet, just as the continent's nations will come together, and this theme will underpin a wealth of unforgettable performances, exhibitions and activities.

Al-Turaif is located in Al-Dir'iyah, in the north-west area of Riyadh and is considered to be one of the most important political and historical sites in Saudi Arabia. The district also represents the capital of the Saudi dynasty, being the original home of the Saudi royal family and the country's first capital for more than 80 years, from 1744-1818.

The district itself was founded in the fifteenth century and bears the unmistakable traces of the unique architectural style of Najd, which defined the central region of the Arabian Peninsula. Its redevelopment project includes the implementation of public utility networks and infrastructure, and the archaeological restoration of important buildings and their resurrection in order to preserve historic architectural features.

This important historical site was inscribed in the UNESCO World Heritage List on 31 July 2010 and the redevelopment project was inaugurated by King Salman.

During the proposed dates for the 2030 Asian Games, this district will become a focal point of cultural activities, hosting not only a Gala Dinner for the OCA Family and VIPs, but a wide range of facilities, performances and exhibitions that will be planned across the month for the general public, media, athletes and the OCA Family to enjoy:

- Gallery area
- Saudi cuisine
- Athletes Meet and Greet
- Saudi traditional dance displays

- VIP lounge
- Traditional Henna painting
- Exhibition of hallmark sports events and achievements
- Camel ride experience
- Videos from the Asian Games competitions
- Tent featuring iconic Saudi traditions
- Virtual Reality journey through Saudi culture

Also during the Games, another historical site of the kingdom, Al-Jenadriyah will host a Heritage Festival, to welcome not only athletes and delegations, but also visitors from around the world. Saudi Arabia's Janadriyah Festival has emerged in the last years as a creative project that also reflects the leadership's care for the history of the Kingdom of Saudi Arabia.

Visitors to the Janadriyah Festival will be able to explore the great cultures and heritage of its small villages, with participants who have

come from across the Kingdom to play a part in this national event.

The Janadriyah Festival will offer a variety of activities and programs, including the establishment of a heritage village that presents the cultural history of all provinces in the kingdom, and includes a commercial traditional market and exhibitions of objects and tools used by Saudis in the past. Every year, more than 2,5 million visitors attend the Festival, and it is expected to continue offering this dynamic and historical journey through the kingdom's history to all visitors for the Asian Games.

Visitors can navigate through replicas of the architectural style typical to the regions, admire traditional costumes, pottery, woodwork, leatherwork, and cooking experiences, or enjoy evenings watching traditional dancers, poetry readings, Saudi music or even visit an oasis or discover camel and horse racing.





14

OCA GENERAL ASSEMBLY

Riyadh 2030 will be proud to host the Olympic Council of Asia's General Assembly and Executive Committee meetings, which are central non-competition elements of the Asian Games calendar.

The 2030 OCA General Assembly will take place at the Riyadh Four Seasons, where the majestic kingdom Ballroom's ample 1,290m² Salon will be ready to welcome the OCA members in an atmosphere entirely designed to achieve the maximum productivity and comfort for its users.



PERFECT LOCATION IN THE HEART OF THE CITY

Riyadh 2030 will be proud to host the Olympic Council of Asia's General Assembly and Executive Committee meetings, which are central non-competition elements of the Asian Games calendar. The General Assembly will be held in accordance with all of the regulations and requirements of the OCA, providing a first-class venue that befits the occasion with the convenience of accommodation in the same location.

There will be two superb five-star hotels set aside for the attendees to stay and meet in the utmost comfort. Located just 2km apart in central Riyadh, attendees will be accommodated at the city's iconic Four Seasons Hotel and the

Narcissus Hotel and Residence.

These hotels will provide the venues for meetings of the:

- OCA Executive Committee (two before and one during the Games)
- OCA General Assembly (one before and one during the Games)
- Chefs de Mission (80 days prior to the Games)
- Secretaries General (one year prior to the Games)
- Standing Committees (before and during the Games)

IDEAL IN FORM AND FUNCTION

The 2030 OCA General Assembly will take place at the Riyadh Four Seasons, where the majestic kingdom Ballroom's ample 1,290m² Salon will be ready to welcome the OCA members in an atmosphere entirely designed to achieve the maximum productivity and comfort for its users.

Less than 30 minutes by car from the King Khalid International Airport, the Four Seasons Hotel Salon can be configured to meet the precise needs of the General Assembly set up. Located on the ground floor for ease of access, the secure area will have:

- Dedicated pre-function space

- Expert tech support staff
- Wired and Wireless high-speed internet
- State of the art audio-visual capabilities

The other key meetings will be assigned to the meeting rooms of the two hotels in accordance with their capacity requirements, always hosting the guests and their meeting in the same building for the ease of all attendees.

The Four Seasons hotel itself has 274 rooms, three restaurants and a lounge to ensure the complete comfort of the guests.

The Narcissus is of similar size with 280 bedrooms and also houses three restaurants and a lounge.



15

CEREMONIES

Our ceremonies plan is committed to producing great events and creating an unforgettable experience for the fans.

The Opening Ceremony will combine a huge variety of ideas, innovations and resources, featuring a captivating, seamless mix of traditional Saudi heritage and the most innovative and technologically advanced production.

Formal, celebratory ceremonies will naturally place the medal-winning athletes front and centre in recognition of their achievements at the close of their competition and on the respective field of play.



SPECTACULAR STAGES FOR THE CELEBRATION OF EXCELLENCE

Riyadh 2030 believes that one of the most important elements in delivering a magnificent event is to engage with all audiences, conveying and sharing the unique magic of the Asian Games far and wide. Whether among the lucky thousands on-site or the billions watching on television and digital channels around the world, we will show not only the excellence of the athletes, but also the atmosphere, the transformation of the Kingdom and the wealth of cultural heritage, uniting the continent behind a spectacular celebration of sport.

Our ceremonies plan is committed to producing great events and creating an unforgettable experience for the fans, and for that the venue location and atmosphere must be just right. As such, the Riyadh 2030 Asian Games Opening Ceremony will take place in a modern icon, set to become one of the most famous sports venues anywhere in the world and the perfect scenario for this historic moment for Saudi Arabia, the OCA and the Olympic movement: The Qiddiya F1 Circuit.

THE WORLD'S EYES ON A NEW SAUDI ICON

Currently under construction and set to host its first Formula One race in 2023, the Qiddiya circuit will be the longest racing track of its kind in the world and help Saudi Arabia become the motorsport capital of the world. In the shade of the impressive cliffs at the edge of this purpose-built entertainment mega-project, grandstands filled with 70,000 spectators will get to enjoy the show in the most awe-inspiring Opening Ceremony venues in Asian Games history.

There, within its ambitious audio-visual storytelling, delivered by a team of experts assembled from around the world in partnership with local luminaries of the industry, the Riyadh 2030

Asian Games Opening Ceremony will include all the essential elements required, woven into a show of pure entertainment.

Just 9km from the Athlete Village, its proximity will make for a convenient location as the thousands of athletes make their way on dedicated shuttles for an unforgettable Parade of Nations, as the 2030 Asian Games are declared open.

The Opening Ceremony will combine a huge variety of ideas, innovations and resources, featuring a captivating, seamless mix of traditional Saudi heritage and the most innovative and technologically advanced production, all delivered with the unmistakable flavour of Riyadh; vibrant and colourful, full of music and emotion. The show will captivate the attention of everyone filling the grandstands and the millions watching on TV around the world.

CLOSING OUT IN STYLE

The Closing Ceremony will be the end of the Asian Games but the start of a new era for Qiddiya. Its vast scale and striking geology offer soaring cliffs with sweeping panoramic views over the unique Saudi landscape. After all, it was here that the Dakar Rally chose to hold its closing stages in 2020 for that very reason. Now a star attraction of the Formula One season, the final moments of the Asian Games in 2030 will mark a new chapter in this unique region's exciting story.

Again, for the Closing Ceremony, Riyadh 2030 will work together with leading lights in the entertainment industry to guarantee a wonderful and unforgettable experience through which the athletes and spectators will be able to bid an emotional goodbye to their Asian Games experience.

It is a location that will reflect the scale and impact of the event. In keeping with the principles of the Saudi Vision 2030, the Qiddiya concept is built around five main pillars: parks & attractions, sports & wellbeing, motion & mobility, arts & culture and nature & the environment, together creating a thriving community of 5,000 residences.

By the time of the Closing Ceremony, the project is expected to be the largest tourism destination worldwide, with a total area of 334 km². Carefully crafted to respect and enhance the site's natural beauty, Qiddiya will feature 231 km² of undeveloped natural land, with the remaining 103 km² for development. This will have been the heart of the Games and the focal point of a continent, and will be the perfect location in which to share in a communal reflection on the 2030 Asian Games and look ahead to the next stage of the transformation.

SPECTACULAR STAGING

Riyadh 2030 knows that strong presentation of what is happening in and around the competitions is essential for the success of the event. Sharing the stories and the moments

from the emotion of competition as well as of the sports themselves, to further educate and involve residents and visitors. As such, the sports presentation brings together the entire event and further extends and enhances the impact of branding and sponsors on the Games.

Taking into account the importance of the athletes' needs in all different sports and disciplines, event presentation will be focused on serving the spectators at the different venues and those watching it on TV.

CELEBRATING EXCELLENCE

Formal, celebratory ceremonies will naturally place the medal-winning athletes front and centre in recognition of their achievements at the close of their competition and on the respective field of play. The winning nations' flags will be raised, national anthems played and traditional Saudi cultural touches and gifts will provide an elegant and unique moment that the athletes, their teams and the spectators will not forget, as the medal winners stand on top of the podium.

The main objective is to increase the overall inclusiveness of the Games with a stimulating and exciting atmosphere that enriches the sporting spectacle and brings added value to all the competitions.



The Sports Presentation team will work in close cooperation with the Legacy team and the Sports Education programme team, to implement detailed explanations about each sport and discipline during all sessions, helping feed the young generations of Saudis and all visitors with a deeper knowledge and understanding of each sport and its rules and greats, introducing athletes in a friendly manner and inspiring a new generation of young sport fans that will be the athletes of the future.

The sports presentation programme will combine all the elements of sports production, including attractive proposals for presentation of athletes, Medal ceremonies, spectator entertainment and the Opening and Closing Ceremonies.

Additional elements:

- Large medal plaza on site to celebrate and award medals to the athletes and share the celebration with family and friends
- Visually striking podiums set up for the athletes, teams or groups to receive their medals
- Stage lit to ideal levels for international broadcast and photographs
- Opening dance show, replay of prominent moments of the Games and winners

- Fireworks, musical performances, light show, photoshoot, flower presentation
- VIP lounge area for winning athletes
- Giant screens to relive the action
- Cultural performances and concerts will be presented after the medal ceremonies
- Flowers and other awards or official gifts may be presented to the athletes on the on the podium by the medal presenters and by the respective sponsors and other personalities immediately following or during the official Award Ceremony

ENGAGING WITH FANS WORLDWIDE

A permanent digital and multimedia communication concept will be implemented over the coming years to engage with the Asian Games fans for as long as possible in the run-up to 2030.

During Games-time, the Sports Presentation team will work closely with the Media and Digital departments to ensure that the experience of the spectators onsite can be effectively shared through the different social platforms to engage the young generations across the world. By adapting the messages to the different audiences, a unique and inclusive atmosphere can be generated through the various platforms.



16

MEDIA AND BROADCASTING

Acknowledging the key role that the media plays in the success of any Games, Riyadh 2030 will offer efficient, modern and reliable facilities and services for those covering the Asian Games and reporting the event to the world.

The IBC and MPC, together with their supporting infrastructure, will make up a complex of installations at the service of the world's media, operational 24 hours a day and acting as the centre of operations for all accredited media representatives.



TECHNOLOGY AND SUSTAINABILITY AT THE SERVICE OF THE MEDIA

The International Broadcast Centre (IBC) and the Main Press Centre (MPC) will be co-located as a combined Main Media Centre (MMC) in an exceptional venue that will combine technology, sustainability and state of the art facilities to welcome media from all around the world: Qiddiya.

Located right in the heart of where the Games will be hosted, the MMC will be found in the Qiddiya Cluster, which will also be home to both the Olympic Village and the Media Village.

With 20 Sports staged in the same cluster, the media will be able to cover the many competitive events nearby efficiently and cost effectively and have the ideal base – in terms of facilities and location - from which to access the remaining zones.

Riyadh 2030 is fully aware of the needs of the current global media landscape, but it is also working with stakeholders to plan precisely and effectively for the needs of broadcasting and press coverage 10 years from now, creating facilities that will be adapted to the real needs of these professionals. Riyadh 2030 will therefore offer all media representatives an enriching communication experience in which to work and report on the Games, combining high-technology

installations and infrastructure, painstaking organisation, comfortable and affordable accommodation, along with a safe, reliable and swift transport system.

Taking advantage of the optimum working conditions at the International broadcasting Centre (IBC) and the Main Press enter (MPC), as well as at the venues, the media will be able to focus on broadcasting the stories, news and images to the billions following the Asian Games around the globe, effectively and efficiently sharing the best of the action and the message of the Olympic movement.

AT THE SERVICE OF THE MEDIA

Acknowledging the key role that the media play in the success of any Games, Riyadh 2030 will offer efficient, modern and reliable facilities and services for the media covering the Asian Games. The IBC and the MPC, together with their supporting infrastructure, will make up a complex of installations at the service of the media that will be operational 24 hours a day, acting as the centre of operations for all accredited media representatives, while also housing the central offices of the Host Broadcasting Organisation and the Media Operations Department of the OCA, as well as the Media and Communications Team of Riyadh 2030 itself.

The IBC and the MPC will operate independently, but may share common services. This distribution will optimise shared services for all groups, while maximizing convenience for each.

The installations will open one month prior to the Asian Games Opening Ceremony and will remain operational until four days after the closing of the Games, and will remain operative 24h/day during the Games.



Qiddiya's IBC and MPC are ideally located for members of the media, reducing their transport times and with efficient and reliable transport systems to other clusters as well as the Riyadh International Airport.

READY TO MAKE IT HAPPEN

The IBC will be located in Qiddiya, in existing infrastructure that will house the 80,000 m2 of floorspace dedicated to the broadcasting operations. During the Games, an ancillary service zone will be set-up in the car park (compounds, car park and antenna farm).

Within walking distance of the IBC, the MPC will be housed in an existing building with more than 20,000 m2 of space available, with the latest technology and services necessary to meet the most demanding of media expectations. The site layout and available spaces will comfortably meet Games requirements and the co-location of the two venues creates convenience for the users and operational synergies for the organisers.

To facilitate movement between IBC and the

MPC, and given the short distances involved, one single security perimeter will be set up. This will provide the necessary safety whilst avoiding unnecessary waiting caused by extra security checks and will allow for greater agility in media operations, to the benefit of the bubble-to-bubble transport system.

Following the Games, these facilities will continue their use as modern, state-of-the-art facilities for the Saudi media industry.

INTERNATIONAL BROADCASTING CENTRE

The IBC will comply with all the requirements of the world's broadcasting professionals. The complex will offer outstanding performance levels to allow the media to deliver their operations and set up their studios. Technical areas will be provided, including control rooms, production management, logistics and service support, along with distribution and broadcasting areas.

Covering a total of 92,000 m2, the IBC will have sufficient space to house the studios,



administrative offices and additional technical services for reservation and information offices, meeting rooms, technology and logistics centres, and space for technical materials (compounds).

Along with access to those services shared with the MPC, IBC will also have in-house catering and rest facilities available throughout. The media will enjoy round-the-clock services in the common areas including shops, restaurants, fitness training facilities, travel agencies, electric car rental, repair services, post office, pharmacies, laundry, etc.

MAIN PRESS CENTRE

The MPC will be the centralised working centre for all accredited press representatives, even though most of the working positions will be located at each venue, in order to avoid media representatives travelling back and forth to the MPC. All workstations in the MPC will have an electrical power supply and high-speed internet access. The room will feature online virtual information terminals, as well as an internal service broadcasting all competitions live. There will be a private office area available for lease by the media, with requests processed in accordance with the Rate Card programme.

The MPC will also have a Main Press Conference Auditorium, with capacity for over 500 people, and a further two smaller press conference rooms with capacity for over 100 persons, and a sufficient number of interview rooms, which will operate simultaneously.

Catering will be available 24 hours a day, a service viewed as fundamental by international press representatives, serving up the finest Saudi and international food at a variety of restaurants and bars, with different capacities, distributed throughout the whole building. The culinary offerings will be further supplemented by access to restaurants in the area.

Graphical press equipment storage will be handled with more than 3,000 m² of compounds.



VENUE PRESS CENTRES

All competition venues will be equipped with a press room allowing the media to work under similar conditions to those at the MPC. All commentary positions and media seats in the venues will have internet access, free for the media.

All competition venues will have a new format of Mixed Zones, more digital and interactive, that will allow media representatives to do short interviews, individual or in small groups, in a relaxed environment.

All the co-host cities will be equipped with a Press Centre similar to the MPC in terms of characteristics, and proportionate to the size of the city and the number of accredited press representatives there.

SWIFT, SAFE AND RELIABLE TRANSPORT

Conveniently located in Qiddiya, the media will be settled within walking distance of a great number of venues, and a comprehensive transport system will be available for the media representatives to travel to and from the airport, the Media Village and other clusters. The security systems, transport installations and freight zones will be designed to allow the bubble-to-bubble system to be applied to all transportation between the MPC and the competition venues, avoiding any overlap in security controls.

The MPC and the IBC will also have an area equipped with 500 parking spaces to cover the needs of the media representatives. Space will

be provided to set up the antenna farm and the IBC compound zone.

The transport proposal for the media is based on the concept of ease of access, speed, reliability and safety. The aim is to establish a dedicated transport system which is both efficient and effective.

Media representatives will have free access to the Riyadh public transport network from the opening of the Asian Games until two days after the Closing Ceremony. Users will be provided with assistance in making use of the kingdom's public transport services.

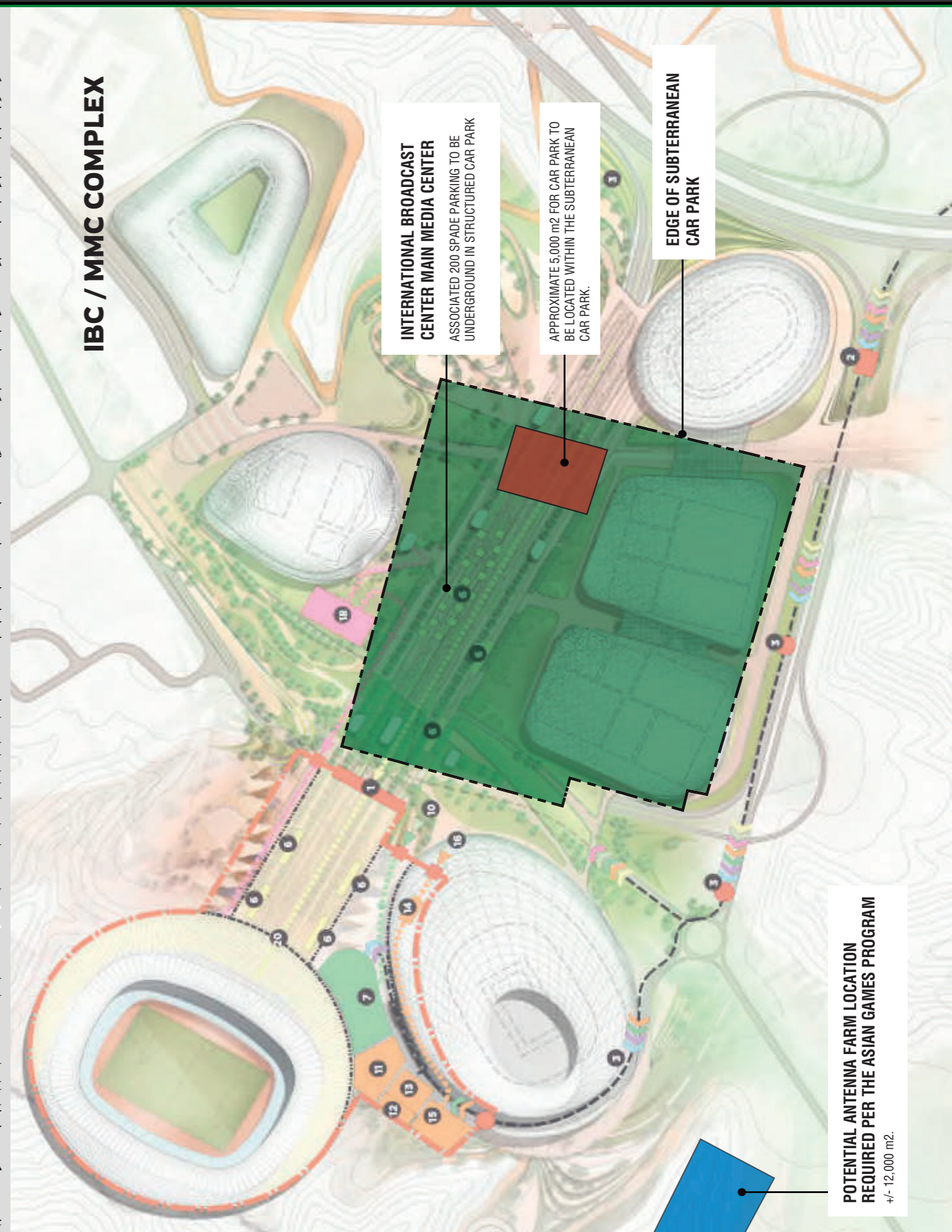
Accredited media representatives will also enjoy a specific transport system aligned with

MEDIA VILLAGE

- 1. Residential Area
- 2. Transport Mall
- 3. Operational and Logistic Zone
- 4. Service Zone and Dining Hall
- 5. Parking Area
- Riyadh Metro Network



IBC / MMC COMPLEX



INTERNATIONAL BROADCAST CENTER MAIN MEDIA CENTER

ASSOCIATED 200 SPADE PARKING TO BE UNDERGROUND IN STRUCTURED CAR PARK

APPROXIMATE 5,000 m² FOR CAR PARK TO BE LOCATED WITHIN THE SUBTERRANEAN CAR PARK.

EDGE OF SUBTERRANEAN CAR PARK

POTENTIAL ANTENNA FARM LOCATION REQUIRED PER THE ASIAN GAMES PROGRAM
+/- 12,000 m².

their particular working needs. This will include a continuous transport service from one week prior to the Games Opening Ceremony up until two days after the Closing Ceremony. The service includes:

- A network of regular, exclusive and independent bus routes, with scheduled departures to provide at least a minimal service 24 hours a day, with higher frequency at peak times in accordance with the schedule of the official Games events
- A shuttle support service with ad-hoc routes to adapt to requirements, possible contingencies and one-off circumstances
- Taxi ranks close to the accommodation facilities
- Rental vehicles available under the Rate Card programme.

In order to avoid multiple security checks, access to destinations will be performed by means of the bubble-to-bubble system, with security checks being performed on departure prior to accessing the means of transport, remaining valid for access to the destination security precinct.

FROM THE AIRPORT TO THE MEDIA VILLAGE

An efficient service will be provided for the arrival and departure of all media representatives and their luggage from the airport to the accommodation (Media Village) and vice versa.

Shuttles will be provided for arrival and departure procedures, with the transfer service running every 30 minutes from the airport to the Media Village, while the service can run more frequently at peak times, in accordance with the arrival schedule.

There will be service desks for accredited personnel at the airport terminal to facilitate arrivals. Specially trained volunteers will provide a 24-hour service to guide media personnel through the accreditation and immigration processes and will accompany the respective media and their luggage to the transport facilities equipped for this purpose. An online booking and confirmation service will be set up for transportation to the airport for departures.

LEGACY AND FUNDING

Given the track record of both facilities, the IBC and MPC buildings are expected to continue normal operations as modern, state-of-the-art facilities for the media industry in the kingdom following the Asian Games.

Nonetheless, thanks to the Games, both facilities will receive considerable international attention, which would be expected to increase their business opportunities.

The buildings that will house the MPC and the IBC already exist, and no form of investment in permanent works will therefore be required. The temporary installations will be arranged by the Games organisers, and will involve temporary structures. The cost has been included as an expense within the budget.

CONVENIENT AND AFFORDABLE MEDIA ACCOMMODATION

MEDIA VILLAGE IS IN IMAM MOHAMMED BIN SAUD UNIVERSITY (RIYADH)

The Media Village will also offer a stimulating, pedestrian-friendly location exuding a joyous atmosphere and fostering social relationships, with a range of restaurants available.

Final definition of the project and development of the Media Village will be performed in partnership with experts in hospitality, environment, safety, technology and also media representatives.

Located in Imam University, the Media Village. The Village will provide accommodation in individual rooms, with an average area of 20m² each, at the equivalent of a three-star hotel. It will be managed by specialist hotel companies in order to guarantee optimum service levels. The services will include high-speed internet, room service, laundry, medical services and an establishment serving food and drinks 24 hours a day. There will be no minimum stay required.

Graphical press equipment storage will be handled with more than 3,000 m² of compounds.



17

TELECOMMUNICATIONS

Riyadh 2030 is fully aware of the need for a strong digital backbone to ensure the smooth running of the Asian Games, with sophisticated, reliable and ultra-fast telecommunications services behind everything from the delivery of results to the sending of newswires to the millions of social media posts being shared to the world from all around the city's venues.

Riyadh 2030 Games technology will bring fans closer than ever before to the action, providing timely and robust information through a wide variety of vehicles. Riyadh 2030 is also committed to meeting the high standards of international sport federations by using timing and scoring technologies that are both precise and reliable.





BUILDING TOMORROW'S DIGITAL FOUNDATIONS

Riyadh 2030 is fully aware of the need for a strong digital backbone to ensure the smooth running of the Asian Games, with sophisticated, reliable and ultra-fast telecommunications services behind everything from the delivery of results to the sending of newswires to the millions of social media posts being shared to the world from all around the city's venues.

Every modern multi-sport Games depends on the provision of, and straightforward access to, precisely this kind of technology, and Riyadh 2030 will integrate advanced and proven technology into every aspect of its Games delivery.

Riyadh Games will integrate advanced and proven technology into every aspect of Games delivery. The Games Technology Functions (GTF), the managers of all Riyadh 2030 technology and related support, will be involved in the operations of every department. The

GTF will also benefit from the significant pool of resources, particularly equipment and expertise.

WORLD-CLASS TELECOMMUNICATIONS AND TECHNOLOGY INFRASTRUCTURE

In recent years, the Saudi Arabia telecommunications sector has been linked to the growth, innovation, and massive changes across all major industries.

The Riyadh and the identified competition and non-competition venues have numerous interconnections to these backbone networks, as well as numerous redundancies. All Riyadh 2030 proposed venues are or will be connected to the networks of the major telecommunication operators, with secured and redundant lines guaranteeing continuous service and reliability. The existing network infrastructure is built entirely with fibre-optic and can carry all types of traffic (voice, video and data) using the very

latest technology. It is fully capable of supporting Games operational needs

Finally, we expect to see the deployment of emergent digital connectivity options in Riyadh over the coming years, including, for example, advancements in LTE ("long term evolution"), the cellular standard used worldwide for increased speed, more efficient power usage and increased availability. These will result in increased ability to connect machines, infrastructure, vehicles and humans to the cloud and to each other.

No significant upgrade or enhancement of the existing infrastructure is needed for the Games. Through their ongoing investment programmes, the major telecommunications operators will continue to enhance the existing infrastructure so as to meet future needs.

The digital transformation of the kingdom is every bit as important to the Saudi vision for the coming years as the infrastructural and social, and is intrinsically tied to both. Under its ICT Strategy 2019-2023, the government already has in place the taskforces and strategies that will empower the country towards becoming a global leader in information and communication technology.

The planned improvements and advancements in the effectiveness and performance of technology and telecoms in both the public and private sectors will also be of enormous benefit to the hosting of the Asian Games.

INVESTING IN DIGITAL LEADERSHIP

The national government seeks to make the development and spread of technology and advances in digital an economic driver and a source of social progress.

The ICT Strategy 2019-2023 is part of the Ministry of Communications and Information Technology's efforts to establish a robust and

cutting-edge digital architecture across the Kingdom to accelerate the digital transformation and support the delivery of the Games in 2030.

With delivery of this important first phase in 2023, the strategy sets out the tech sector's role in building a more digital society and government, a thriving and more diverse digital economy, and a future of innovation for the Kingdom.

It includes an ambitious action and investment plan for attracting a diverse array of established and start-up tech companies, increasing the share of local content in the IT sector, improving the technical skills of the relevant local workforce, enhancing technical and digital knowledge, driving technical innovation through the promotion of research and development in the Kingdom's own start up ecosystem. As well as supporting the delivery of an innovative Riyadh 2030 Games, the plan will enable the development of ambitious tech mega projects to support coordination and synergy between the relevant ICT entities in the public and private sectors.

The Kingdom's telecommunications and Internet sector is both one of its fastest growing and most mature markets, with mobile services reaching more than 130% of the total population. The vision for 2030 will be to have all fibre optical infrastructure ready and expand the 4G and 5G infrastructures, in order to guarantee coverage across all Riyadh 2030 venues and host cities and the unencumbered sharing of every magical moment of the Games.

The market contains a number of licensed telecommunications service providers and internet service providers in the Kingdom. There are three companies that have a unified license that allows the provision of all telecommunications, Internet and other services; STC, Mobily and Zain Saudi Arabia.

Predicting the use of specific technologies ten years in advance of the Asian Games is



challenging, but with these strategies in place, Riyadh is will be ready and committed to building the latest technology into the planning and delivery of the Games in ways that are fully proven and can and will provide valuable enhancements to the overall Games experience for athletes, spectators and media.

RAGOC will perform a comprehensive study of the prices of internet, business and residential telecommunications services to define the pricing policy of these services for the Games. This will ensure that rates provided to Games partners as part of the Riyadh 2030 Asian Games rate card system will be extremely competitive and will offer excellent value.

ULTIMATE TECHNOLOGY AT THE VENUES

The RAGOC is fully aware of mobile device communications needs both at venues and at the Asian Games Village (handsets, smartphones, tablets, notebooks, other internet-enabled devices) and understands the need for a comprehensive strategy to cover wireless solutions, employing to this end the most advanced radio technologies, including Wi-Fi and mobile network technologies (UMTS, HSPA,

LTE, LTE-Advanced), upgraded to the latest versions available in 2030.

The telecoms operators guarantee that they will deploy mobile infrastructure to meet mobile communications demand (voice, data, messaging, M2M) to support data traffic in accordance with the high attendance levels.

The competition and non-competition venues are located within or close to the central urban area. The main operators have in place sufficient infrastructure, but also the technological deployment required, if necessary, for new technologies to provide full communications coverage throughout the Games period.

RIYADH 2030 ASIAN GAMES TECHNOLOGY

Riyadh 2030 Games technology will bring fans closer than ever before to the action, providing timely and robust information through a wide variety of vehicles. It will provide the Games operations team with swift and accurate information at all times. It will enable media partners to serve their customers in the best ways possible.

It will facilitate the movement of people and resources, the security of Games venues, and the successful marketing of the Games.

Riyadh 2030 is also committed to meeting the high standards of international sport federations by using timing and scoring technologies that are both precise and reliable. All necessary equipment, including scoreboards, cables, optical fibre, TV generators, state-of-the-art timekeeping and data-handling technology, will be adapted to the requirements of each sport. In addition, on-site professionals will be available at all times to manage the technology. A Games technology provider will be responsible for the official timekeeping and data handling for every competition at every venue.

The technology used for the Riyadh 2030 Asian Games will also ensure an efficient and effective accreditation process as well as a means of registering volunteers.

BRINGING FANS CLOSER TO THE ACTION

Riyadh 2030 will implement all the required IT systems using different device strategies at both the competition and non-competition venues, developing a comprehensive coverage profile with wireless solutions, using the most advanced wi-fi and mobile network technologies.

The Games Technology Group, along with the RAGOC technology experts and consultants, and the Ministries of Communication and Information Technology will be involved in the operations of every department of the Games, to guarantee that all the resources, adapted to the latest technology available in ten years' time, will be available and in common use.

These will help us bring the fans closer than ever before to the action, providing timely and robust information through a wide variety of vehicles for the different client groups, whether on-site or connecting remotely to the constant streams of news and information.



The speed and accuracy of information is vital for the Games operations team, media partners and broadcasters to fulfil their monitoring needs and deliver the most accurate coverage in real time. The IT services will also facilitate the movement of people and resources, the security of Games venues, and the successful marketing of the Games.

Riyadh 2030 is committed to meeting the highest standards and requirements of the OCA and all its International and Asian Sport Federations by using timing and scoring technologies that are precise and reliable. All necessary equipment, including scoreboards, cables, optical fibre, TV generators, timekeeping and data-handling technology, will be adapted to the requirements of each sport by experts in their field. On-site professionals from the world's most respected companies will be available to manage the technology, with a Games Technology Provider responsible for the official timekeeping and data handling at all competitions at every venue.

WORKING WITH TRUSTED TECHNICAL SERVICE PARTNERS

This plan guarantees the installation of all the systems necessary for the successful organisation of the Games, including, but not limited to, Timing Systems, Distance Measurement Systems, Data and Graphics Networks, Printer and Copier Interfaces, Electronic Information Systems, Broadband Internet, Electronic Scoreboards and Video Screens, Computer Suites. To do so, the appropriate connections and interfaces for other operations will also be accomplished (data processing, event presentation and IT systems).

The objective is to make the running of every competition as smooth as possible and ensure the timing data, results and all other relevant statistical data is readily available for use by the data and graphics network and, by extension, the spectators, presenters and all media.

The Technology Plan will be carried out in accordance with the requirements of OCA and each International Federation, and always with the approval of the designated IF representatives. This strategy will require:

- Creation of a communications hub
- Dedicated data network for each area with fibre-optic connection
- Telephony network
- Backup system for data and telephony lines
- Power backup system for the entire technology infrastructure
- A dedicated IT agency
- The largest and most reliable providers available in the region

Given the stature of the Asian Games and the inherent broadcasting commitments worldwide, RAGOC will require all stakeholders to guarantee not only the full live coverage of the Games, but also to ensure that the spectator experience is enriched, using the latest technologies not only to deliver a truly 21st Century experience, but to do so in a cost-effective and sustainable manner.

APPLIED CUTTING EDGE TECHNOLOGY

Predicting the use of specific technologies 10 years in advance of the 2030 Games is challenging, but Riyadh 2030 is committed to building cutting edge technology into the planning and delivery of the Games in ways that are reliable and provide valuable enhancements to the Games experience.



18

DATA PROCESSING

Riyadh 2030 will work with the most advanced technology and leading international organisations to develop the right solutions that meet the needs and regulations of the International Federations and the OCA.

All of these management systems and processes will feed into the sport development legacy in Saudi Arabia, helping to increase the resources and expertise available to sports clubs around the kingdom, encouraging the development and hosting of more competitions in a wider variety of sport and, ultimately, improving the competence and competitiveness of Saudi sport.

A COMPLETE GAMES MANAGEMENT SYSTEM

The Games Management System (GMS) is a complete application designed to connect all of the operational areas of the Asian Games through its various essential, inter-dependant elements and functions. While the data collected will be essential to the running of Riyadh 2030, the RAGOC will ensure it will only be used in ways approved by the user during the registration process.

Being an integrated web-based platform, the GMS presents a high level of operational efficiency, allowing a continuous flow of information exchange between several operators - also based in different locations - that can operate simultaneously on the same modules.

This system communicates bi-directionally with the Central Result System (CRS), providing a series of inputs (e.g. athletes' records from the accreditation systems) and receiving the required outputs (e.g. competition scheduling for transport planning).

GMS MODULES:

- Accreditation
- Accommodation
- Arrival & Departure
- E-commerce / Rate Cards
- Transportation & vehicles localization
- Rate cards
- Volunteers & Staff & Workforce Management
- Ticketing

ACCOMMODATION

Asian Games Accommodation is highly dependent on technology. The Riyadh 2030 Accommodation System will manage the data and financial information associated with the accommodation facility inventory and client groups.

- RAGOC will review the existing application of the Accommodation System in previous Olympic and Asian Games to determine the functionality required by its contracts.
- The Accommodation System, and the reports that it provides to management, will enable the RAGOC to successfully manage the large amount of accommodation data and financial information.

This platform will employ a convenient administrative system to offer hospitality packages to spectators, with different choices and options, allowing them to enjoy the Games.

For the administration of bookings not connected with the Games Family or the media, the RAGOC will establish a procedural system run by an official booking agency which will operate by means of an online platform and will serve as a broker with hotel managers to offer the inventory of non-committed rooms to the public.

The accommodation facilities platform allows for the easy management of Riyadh 2030 hotel reservations, Athletes Village and Media Village apartment allocation and all of the hundreds of AOC, team and partner accommodation.

The system includes two areas. From the front-end, any category or individual participant, if requested, can access the system through their own credentials, select the accommodation and manage their reservations. The system also manages the payment of bookings in different ways: credit card credit / bank transfer / other, independently generates booking confirmations, administrative documents and reports and sends confirmation emails. It allows management of multiple bookings and payments based on dates and percentages agreed with the customers.

The back-end requires the uploading of all accommodation facilities and includes the insertion of all data relating to contracts, descriptions and images, room and apartment types, number of available rooms and apartments, number of available beds, rates and so on.

The application creates the rooming lists and manages all the reports both from the client side and from the supplier side during the various phases of the booking until the final confirmation of the allocation plan or individual rooms.

The system can be accompanied by a Control Centre comprising a team of customer support specialists to provide information on the various hospitality services and settlements, from initial research and accommodation facilities in the area and definition of the related contracts, to negotiation of the best available rates. The Control Centre also provides suggestions and allocation plans based on requests.

THE ARRIVALS AND DEPARTURE INFORMATION SYSTEM (ADS)

The Riyadh 2030 objective of having ADS is to provide operational Games-time reports to all stakeholders, enabling us to provide adequate resources for the delivery of operations, and therefore to ensure a good overall arrival and departure experience for Games Clients.

The Riyadh 2030 Games Arrivals and Departure Information System (ADS) will provide operational reports to many functions, venues and some key external entities.

ADS requirements will be developed with the input from many functions, venues and external entities, which are all stakeholders of ADS. The majority of stakeholders will require the information in order to operate during Games-Time.

ADS will be connected to some information managed by the Accreditation System.

The A&D project team will be established by approximately G-36. The ADS will be tested during a number of test events, including the Chefs de Mission seminar, to enable real user testing of the system and reports in preparation for Games operations.



TRANSPORTATION AND VEHICLE LOCALISATION

Asian Games Transport uses various forms of technology (hardware, software, telephony, systems and networks) for delivery.

Riyadh 2030 Transport function will recruit a dedicated resource with a background in the development of processes and technological solutions to assist in the business process design and to manage the Transport technology requirements.

The Technology function will require information on system requirements early, to plan and budget for resources. The Transport function will start working with the Technology function from approximately G-36 to identify their requirements.

Technology is critical for demand modelling, analysis, decision-making as well as Games operations so the benefit of working early on systems are numerous.

In case that Technology function cannot supply all the systems or in-house development needed, a Transport technology specialist will be hired to ensure that the systems required are delivered, with some developed in Transport (supported by Technology function) and some are developed either by the Technology function or an agreed contractor.

Management of Riyadh 2030 Games-time movement and transition between venues and events will be linked to the transport information desks set up at each venue and Games facility.

The system will allow consultation of the timetables for all transport between the various event locations and can be consulted either by requesting information from the staff present at the information desks or by consulting the monitors installed at strategic points throughout the Games areas, with real-time updates on times.



The system can also assign the means of transport based on the category to which the individual user or group of users belongs, as well as a type of vehicle or transport subordinated to the availability and allocation of the organisation in question.

The platform will consist of a central database accessible with appropriate privileges both to suppliers for entering data on vehicles and drivers, and to customers for real-time consultation on the transfer monitors.

Each transport type or vehicle will be accompanied by a form prepared by the back-office staff which will include; type of transport or vehicle, real-time availability of the vehicle automatically updated by the application through a GPS tracking system, vehicle capacity in terms of people and luggage and the supplier of the vehicle.

The Transportation System can generate both a customer list and a supplier list, both updated in real time, for efficient, timely communication with the entire system.

VOLUNTEER AND WORKFORCE MANAGEMENT

Riyadh 2030 will implement a fully integrated suite of technology systems which will support

the end-to-end People Management business processes.

This module offers flexible and multifunctional management of the staff and volunteers behind the Asian Games delivery, ensuring that there is full coverage where needed, assigning roles and easing the creation of effective shift patterns.

From recruitment to the creation of an operational plan in which each resource is allocated based on their function or area of expertise during the event, the GMS will create a database to which each department head (such as accommodation, transportation, hospitality, airport) can refer, select individuals based on characteristics and skills and establish the shifts to cover different areas and phases of the event.

The system can assign Riyadh 2030 staff to consult the details of the tasks, the workplace and the hours. Furthermore, the platform will collect all the necessary data for carrying out the various activities: from the production of uniforms to administrative and economic relations.

Easy to navigate and accessible via the web from any device, through simple steps the individual can confirm their application and view the status of their candidacy and their work shifts during the event. The module will also be fully integrated with the Transport and Accreditation modules.

Anyone wishing to submit an application to a role can access the online system by creating their own credentials and entering the required data. The communication of any information or change relating to the candidacy is sent by SMS, email, or app notifications.

Each user included in the Volunteer / Workforce system will be managed by an area manager in charge of entering or modifying all information relating to the user, such as work shifts and the locations to which the person will be assigned, within the area of competence.

The system also generates both a list of resources and a list of services and privileges reserved for staff such as uniforms, meals and vehicles.

TICKETING MANAGEMENT SYSTEM

Riyadh 2030 is fully aware that the selection of the Ticket Management Systems Provider is a vital factor of the ticketing process and requires considerable time and resources. Ticketing requires strong and robust support structures from its Ticket Management Systems Provider, with skilled staff available on site or on call.

Given the scale of the ticketing programme, Riyadh 2030 will implement a robust tested system from a reliable, stable, experienced supplier.



The RAGOC Technology function, in close collaboration with OCA, will organize the selection process, supporting the RAGOC Ticketing function.

The following key criteria will be considered for selecting a Ticket Management Systems Provider:

- Partner experienced in major/multi-sport events
- Meets all technical standards
- Relationship is a partnership
- Partner can provide personnel experienced in Olympic Games, Area Games and/or other major events
- Head office support during peak periods
- Option to have supplier to provide all Games operational staff

The Ticketing System Provider will be able to:

- Supply all software and hardware for all the ticket planning, allocation, sales and distribution activities
- Build ticketing website, interfacing it with the RAGOC's website and manage all related e-commerce activities
- Make available to the RAGOC a dedicated contact centre and a widespread network of dedicated point of sales
- Interface with the RAGOC's partners (e.g. bank and telecommunication sponsor companies, credit card issuer) to build effective procedures for ticket sales and distribution

The ticketing module manages all aspects of ticket sales, through simple intuitive and informative graphic interface. The platform will allow the Riyadh 2030 website to feature a simple and safe tool for selling Asian Games and related tickets and receive real-time analysis of those sales for in-depth reports.

Anyone wishing to purchase an online ticket can access the system by registering and entering all the data required by the procedure. At the end of the procedure an electronic ticket will be produced that the user can print or view on a mobile device. The ticket will be validated by access control at the relevant venue by reading the QR code.

Again, any changes or updates relating to the ticket can be communicated via SMS, email or app notifications, and the status of the purchase can be monitored at any time on the user's device.

The ticketing of an Asian Games is not the place to test new, unproven technologies and only the Implementation of robust systems utilising tested software and hardware will be the Riyadh 2030 approach.

TIMING/SCORING AND RESULTS (TSR)

Riyadh 2030 understands the importance of the results for the athletes who are training and competing all year long. This is why Riyadh 2030 will work with leading companies and develop any kind of new sport technological solution needed accordingly/cooperating with the International Federations.

The Olympic Results and Information Services (ORIS) process will be undertaken in cooperation between the OCA, the RAGOC, and each International Federation. The following principles shall be established:

The project is led by OCA Technology, which also acts as a facilitator in the process.

- The RAGOC will provide Timing, Scoring and Results systems according to International Federation rules
- The RAGOC will provide a central results system that will integrate the data received from all sport specific results systems according to ORIS requirements.

Detailed information regarding the results requirements, including their sport operational processes, printed results reports, and their distribution matrix and content of the results books will be defined in the Olympic Results and Information Services (ORIS) documents for each sport/discipline. These required procedures are updated prior to each Games in a process coordinated by the OCA and developed in conjunction with the International Federations, and the RAGOC and its technology partners.

Riyadh 2030 will work with a leading TSR provider that has major Games experience and a strong international reputation. The RAGOC has identified several options and will continue to look at the most reliable and professional companies until selection prior to the Test Events period starting in 2029.

We will refer to the latest ORIS (Olympic Result Information Service) documents for Olympic sports, while for non-Olympic sports we will develop specific applications.

Our plans guarantee the delivery of all the systems necessary for the successful organisation of the competition of each sport/discipline. The objectives are to make running the competition possible and make the timing data, results and other data available rapidly for the data and graphics network.

The Technology Plan will be carried out in accordance with the requirements and with the approval of the designated OCA.

All TSR set ups will have at least one mains system and one back up system and the overall service provision will be as follows:

- Central Result System (CRS)
- On-venue results (OVR)
- Timing and scoring
- Remote printing distribution system (RPDS)
- Videowall graphics
- TV and virtual graphics
- Press and media
- CIS / INFO
- Online results
- Results book

The results service will be fully integrated with the Games Management System. Interfaces with other stakeholders such as NOCs or newswires can be developed as required, or referred to the Olympic Data Feed.

All of these management systems and processes will feed into the sport development legacy in Saudi Arabia, helping to increase the resources and expertise available to sports clubs around the Kingdom, encouraging the development and hosting of more competitions in a wider variety of sport and, ultimately, improving the competence and competitiveness of Saudi sport.

19

FINANCE

As part of the transformation of the Kingdom laid out in its Vision 2030, large-scale investment and upgrades of sports facilities across the Kingdom are already underway that will provide all of the necessary infrastructure for a Riyadh 2030 Asian Games. With the majority of the venues' development already assured, a responsible financial plan and the delivery of an outstanding Games can go hand in hand.

One of the most important legacies that would be left by the Riyadh 2030 Games would be the development of a fiscally responsible and sustainable Games Concept that would be a defining element of the organisation as well as a model for future hosts to follow.



FINANCING OF THE GAMES ASSURED

Saudi Arabia is a country that is ready to set new standards of excellence in the hosting of the Asian Games. We believe that one of the most important legacies that would be left by the Riyadh 2030 Games would be the development of a fiscally responsible and sustainable Games Concept that would be a defining element of the organization as well as a model for future hosts to follow.

By fitting seamlessly into the plans for the Kingdom's existing Vision 2030 that envisaged transformation through diversifying economy and culture, urban expansion but with clear sustainable credentials and a healthier, more active society, much of the financial commitment of hosting the Asian Games has already been planned for. With the Kingdom also financing the majority of the costs of staging the event, any potential shortfall in revenues versus costs will be guaranteed at the highest level of government.

The Kingdom's economy has been stable during the last decade, inflation rates during the past 5 years ranging from -2% to almost 3%, meaning no major changes on prices for consumers during those ten years.

The inflation rate is forecast to remain at these current low levels. Should the Asian Games be awarded to Riyadh, the Kingdom will also approve a law to prevent price increases during the years prior the Games on several key goods and services including, but not limited to, hotel rates, office rentals and transportation services.

BACKING THE NEXT GENERATIONS OF ATHLETES

As per the goals of Saudi Vision 2030, the government of Saudi Arabia has put in place a full investment strategy for sports development in

the kingdom, with a mission to boost participation in schools, provide a new generation of talented Saudi athletes with more opportunities to train and compete and to fund a range of new venues ready to host of the world's biggest sporting events over the coming years.

Should Riyadh be awarded the honor of hosting the 2030 Asian Games, its competition venues will offer an unrivalled experience for competitors, spectators and broadcasters, through a combination of upgraded existing venues, temporary and brand-new venues, all of them financed by the Saudi Government. Regarding non-competition venues, detailed plans for post-Games use are in place where relevant, including the extensive media and broadcast facilities that will become a communications hub for Riyadh and a reference for the industry both in Saudi Arabia and across the entire region.

RISK MITIGATION

In addition to a responsible budget and plan for the Games, Riyadh 2030 has developed a comprehensive Risk Management Strategy, though the bid reiterates the minimal financial risk in financing the Asian Games given its integration within the fully approved planning and costing of the Saudi Vision 2030 – that ensures all investments are in place and projects approved independently of the success of the bid - and the guarantees from the Saudi government itself for financing the Games.

RESPONSIBLE BUDGET

Should the 2030 Asian Games be awarded, the RAGOC Operating Budget will be USD 0.82 billion, to be met by the revenues generated from AGOC and supplemented, if necessary, by the government's guaranteed contribution.



SPONSORS

Sponsorship revenues are estimated to reach up to USD 280 million in total. Via tender we expect to reach out to 19 major industries with a minimum of SAR 50m each in the Top-Level tier. This level may (subject to approval by OCA) include international rights of exposure. The second sponsorship tier will be for national partners, contributing to the budget with a combination of cash and VIK, and with a minimum contribution of SAR 10m. The third level of sponsorship will include VIK suppliers that will ease the expense budget. In accordance with the Host City Contract, 50% of this generated revenue will go to OCA.

TICKETING

The forecasted ticket revenue from a Riyadh 2030 Games is USD 14.5m. The Opening and Closing Ceremonies will be major ticket-revenue sources, with planned to be essential, entertaining celebrations of Saudi tradition and capturing the transformation of the Kingdom and its athletes that will bring thousands of spectators and fill the stadiums.

With expectations that both ceremonies sell out, 150,000 ticket would produce a revenue USD 5.5m. The secondary category of ticketed revenues

will of course be the sports competitions, the most popular of which will generate up to USD 3.5m.

The third category of the ticketing strategy will be the Day Pass tickets. These will give access to any non-ticketed sport event on a particular date. With one of the over-arching goals of hosting the Games being to allow the Saudi population to experience new global sports, the mission of Riyadh 2030 is for as many spectators as possible to enjoy the full experience of the Games. As such, the price for Day Pass tickets will be very accessible, with a forecast 1.5m sales expected to generate USD 5.6m.

MERCHANDISING

Proud Saudis and visitors from all over Asia looking for souvenirs of the 2030 Asian Games will find a wealth of licensed products including the official mascot, branded apparel and innovative merchandising, all of which is expected to generate revenues of USD 10m. A further USD 3m is expected to be generated with traditional coins and stamps programs associated with events of this stature.

BROADCASTING TV RIGHTS

With the Asian Games being the second largest sports event in the world after the Olympic Games,

TV audiences are expected to be very high. The selling of rights will therefore be among the biggest revenue sources within the Riyadh 2030 budget.

The RAGOC will invest in a team to negotiate with Asia's biggest TV channels to secure the broadcasting of the Asian Games in all territories, prioritizing Asian countries but also all across the world. Acknowledging that the interest and demand will vary greatly from country to country, sport to sport and at each stage of competition, the goal is to substantially increase TV ratings for all disciplines, as well as the Opening and Closing ceremonies. The expected revenue from TV rights will be at least USD 10m.

OTHER REVENUE

Plans are in place to guarantee other assets that will generate important funds to the budget of an awarded Riyadh 2030 Games, including but not limited to Donations, Accommodation, Rate Card program, bank interest.

GOVERNMENT CONTRIBUTION

The Government of Saudi Arabia guarantees to cover any outstanding funds in order to fully meet the expenditure of the Games. Fiscal responsibility will be a central pillar of the RAGOC, and with no profits expected, 100% of the generated income is available to meet costs.

Highlights of the financial plan

- Athletes will stay at the Athletes village free of charge for the first time ever at an Asian Games
- All venues (competition and non-competition) will be submitted to AGOC ready to be used, no extra budget will be needed for their construction.
- All Test Events will be covered and financed by RAGOC, in order to best prepare the venues, the staff and all the resources for the Games in 2030
- Riyadh 2030 has the full financial support of the Saudi government.

| | SAR | USD | % |
|---|----------------------|--------------------|---------------|
| REVENUES | 3,75 | | |
| SPONSORS | 1.050.000.000 | 280.000.000 | 34% |
| TV RIGHTS | 37.500.000 | 10.000.000 | 1,2% |
| TICKET SALES | | | |
| Ticket Sales Revenue | 54.375.000 | 14.500.000 | 1,8% |
| Additional Ticketing Products (Hospitality) | 18.750.000 | 5.000.000 | 0,6% |
| LICENCING & MERCHANDISING | 48.750.000 | 13.000.000 | 1,6% |
| Licencing products | | | |
| Philatelic | | | |
| Coins | | | |
| GOVERNMENT CONTRIBUTION | | | |
| Games fee Imposed to hotel nights in Riyadh (1\$ per night) | 150.000.000 | 40.000.000 | 4,9% |
| Guarantee of the Deficit Expenses - Revenues | 2.232.374.999 | 595.300.000 | 72,3% |
| OTHER REVENUES | 56.250.000 | 15.000.000 | 1,8% |
| Donations | | | |
| Bank Interest | | | |
| Asset Disposal | | | |
| Other | | | |
| OCA CONTRIBUTION | | | |
| (Share of AGOC Revenues by 50% on sponsoring & merchandasing and 20% on ticketing according to HCC) | -560.250.000 | -149.400.000 | -18,1% |
| TOTAL REVENUES | 3.647.999.999 | 823.400.000 | 100,0% |

| | SAR | USD | % |
|--|----------------------|--------------------|---------------|
| EXPENDITURES | 3,75 | | |
| 1 VENUE INVESTMENT | | | |
| CAPITAL INVESTMENT | 300.000.000 | 80.000.000 | 9,7% |
| Temporary - Demountable infrastructure Competition and Non Competition Venues | | | |
| Temporary infrastructure (incl. maintenance) Competition Venues, Villages, IBC-MPC, other... | | | |
| ENERGY | 37.500.000 | 10.000.000 | 1,2% |
| OTHER VENUES INFRASTRUCTURE & OPERATIONAL EXPENSES | 3.750.000 | 1.000.000 | 0,1% |
| 2 SPORT, GAMES SERVICES & OPERATIONS | | | |
| ACCOMODATION | 71.250.000 | 19.000.000 | 2,3% |
| FOOD & BEVERAGE | 150.000.000 | 40.000.000 | 4,9% |
| INTERNATIONAL RELATIONS | 15.000.000 | 4.000.000 | 4,9% |
| LANGUAGE SERVICES | 5.625.000 | 1.500.000 | 0,2% |
| MEDICAL SERVICES (INCL. ANDI-DOPING) | 19.124.999 | 5.100.000 | 0,6% |
| ACCREDITATION | 12.000.000 | 3.200.000 | 0,4% |
| LOGISTICS | 7.500.000 | 2.000.000 | 0,2% |
| STAKEHOLDERS SERVICES | 3.750.000 | 1.000.000 | 0,1% |
| SECURITY | 37.500.000 | 10.000.000 | 1,2% |
| SPORTS | 34.125.000 | 9.100.000 | 1,1% |
| TRANSPORT | 150.000.000 | 40.000.000 | 4,9% |
| CLEAN AND WASTE | 37.750.000 | 10.000.000 | 1,2% |
| EVENT SERVICES | 18.750.000 | 5.000.000 | 0,6% |
| VENUE OPERATIONS MANAGEMENT | 30.000.000 | 8.000.000 | 1,0% |
| VILLAGES OPERATIONS | | | |
| Athletes Village | 93.750.000 | 25.000.000 | 3,0% |
| Media Village | 18.750.000 | 5.000.000 | 0,6% |
| Other Villages | 3.750.000 | 1.000.000 | 0,1% |
| TEST EVENTS | 37.500.000 | 10.000.000 | 1,2% |
| OTHER GAMES SERVICES & OPERATIONS EXPENSES | 3.750.000 | 1.000.000 | 0,1% |
| 3 TECHNOLOGY | | | |
| INFORMATION TECHNOLOGY | 300.000.000 | 80.000.000 | 9,7% |
| TELECOMS | 75.000.000 | 20.000.000 | 2,4% |
| INTERNET INFRASTRUCTURE | 11.250.000 | 3.000.000 | 0,4% |
| OTHER TECHNOLOGY EXPENSES | 3.750.000 | 1.000.000 | 0,1% |
| 4 BROADCASTING | 37.500.000 | 10.000.000 | 1,2% |
| 5 CORPORATE SERVICES | | | |
| PEOPLE MANAGEMENT | 1.125.000.000 | 300.000.000 | 36,4% |
| FINANCE - PROCUREMENT | 18.750.000 | 5.000.000 | 0,6% |
| PLANNING & COORDINATION | 1.875.000 | 500.000 | 0,1% |
| 6 CEREMONIES & CULTURE | | | |
| OPENING & CLOSING CEREMONIES | 187.500.000 | 50.000.000 | 6,1% |
| TORCH RELAY | 18.750.000 | 5.000.000 | 0,6% |
| CULTURE | 7.500.000 | 2.000.000 | 0,2% |
| SPECIAL PROJECTS (VVIP, FORUMS, ETC...) | 11.250.000 | 3.000.000 | 0,4% |
| EDUCATION | 7.500.000 | 2.000.000 | 0,2% |
| OTHER CER. & CUL. EXPENSES | 3.750.000 | 1.000.000 | 0,1% |
| 7 COMMUNICATIONS, MARKETING & LOOK | | | |
| COMMUNICATIONS, COMMUNITY RELATIONS & PR | 37.500.000 | 10.000.000 | 1,2% |
| LOOK OF THE GAMES | 18.750.000 | 5.000.000 | 0,6% |
| MARKETING & COMMERCIAL PROGRAMME | 37.500.000 | 10.000.000 | 1,2% |
| OTHER COMMS, MAR. & LOOK EXPENSES | 18.750.000 | 5.000.000 | 0,6% |
| 8 CONTINGENCY | 75.000.000 | 20.000.000 | 2,0% |
| GRAND TOTAL | 3.087.749.999 | 823.400.000 | 100,0% |

20

MARKETING

The Riyadh 2030 Organising Committee will develop an innovative marketing programme aligned with the interests of the sponsors and in close collaboration with the OCA. With the Saudi crown's firm commitment to sport and the hosting of major sporting and cultural events and population's passion for sport and for life, the stadiums will be filled and the exposure for our partners will be extensive.

Here, the Asian Games will find a growing market ready to seize the opportunity to support the Games, a kingdom where sport-specific marketing and sponsorship activities continue to grow in both aggregate value and activation opportunities. Multiple vertical industries are increasingly using sport to connect with key consumer segments through more engaging, more impactful and immersive sponsorship opportunities.

SPORT, CULTURE, EQUALITY, INNOVATION, TRANSFORMATION AND SUSTAINABILITY

Riyadh 2030's approach to marketing will be based on the key pillars of "Sport, Culture, Equality, Innovation, Transformation and Sustainability," designed to support the promotion of the OCA brand and foster the interest of sponsors in the values of the Asian Olympic Movement.

The Riyadh 2030 Organising Committee (RAGOC) will develop an innovative marketing programme aligned with the interests of the sponsors, in close collaboration with the OCA, the main objectives of which will be to:

- Maximise revenue generation
- Reinforce actions to protect the commercial and image rights of the sponsors
- Facilitate a productive climate for the strengthening of commercial relationships

MAXIMISE REVENUE

From the perspective of the AGOC's marketing revenue, Riyadh 2030 presents a sound strategy and realistic estimates based on the following aspects:

- A long tradition and extensive culture of supporting sport and major sporting and cultural events on the part of local businesses and organisations
- The Saudi Arabia Crown's firm commitment to sport and the hosting of major sporting and cultural events, through special tax benefits for corporate investments
- The Arabian people's passion for sport and for life, combined with outstanding tourism potential and an agile and flexible ticketing programme designed to guarantee full stadiums

Within this favourable context, the AGOC, in strict collaboration with the OCA, will develop an innovative marketing plan which will go beyond mere brand promotion. The AGOC sponsorship policy will help sponsors to strengthen their ties with the end consumers through a holistic, 360° approach and defined short-, medium- and long-term strategies with specific actions during the preceding years and the Games themselves, marking and sharing the key steps of Riyadh's transformation.

The Riyadh approach to sponsorship revenues is based upon multiple models, detailed market analysis, expert guidance, SAOC experience and past Asian Games experience.

COMMERCIAL RELATIONSHIPS

The RAGOC will undertake to offer sponsors exceptional hospitality, providing unique services designed in collaboration with all stakeholders to strengthen institutional and commercial relationships. In addition, the RAGOC will offer the sponsors novel formulae to uphold their brands, providing the target audience with a magnificent Asian Games experience.

AN EFFECTIVE, DYNAMIC CAMPAIGN

We know that even a market as large and ready as ours is not sufficient on its own to make the Asian Games a success. Riyadh 2030 will need to reach out to international sponsors and ticket buyers, mounting an effective, large-scale marketing campaign across the Asia region supported by our television, corporate, radio, print and government partners.



ADVERTISING AND PUBLIC RELATIONS

Riyadh 2030 will actively promote the Asian Games and its various programs through a multi-faceted campaign that will proceed in waves at strategic domestic and international dates and milestones to generate maximum exposure and return.

The campaign will be built around multiple advertising media – television, internet, wild posting (street-level advertising), social media, venue advertising, and public realm assets such as airports, trains, buses, benches and billboards.

Given Riyadh city's open character, a focal point of the Games advertising campaign will be cultural outreach. Riyadh 2030 will create programs designed to engage and energize the region's communities in the lead up to and during the Games. The Saudi Arabia Olympic Committee (SAOC) has managed a vibrant athlete speakers' bureau. Athletes are engaged as conference speakers, for interactive sport demonstrations and for marketing programs. Riyadh 2030, in partnership with the SAOC, will actively promote the engagement of these Athlete Ambassadors who's influence will reach across the region to promote the Games.

The vibrant Saudi Arabia arts community will drive the Riyadh Asian Games Cultural Festival. The festival will bring to life the cultural mosaic of both the OCA nations and Riyadh while also helping to build awareness and enthusiasm for the Asian Games.

Riyadh will create a local participation program that will reach out to small and medium-sized businesses as well as local business improvement associations to provide them with an avenue to get involved with and support the Games. The program will not only attract financial resources but will increase the visibility and awareness of the Games throughout the region by connecting both with the businesses that participate, their customers and employees. An important part of all Riyadh promotion will be the inclusion of the values of Asian Olympic Movement: fair play, equality, inclusion and accessibility.

SPONSORSHIP

Sponsorship and sports marketing are well developed in Saudi Arabia, particularly in the Nejd Region. Riyadh 2030 recognizes the importance of capturing the expertise and history of this program and will develop a joint marketing agreement with the SAOC.



Riyadh 2030 will be stepping into the market, ready to build on the connections and programs that sporting sponsors have built in support of amateur sport. This is a unique situation that Riyadh will be able to leverage for the benefit of the 2030 Asian Games.

A MARKET READY FOR SUCCESS

Sell-out crowds, enthusiastic victory celebrations, large international audiences and engaged sponsors are all key in the palette of a successful Asian Games. Beyond the atmosphere and feeling within the host city, these elements also help make exciting and high-quality broadcasts of the Games. They extend the reach of the Asian brand and make vital contributions to the Games revenue and the capacity of the organizers to deliver a world-class event.

In Saudi Arabia and the City of Riyadh, the Asian Games will find a growing market ready

to seize the opportunity to support the Games. In particular, sport-specific marketing and sponsorship activities continue to grow in both aggregate value and activation opportunities. This growth looks to continue as multiple vertical industries are increasingly using sport to connect with key consumer segments through more engaging, more impactful and immersive sponsorship opportunities.

Sponsorships, advertising space, tickets and even Asia-related merchandise will be in high demand as Saudis embrace Riyadh 2030 – their first international games in a lifetime.

Riyadh is the heart of a market that will provide the ticket buyers and marketing opportunities that will drive the 2030 Asian Games. Saudi Arabia also has a strong corporate base that is ready to sponsor the Games and has a history of supporting sport. Riyadh is also the Kingdom's main global city and therefore, home to branches of most multinational

companies, giving yet more potential for top-line sponsors.

To minimize market clutter and ensure maximum opportunity for all, RAGOC will form a joint venture with the SAOC to undertake sponsorship sales and servicing activities for the Games. This structure is outlined in the Joint Marketing Program Agreement and the related Joint Venture Letter Agreement, agreed upon by Riyadh 2030, the City of Riyadh and the SAOC.

The strong sponsor relationships that the SAOC has built provide a strong platform from which to extend and grow during the RAGOC phase. The Joint Venture will also be responsible for servicing TOP sponsors' Saudi Arabia activations and will work with the national TV to ensure extensive advertising support for the Asian Games' broadcast.

These actions will incorporate the administration of existing and ad hoc advertising platforms for the Games, the relationship with the media, public relations, cultural activities and all activities addressing the general public. These will include programmes to educate children about the values of sport, Olympism and of the Asian Olympic Movement. All of which will be delivered in the context of environmentally friendly actions in accordance with the vision for a sustainable Games contributing, through the involvement and efforts of all, to the creation of a better and fairer world.

The Riyadh 2030 budget exercise utilized a rigorous methodology to develop all revenue projections for the Asian Games, starting by calculating bottom-up estimates for each revenue line item. These estimates were vetted against relevant benchmarks from prior Games as well as the local Riyadh and Saudi Arabia sports markets. The models were then validated with feedback and insights from third-party experts, partner discussions and again considering previous editions of the Asian Games.

Underlying the Riyadh sponsorship revenue projections is a vigorous and growing domestic marketplace for sports sponsorship. Riyadh 2030 is confident that this interest and investment in sport will only continue to grow for the 2030 Asian

Games as new engagement opportunities arise. The local, regional and national markets offer strong pools of potential sponsor organizations.

The methodology focuses on historical benchmarks and market validation:

- Games Benchmarks for Sponsor Counts: The revenue was estimated by reviewing detailed previous Games sponsorship data and current Games sponsor counts.
- Local Market Data: The pricing levels were developed based on benchmark levels of the latest sponsorship programs and sports sponsorship market growth.
- Additional Review: The estimated revenues were tested with two additional approaches, which leveraged top-down and category-based analyses respectively.
- Expert Input: The leading subject matter experts with in-depth experience in sponsorship sales were consulted to validate the final revenue projections

To ensure maximum opportunity, RAGOC will form a joint venture with the SAOC to undertake sponsorship sales and servicing activities for the Games. This will allow us to kick-start a strong sponsorship program early, recruiting and hiring the right team to achieve these projections. Riyadh and our partners at the SAOC are confident in our joint ability to develop a truly innovative program for sponsor activation and engagement, building on the continued growth of the sports sponsorship market in Saudi Arabia, and achieving higher sponsorship numbers than in past Games.

Riyadh 2030's Asian Games budget predicts raising 10% of the total budget through sponsorship, ticketing, licensing, merchandising and broadcast. Revenue targets were developed by Games and marketing experts taking into account the size and opportunity of the local market and the revenue raised by other events.

Overall, this approach supports a revenue projection of USD 280M in gross Asian Games revenue from a traditionally tiered domestic sponsorship program of national partners, sponsors and suppliers.



21

LEGAL ASPECTS. LEGAL ENTITY

The Riyadh Asian Games Organising Committee will be a privately run, non-profit entity based in Riyadh, governed by a board of directors, similar to the Candidature Committee and all legal protections will be afforded to the OCA and its trademarks.

No major legislative amendment will be required to host the Asian Games in Saudi Arabia and the Royal Courthouse is committed to adopting any supplementary legislative or statutory provisions which could be useful to assure smooth delivery of the Games.



A MANAGEMENT STRUCTURE READY TO GO

Should Riyadh be selected as the host of the 2030 Asian Games, the AGOC will be promptly formed, as stipulated in the Host City Contract (HCC). To ensure a smooth transition from Candidature Committee to Organizing Committee and to build on existing OCA and wider Asian Games family relationships, HRH Prince Abdulaziz Bin Turki Al-Faisal Al-Saud and HRH Prince Fahd bin Turki bin Abdulaziz will remain Executive Chairperson of the AGOC's Board of Directors and AGOC's Chief Executive Officer respectively to see through the successful delivery of the Asian Games in 2030.

The RAGOC will be a privately run, non-profit entity based in Riyadh, governed by a board of directors, similar to the Candidature Committee. Additionally, AGOC and the SAOC will enter into a formal joint venture (JV) that will conduct select marketing activities (primarily domestic sponsorship, merchandise/licensing, marketing activation, and sports event ticketing and hospitality).

Riyadh 2030 is already actively preparing for the formation of the AGOC and the JV, so that the relevant documents can be forwarded for OCA approval promptly, should Riyadh be selected as host city of the 2030 Asian Games.

Based on key learnings and analysis conducted during the Candidature Phase, Riyadh plans to build an AGOC organization that can begin working immediately upon selection. Because the RAGOC would be a private entity and does not plan to build any permanent venues, it will be operated as a single organization, with no need for a separate entity to manage construction. RAGOC will build up its staff as necessary over time, all of whom will be responsible for organization and delivery of the Asian Games. A preliminary department organization structure is outlined below in Exhibit A,

Riyadh 2030 has allocated sufficient funds in order to facilitate a seamless transition to the AGOC. A plan has also been developed that can be implemented immediately after election as Host City for the Asian Games, defining the following aspects:

- Initial structure and personnel, including those performing key functions during the bid
- Funding
- Arrangement and location of offices
- Organisational structure
- Methodology for the generation of the required reports
- Handling of OCA requirements

The primary objective for the first 12 months of the AGOC's operations will be to establish a solid foundation on which to build and based upon Riyadh 2030's Asian Games-time vision. There will be five focused areas of activity during the first year:

1. Identifying and solidifying key leadership positions.

- The business and affairs of the RAGOC will be managed by a Board of Directors, which will include: IOC Member from Saudi Arabia, athlete representatives (male and female), SAOC representatives, City of Riyadh representatives and independent members
- Although the Board of Directors will delegate the management of certain activities to certain committees, executives and other representatives, all corporate powers will be exercised under the ultimate direction of the Board of Directors
- Prince Abdulaziz Bin Turki Al-Faisal will be the Executive Chairperson of the RAGOC's Board of Directors, and Prince Abdulaziz Bin Turki Al-Faisal will serve

as he President of the Riyadh 2030 Organising Committee.

- Short-lists for all major leadership positions will be identified in the Candidature phase, so that key hiring decisions can be made early.

2. Establishing key operational functions, including:

- Operations (Human Resources, IT, policies/guidelines/best practices, and selecting office space for future growth)
- Finance
- Legal (including compliance and governance)
- Communications and External Affairs (including Government Relations, Community Relations, and OCA Relations/protocol)

3. Developing key functional and Human Resource planning strategies, including establishing a Project Management Office (PMO) and milestone processes to integrate strategic plans from across the organisation.

GOVERNMENT COMMITMENT TO MEET THE NEEDS OF THE GAMES

No major legislative amendment is required to host the Asian Games in Saudi Arabia. However, the Royal Courthouse is committed to adopting any supplementary legislative or statutory provisions which could be useful to assure smooth delivery of the Games.

Riyadh 2030 is fully aware that protection of the OCA trademarks is a key factor in the proper and correct organization and hosting of the Asian Games.

Saudi Arabia has in place an appropriate and adequate legal system to protect trademarks, in line with other countries. Saudi Arabia has in this regard ratified the main international treaties in

the field, including in particular:

- Paris Convention for the Protection of Industrial Property, of 20 March 1883
- Trade-Related Aspects of Intellectual Property Rights Agreement (TRIPS Agreement), of 15 April 1994
- Trademark Law Treaty, of 27 October 1994, and the corresponding Regulations

Consequently, Saudi Arabian law provides extensive and appropriate protection for the exclusive rights of the holders of trademarks and provides direct and specific legal protection for the OCA trademarks referred to in the above paragraph.

In addition to the direct and specific legal protection conferred by Act on the aforementioned OCA trademarks, Riyadh 2030 has obtained a guarantee from the Saudi Arabia Government declaring that it has taken the necessary measures to protect the OCA trademarks and designations in Saudi Arabia.

Riyadh 2030 has likewise obtained the guarantee from the Saudi Arabia Government undertaking to adopt any other measures that may prove necessary in order to extend the protection of the OCA trademarks as far as necessary.

Any dispute that could arise from the organisation of the Games will be solved in an amicable way. In case of any dispute that does not affect OCA interests directly or indirectly, the dispute will be submitted to the decision of the OCA Executive Board. Any dispute that could affect OCA will be submitted to an arbitration agreed with OCA and if not agreed, will be submitted to CAS.

There are no implications derived from national or international obligations that are binding on Saudi Arabia or that could constitute a conflict with the obligations of the City, the Saudi Arabia NOC or the Organising Committee, under the terms of the Host City Contract and the OCA Constitution, beyond those expressly set out in this Bid.

22

SPORTS EXPERIENCE

Hosting the Asian Games represents a fantastic tool with which to increase and promote the practice of sport in the country, combining classic sports of the Olympic and OCA programme with traditional and local competitions.

Part of our vision is that the magic of the Asian Games 2030 will be a historical first taste of many top-level international events that our country will host in the coming decades. It is our absolute commitment to making that vision come true.



CONSOLIDATING SPORTS IN THE KINGDOM

In Saudi Arabia, sport is a key strategic tool for social and cultural development. The promotion of healthy lifestyles and Olympic values and the hosting of major sporting events provide a considerable legacy for the wellbeing, knowledge and infrastructure for future generations to enjoy.

In addition to the growing, highly qualified pool of sports professionals and volunteers, Riyadh 2030 also draws on the unconditional support of government, public and sporting institutions and the ongoing commitment of private sector companies. Together, these parties will ensure that every sporting event held as part of Riyadh 2030 is a professionally organised, unique and unforgettable experience.

AN INVESTMENT IN PEOPLE

Hosting the Asian Games represents a fantastic tool with which to increase and promote the practice of sport in the country, combining classic sports of the Olympic and OCA programme with traditional and local competitions. This special way of blending the familiar and the new provides a great opportunity for local spectators to engage with the events they love, experience and delight in new ones,

reignite the population's love of sports and fair-play and improve standards of performance in the country's National Federations, clubs, academies and even schools to levels never seen before.

That means investing in people, ensuring our teams work for the future development and consolidation of sports in the Kingdom forever, leaving a legacy of knowledge that will be a great asset for the future, and provide further opportunities for attracting major events in the years to come. Part of our vision is that the magic of the Asian Games 2030 will be a historical first taste of many top-level international events that our country will host in the coming decades. It is our absolute commitment to making that vision come true.

But the Saudi passion for sports is not new. The first athlete from Saudi Arabia to compete at the Asian Games was back in 1978, in Bangkok, but the Kingdom had to wait until 1982 for its first Asian Games medal. Since then, it is fair to say that Saudi Arabia has been a major player in the history of the Asian Games competitions, achieving 25 gold, 13 silver and 23 bronze medals since that first bronze in Delhi.

When it comes to the Olympic Games, Saudi Arabia's debut was at Munich 1972, but the first medalist was Hadi Al-Somaily, now Sustainability and Legacy director of the Riyadh 2030 bid, who took the headlines with a brilliant silver medal in the 400m at Sydney 2000. Equestrian, one of the sports with the strongest

tradition in the Kingdom, has also brought some magical moments to the country's sporting history, with the bronze medal in Sydney won by Khaled Al Eid on the individual jumping event, while the Saudi Team brought home the team jumping bronze medal from London 2012. Dalma Rushdi Malhas was the first Saudi woman to ever win a Games medal, earning bronze at the 2010 Singapore Youth Olympics, but the debut of the Saudi female athletes in the Olympic Games themselves came two years later, when judo's Wojdan Shaherkani and 800-meter runner Sarah Attar debuted at London 2012.

Dalma Rushdi Malhas was the first Saudi woman to ever win a Games medal, earning bronze at the 2010 Singapore Youth Olympics, but the debut of the Saudi female athletes in the Olympic Games themselves came two years later, when judo's Wojdan Shaherkani and 800-meter runner Sarah Attar debuted at London 2012.

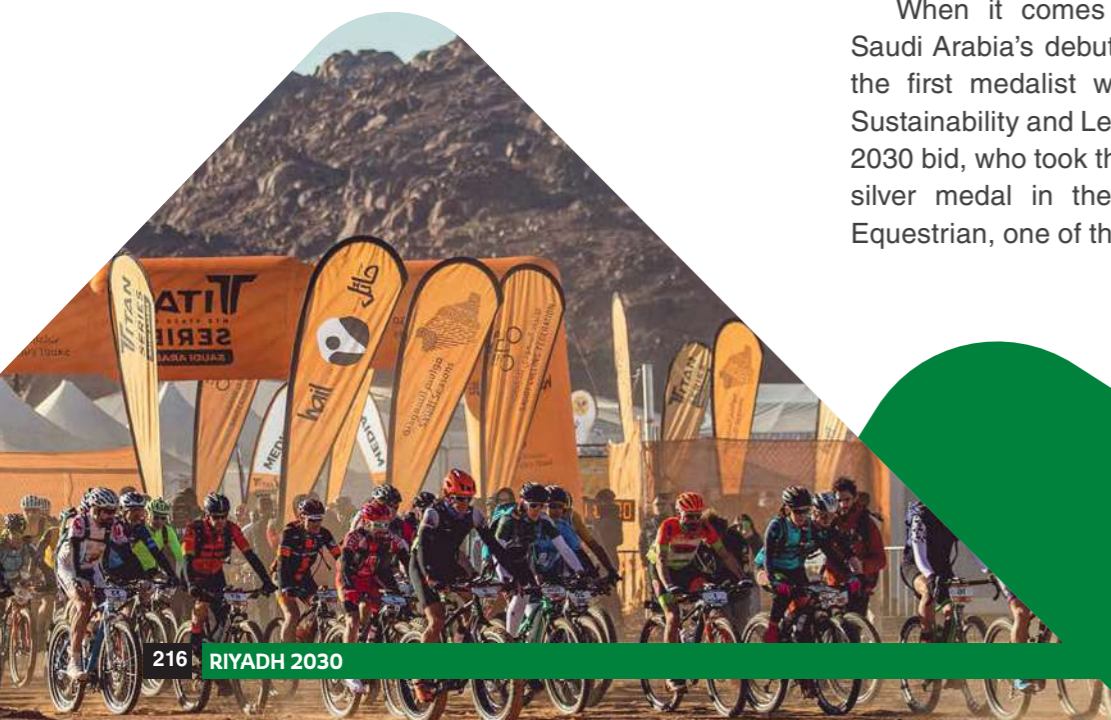
Since then, female participation in sports in Saudi Arabia has increased significantly, not

only at the elite level, but also grassroots. Female athletes are now represented in more than 50% of the National Federations in the kingdom, a number that is expected to grow consistently over the next years with development programmes for many of the sports as interest continues to rise through media coverage, new facilities and government-backed initiatives to drive forward inclusion and participation.

Although Saudi Arabia is yet to participate in an Asian Winter Games, it has established a long-term development plan that is looking to promote winter sports within the kingdom.

Riyadh 2030 might be the first time ever that Saudi Arabia would host a major Games, but the kingdom already has plenty of experience in delivering some of the world's biggest events. The region welcomes two million people every year to perform Hajj, for example, the transport, medical, accommodation and crowd management facilities all well-versed in handling such huge numbers of visitors.

Experience in delivering on the global sporting stage is there, too. In the past five years, Saudi Arabia has organised major international events like the Joshua vs Ruiz Heavyweight Boxing Clash of the Dunes, Dakar Rally, FIBA 3x3 World Tour, Formula E and WWE. And the kingdom is committed to continuing its huge investment programme in sports and bringing world-class competition to its venues not only from now to the Games in 2030, but far beyond as part of an important legacy for the Saudi society of the future.



AN ONGOING COMMITMENT TO BUILDING EVENT-HOSTING EXPERIENCE

In the lead up to the Games, Saudi Arabia will adopt a deliberate strategy to hold an increasing number of international sports events in order to continue managing and hosting to the highest standards. This will not only ensure current technical and practical experience and knowledge for the fast-paced Saudi sports industry, but will also generate a trained database of volunteers ready to be deployed at the Asian Games with absolute confidence.

PROMOTION OF LESSER-KNOWN SPORTS

Agreements will be reached with the National Federations for the Games to develop sports training and certification programmes to identify, recruit and train personnel with expertise in timing, rules and regulations, standardisation, technological results management and volunteers. Particular emphasis will be placed on less popular sports, for which a greater number of training programmes for technical staff and volunteers will be required. This will provide another considerable post-Games legacy for the sport, in training and experience, as well as

broadening the sporting horizons and potential of the population.

In developing these programmes, the RAGOC will consult with technical experts from all relevant IFs, and request input from the OCA. Our communications programmes will also include dynamic and innovative approaches, strategies and agreements to promote these sports.

In addition to the physical legacy of sporting facilities and trained sport volunteers, Saudi Arabia is willing to invest from the very first minute on a wide range of initiatives that will help develop sport in the kingdom. The Educational Program set in place will impact up to 60 million Saudi children in the next ten years to inspire and raise awareness of sports, promote positive attitudes and a healthy lifestyle and values such as cooperation, empowerment, critical thinking and responsibility.

The recently created SAOC Athlete Committee will play a major role in all the Sport development programmes, ensuring that the voice of the new generation of athletes, and especially those of women, will be heard and their expertise and leadership will pass on for generations to come.



EXPERIENCE IN MANAGEMENT

With sports and the athletes at the heart of its proposal, the Riyadh 2030 Asian Games Bid is led by Prince Abdulaziz Bin Turki Al-Faisal Al Saud, Minister of Sports for Saudi Arabia and President of the Saudi Arabia Olympic Committee. An experienced athlete himself, Prince Abdulaziz has also included within the Bid team Prince Fahad Bin Jalawi Al Saud, President of the Saudi Arabian Camel Racing Federation and Director General of the Bid.

Princess Reema bint Bandar, recently elected member of the International Olympic Committee, is another central member of the Bid, whilst past medalists including Haddi Somaay and Dalma Rushdi Malhas are involved in the consultation and planning processes as well, and will be working directly on the project should the Games be awarded to Riyadh.

RAGOC will also count on the input of a number of consultants, experts and ambassadors with vast experience in different fields to make sure that all requirements and obligations are always delivered and ensure the presentation of the sports and the care and performance of the athletes at the centre of the project.

In March 2020, the Saudi Arabian Olympic Committee was about to deliver for the first time the Saudi Games, a multiple-sports event with 6 000 athletes registered in 40 sports and ready to compete during 16 days of competition. The Saudi Games were postponed due to the Covid-19 but will be organized every year and will be the opportunity for the RAGOC to learn but also to train the local team, volunteers and stakeholders and be ready to deliver the Asian Games in 2030.



23

TICKETING, ACCREDITATIONS AND PUBLICATIONS

Riyadh 2030 has developed a ticket pricing and marketing strategy designed to produce high rates of sale and appeal to the most passionate fans, while ensuring broad access to those who are on a budget but want the thrill of experiencing the Asian Games for the first time.

The current sport schedule has been designed to maximise attendance by balancing daily scheduling and ensuring that there is no conflict on the calendar between the highest-profile events.

In keeping with its sustainability plan, Riyadh 2030 will limit as much as possible the number of printed Publications, and will ensure that, when necessary, recycled paper will be used.





NEW STANDARDS IN TICKET BUYING

The ticketing estimates for a Riyadh 2030 Asian Games are based on a number of factors and formulas, with the sport attendance projections created using figures from comparable previous events held in Asia, together with the unique characteristics and demands of the Saudi Arabian market. The current sport schedule has been designed to maximise attendance by balancing daily scheduling and ensuring that there is no conflict on the calendar between the highest-profile events.

The Riyadh 2030 ticket pricing matrix takes into account the relative popularity of each sport, the capacity of each venue and the type of competition (for example, preliminary rounds versus medal rounds).

The goal of the pricing structure is to ensure that tickets generally fall into the “affordable family entertainment” bracket, to enhance attendances as well as market reach. A transportation allowance is

also factored in to provide spectators with access to public transport to and from the venues, the fares being included in the value of their tickets.

Taking into account benchmark numbers from previous Asian Games, Riyadh 2030 projections are rooted in actual ticket sales and prices. The three main variables that will impact ticketing revenue in these projections are; ticket volumes, allocation of ticket tiers and price by tier.

These inputs lead to a projected income of USD 14,5 million from Riyadh 2030 Asian Games ticket sales. On top of that, hospitality rights and other ticket sales are expected to total USD 5 million.

These estimates do not include potential revenue upsides from ticketing innovation, and such opportunities can include secondary ticketing, dynamic pricing in the secondary market, flex seating for unclaimed seats, and even tertiary markets.

TICKETING STRATEGY

Riyadh 2030 has developed a ticket pricing and marketing strategy designed to produce high rates of sale and appeal to the most passionate fans, while ensuring broad access to those who are on a budget but want the thrill of experiencing the Asian Games for the first time.

The strategy is predicated on stadium size, seat location and desirability, the anticipated demand per sport and session (preliminaries vs medal rounds), historical and contemporaneous ticket pricing data and various economic factors, including revenue goals and fair ticket pricing practices. It is anticipated that ticket prices will be stratified into bands as they traditionally are, with higher-end prices designed to optimize revenues and lower-end bands geared towards increasing mass participation and broader access to the Asian Games.

Once the OCA family quotas and commercial partner allocations are established, prices for public sales will be finalized.

In developing our ticket marketing strategy, Riyadh 2030 will consult with, and more than likely engage, one of the leading ticket marketing companies. The marketing campaign for ticketing is expected to launch approximately one year before the Asian Games, with an internet-based pre-registration period. This pre-registration data will then be utilised to establish demand and desirability across all sports. The final stages of ticket sales will include box office point-of-sales at venues as well as mobile ticket sales offices across Riyadh and other major cities. This tiered marketing strategy will help ensure the highest rates of sold-out events at the earliest possible dates.

While ticket sales can indicate which events are sold out — and the objective will be to sell out every session — achieving the full stadia goal is also dependent on the cooperation and attendance of those holding tickets distributed through the Asian Games family and commercial partners.

A Games family communications network will be established to ensure familiarity with this initiative pre-Games.

In addition to the overriding ticket marketing strategy, Riyadh 2030 will broadly promote spectator opportunities for non-ticketed events — such as the marathon and cycling courses — to ensure the popularity of the full stadia phenomena is reflected at the street level as well.

Due to legal restrictions, there are currently no plans for a lottery to contribute to the financing of the 2030 Asian Games. As this option does not offer a viable revenue opportunity for Riyadh 2030, we anticipate developing a licensing program for an existing



state or national lottery, which could offer a marginal revenue opportunity from licensing royalties. Any lottery revenue would have to come from licensing royalties.

SPONSOR HOSPITALITY CENTRE (SHC)

The RAGOC sponsor hospitality programme will focus on providing our sponsors with an unforgettable experience right at the heart of the event, combining the thrills of world-class competition with the magic of Riyadh and all of the hospitality included in our Games concept and product.

All facilities will likewise offer the highest levels of quality and innovation, providing sponsors with unique spaces tailored to their needs, and the very best service and convenience.

The SHV will be located at Qiddiya, with a secondary hospitality venue at KSU, both at the heart of the Games and a privileged location from which to experience the unique atmosphere. It will be fully equipped with all conveniences required and specific areas for each sponsor.

Riyadh 2030 envisages the entire city becoming the true stage for the Games. With that in mind, we will look to breathe further life into the Games experience by means of what will be known as the Riyadh Open Fest zones.

These will be located at strategic points around the city, such as its landmark parks and squares, where large public spaces will be set aside for sponsor promotion, with stands and Games-related activations for the general public, as well as giant screens on which to follow the competitions as they happen.

To supplement the MHC programme, a series of measures will be implemented to provide particular sponsor care, offering a personal service throughout their time at the Asian Games, and ensuring that they can derive the greatest possible enjoyment and benefit from the opportunities available. In this regard, and quite aside from the dedicated support provided to all sponsors, a query and support centre will be set up, with offices at the MHC.

Exclusive citywide activities and access will also be available for sponsors and their clients, such as private access to museums and other sites, providing a unique and privileged opportunity to explore the city and its culture.

RELIABLE AND SMOOTH ACCREDITATION PROCESS

In accordance with the OCA rules and regulations, and the Host City Contract, Riyadh 2030 will issue an accreditation for all the client groups involved in the Games, that will also act as a working permit and a visa allowing all individuals to perform their duties for the Asian Games.

All Games accreditations will have a validity from at least three months before the start of the Asian Games until at least one month after the closing ceremony. All applications for accreditation must be sent, in accordance with the rules

and timetable set by the AGOC Accreditation Committee and approved by the OCA at least one year before the Opening Ceremony.

ACCREDITATION

For many Asian Games participants, their experience at the accreditation facility at which their card is issued or validated can shape their entire perception of the Asian Games.

Riyadh 2030 will work to ensure that this vital initial interaction is brief, efficient, welcoming and pleasant.

RIYADH 2030 ACCREDITATION DEPARTMENT

The Riyadh 2030 Accreditation department will be responsible for registering and identifying all potential participants to the Asian Games in 2030, and accrediting only eligible persons by issuing Games Accreditation Cards with appropriate access privileges in order that the person can perform his/her Games official roles.

ULTIMATE TECHNOLOGY

Riyadh 2030 will employ the most up-to-date and proven technology available to provide a highly accurate and efficient accreditation process, ensuring also the same procedure for the 32,000 expected volunteers.

The goal will be to use technology solutions to ensure quality service and expedited processing for the athletes, teams, officials, volunteers, staff, media and members of the OCA Family.

During the Games, Riyadh 2030 will work with strategic partners to offer on-demand transport services and improve real-time traffic demand management, linking accreditation and VAPPs to innovative navigation and on-demand technologies that will improve the services for all accredited clients.



ACCREDITATION FACILITIES

Three major types of accreditation facility can exist at an Asian Games:

- Validation Counters
- Accreditation Centre
- Venue Accreditation Offices.

The purpose of Riyadh 2030 accreditation facilities will be to process, issue and validate the appropriate Games Identity and Accreditation Card (GIAC) to individuals rapidly, efficiently and pleasantly.

The look and feel of these accreditation facilities will inevitably reflect the quality, professionalism and image of the RAGOC, and as such must be carefully planned.

ACCREDITATION CENTRE

Riyadh 2030 will open its Accreditation Centre several months before the start of the Games, to ensure that all accreditation processes are managed in a timely manner.

As the dates of the Games approach, a second Accreditation Centre will become operational at the Asian Games Village, with smaller accreditation centres at some of the host hotels and the IBC/MPC, as well as an accreditation help desk situated at the King Khalid International Airport, the main entry gate to the kingdom during the Games.

Riyadh Accreditation Centres will be composed of four different areas, sized to best handle the anticipated number of persons serviced within the centre:

- waiting area(s), complete with points of information and amenities offering comfort for visitors;
- efficiently organised accreditation processing area(s) equipped with a sufficient number of processing stations where cards are produced or validated;
- area(s) where problematic cases can be presented to and resolved by competent accreditation personnel, with an appropriately sized waiting area;
- administrative area(s) for accreditation personnel, including a meeting space.

The RAGOC will ensure that each Accreditation Centre is adequately staffed to meet the predicted traffic flows of its key client groups.

All these staff members will be multilingual, speaking at least the language of the host country and the OCA's two official languages. The opening hours for Accreditation Centres will be determined according to demand.

VENUE ACCREDITATION OFFICES

All competition and non-competition venues will have Venue Accreditation Offices to provide immediate temporary resolutions to any exceptional or urgent accreditation problems that may arise at the venue. Day passes can be issued from the Venue Accreditation Offices to

appropriately registered and approved people for these exceptions. Any problem regarding permanent accreditation is coordinated with an Accreditation Centre for resolution.

Venue Accreditation Offices must be located on the venue perimeter and be easily accessible by anyone who does not have the required venue code.

The Venue Accreditation Offices must be operational prior to security lock down of the venue.

The RAGOC will ensure that each Venue Accreditation Office is adequately staffed to meet the demands of the competition schedule and workforce shift changes.

SUSTAINABLE PUBLICATIONS

Riyadh 2030 will work with a team of copywriters, designers and media specialists to ensure that all required written and oral reports on the status and preparations of the Games to the OCA Executive Board and the OCA General Assembly are provided in an efficient, comprehensive and explanatory way, but also on a modern and dynamic visual display easy to digest for all audiences.

For each sport, Riyadh 2030 will work with all the relevant departments to make sure that all needed Publications for Games time are produced on time and ensuring a sustainable printing strategy and delivery of these, following in all cases all the rules and recommendations from the International or Asian Federations involved, as well as OCA's approval.

All official and technical Publications will be created in English and Arabic. Riyadh 2030 also guarantees that all official publications, as well as all printed materials such as tickets, accreditations, programmes, posters and all brochures and documents will be produced in compliance with the OCA's instructions and the applicable OCA Regulations, in particular that the logos of the designated Sponsors will be displayed on an appropriate manner.

All Publications, Forms and Maps will be submitted to the OCA for approval before they are printed or distributed in any form and, unless the OCA otherwise approves, will contain no advertising of any kind.

In keeping with its sustainability plan, Riyadh 2030 will limit as much as possible the number of printed Publications, and will ensure that, when necessary, recycled paper will be used.







مَجْلِسُ الْوُزَرَاءِ
مَجْلِسُ الشُّؤْنِ الْاِقْتِصَادِيَّةِ وَالتَّنْمِيَّةِ
الْاِمَانَةِ الْعَامَّةِ

**GUARANTEE
CANDIDATURE OF THE CITY OF RIYADH
TO HOST THE ASIAN GAMES 2030**

AGREEMENT BY WHICH THE PLENARY OF THE GOVERNMENT OF SAUDI ARABIA PROVIDE THE FULL SUPPORT FOR THE CANDIDATURE OF THE CITY OF RIYADH FOR THE ORGANIZATION OF THE 2030 ASIAN GAMES AND GRANTS THE GUARANTEES REQUESTED BY THE OLYMPIC COUNCIL OF ASIA

Presented by the Riyadh City Council and the Saudi Arabia Olympic Committee the candidacy of the city of Riyadh to be the Host City of the 2030 Asian Games, on 22nd of April 2020, the Olympic Council of Asia accepted Riyadh as a candidate to organize the 21st edition of the Asian Games.

Given the interest that the celebration of such an event represents for Saudi Arabia, the kingdom of Saudi Arabia represented by its Royal Court expressed its support in relation to the project to organize the Asian Games in the city of Riyadh in a plenary session, dated September 30, 2020, supporting, in this way, all the tasks aimed at its designation as the venue for the 2030 Asian Games.

Consequently, with this demonstration, the Kingdom of Saudi Arabia provides its support in relation to the project to organize the 21st edition of the Asian Games in 2030 and assumes the need to foresee the measures aimed at achieving its designation as a Host City and the subsequent organization of the Games.

In this regard, the "Manual for Cities Bidding for the Asian Games", prepared by the Olympic Council of Asia and the Host City Contract, require that public authorities grant a series of guarantees related to various aspects necessary for the organization and the celebration of the 2030 Asian Games (creation of infrastructure, financial support, security measures, etc.).

In compliance with the provisions of the aforementioned Manual and City Contract it is of the utmost interest for the Kingdom of Saudi Arabia that the 2030 Asian Games are held in Riyadh and, at the proposal of the Council of Minister of the Government of Saudi Arabia plenary session

AGREES

If Riyadh is designated as the Host City of the 21st edition of the Asian Games in 2030, the Kingdom of Saudi Arabia, guarantees each and every one of the commitments included in the Manual for Cities Bidding for the Asian Games elaborated by the Olympic Council of Asia (OCA), whose texts are expressed below:



مَجْلِسُ الْوُزَرَاءِ
مَجْلِسُ الشُّؤْنِ الْاِقْتِصَادِيَّةِ وَالتَّنْمِيَّةِ
الْاِمَانَةِ الْعَامَّةِ

1. FIRST.

The Kingdom of Saudi Arabia guarantees the support to the project to organize the 21st edition of the Asian Games in 2030 in the City of Riyadh. In this sense:

- The Kingdom of Saudi Arabia guarantees that it will respect the OCA Constitution, the Olympic Charter and the Host City Contract.
- Understands and assumes that all the declarations, guarantees and commitments contained in the candidature file, OCA Constitution and the answers to the Questionnaire, as well as all those additional commitments acquired before the OCA, in writing or verbally, by the Candidature Committee City (including its Candidate Committee) or by the National Olympic Committee (NOC), they will be binding on the Kingdom of Saudi Arabia.
- And guarantees that it will take all necessary measures for the Kingdom of Saudi Arabia to fully comply with its obligations.
- Guarantees that no event unrelated to the Asian Games will be organized during the Asian Games or in the week preceding and the week following the Asian Games.

2. SECOND.

The Kingdom of Saudi Arabia guarantees that:

- they will take carry out All the necessary steps in order to guarantee that the holders of the 2030 Riyadh Asian Games Identity Card can temporarily enter Saudi Arabia to carry out their duties, in accordance the OCA Constitution. This will include any person who needs to perform any duty linked to the 2030 Riyadh Asian Games and its family Members.
- there will be the appropriate work authorizations, without requiring the payment of any applicable fees or taxes.
- it will implement the appropriate procedures and adopt the appropriate legislative to guarantee the import, use and exportation, free of customs duties, tariffs and taxes of the goods (including but not limited to fire arms and ammunition, horses and camels of the competitors foodstuffs, drinks, cameras, medicines), that are necessary for the OCA, the International Federations, the National Olympic Committees and their Delegations, the television and radio stations, the written and photographic press, the sponsors and the suppliers to fulfill their obligations. relating to the celebration of the 2030 Riyadh Asian Games.
- the processing of the aforementioned authorizations will be carried out through quick and simplified procedures.

3. THIRD

- The Kingdom of Saudi Arabia guarantees that the facilities and infrastructures necessary for the organization of the 21st edition of the Asian Games in 2030 from its property will be executed in accordance with the applicable international, national, regional and local regulations regarding environmental protection as well as with as many international agreements and protocols on planning, construction and protection of the environment are applicable.



4. FORTH

The Kingdom of Saudi Arabia guarantees that, through the Ministry of the Interior, guarantees that it will adopt the necessary measures to ensure that the 21st edition of the Asian Games in 2030 will take place in a climate of peace and security, and in particular:

- That their no potential risk from activist minorities or from terrorist groups inside Saudi Arabia.
- That all necessary measure from the security forces, including the army will be adapt if necessary to ensure that the 20130 Asian Games in Riyadh are run smoothly and without incident.

5. FIFTH

The Kingdom of Saudi Arabia guarantees that the following hospitals will make available to the Organizing Committee, free of charge, the health facilities of its ownership that are necessary for the celebration of the 21st edition of the Asian Games in 2030:

| Facility | Location |
|--|----------|
| 1. King Fahad medical city | Riyadh |
| 2. King Abdulaziz medical city for national Guard | Riyadh |
| 3. Security forces hospital- Riyadh | Riyadh |
| 4. King saud university medical city | Riyadh |
| 5. King Faisal specialist hospital & research center- Riyadh | Riyadh |

6. SIXTH

The Kingdom of Saudi Arabia guarantees that:

- It will have the necessary authorizations for the construction of the projected transport infrastructures.
- The competent body, in matters of transport, will be responsible for the projects.
- The construction deadlines for the projected infrastructures will be met.
- It guarantees that the planned infrastructures will be adequately financed and are part of the development transport plan of the City of Riyadh
- the coordination of the transport and traffic control system during the celebration of the Games, for which purpose it will participate in the constitution, together with the other competent authorities, of a Coordination Commission (the Riyadh Olympic Transport Commission) in which each of the traffic management centers and means of transport will be integrated and which will operate under the direction of the Saudi Ministry of the transport/ Interior, which will act as the sole command in matters of transport



7. SEVENTH.

The Kingdom of Saudi Arabia guarantees that:

- as regards of the Games venues mentioned below, which are its property and in return for a rental income of zero (0) US dollars, the Organizing Committee will have:
 - the right to exclusive use of the venues for the 2030 Asian Games;
 - the right (and obligation) to facilitate access to the delegations of the Asian National Olympic Committees both for training and for familiarization with the facilities, and
 - all commercial rights during the celebration of the 2030 Asian Games as well as during the months immediately preceding the same that are specified below, including, but not limited to:
 - the exclusive use of all the signs located inside and outside the venues, as well as the signs in the areas adjacent to them that are under the control of the Riyadh City Council, as the owner.
 - to exclusively control all the nomenclature and labeling rights of the venues, including, but not limited to, the right to modify the name of the venues or to cover the existing lettering. Saudi Arabia Government also undertakes to comply with the OCA City Contract for venues from the day of the election of the Host City until the end of the Games of the year 2030.
 - the right to manage and exclusively exploit the merchandising points of sale to the public and the concessions of points of sale of drinks and food at the headquarters.
 - the access all merchandising points of sale as well as all those of food and beverage products that are in the headquarters.
 - to employ staff of your own choosing and choose the uniform of staff employed at merchandising points of sale and food and beverage point of sale concessions
 - Regarding broadcasting and sponsorship, during the entire period of the allocation of rights, the Government of Saudi Arabia accepts that the OCA and / or the OCOG have the exclusive right to sell the broadcasting rights, sponsorship or any other multimedia rights related to the 2030 Asian Games held at the venues.
 - Exclusive use of sponsors' products, The Government of Saudi Arabia accepts that the OCA will have the right to exclusively use the products and services of the sponsors of the OCA at the venues, (as well as to substitute the brands of products and services that are used or marketed at the venues, in as necessary to respect the exclusive rights granted to OCA Sponsors)
 - The Government of Saudi Arabia agrees that at no time will it have the right to use any OCA brand, symbol or terminology, as well as derivatives thereof.
 - During the term of the assignment, Government of Saudi Arabia agrees to assist the Organizing Committee to combat parasitic



مَجْلِسُ الْوُزَرَاءِ
مَجْلِسُ الشُّؤْنِ الْاِقْتِصَادِيَّةِ وَالْتَنْمِيَّةِ
الْاِمَانَةِ الْعَامَّةِ

- marketing attempts by advertisers at venues that are not OCA sponsors but who produce advertisements for use at venues that may implicitly suggest that are sponsors of the Asian Games.
 - The upgrade works for existing works under its property.
- In this regards the Riyadh 2030 Asian Games venues mentioned below, which are its property are:

| Name of the Venue | Number of the venue in the map |
|---|--------------------------------|
| Prince Faisal Bin Fahd stadium (Malaz) | 31 |
| Riyadh International Convention & Exhibition Center | 34-36 |
| King Saud University | 13-17 & 19 |
| King Abdulaziz Equestrian Fields | 40 |
| King Fahd International Stadium | 38 |
| Prince Saud Bin Jalawy Stadium | 49 |
| Malaz Hall 1 | 32 |
| Prince Mohamed Bin Fahd Stadium | 48 |
| King Fahd Cultural Center | 29 |
| Nofa Golf Resort ? | 41 |
| Half Moon (Sunset Beach Resort) | 43-47 |
| Masmak Fortress | 37 |
| Shooting Center | 42 |

- Guarantees that the meals to be served at the Village will fulfilled with the requirements of OCA and the directives of the NOC guide.
- The Kingdom of Saudi Arabia will provide the land and finance the total amount of the construction of the following venues for hosting the Games

| Name of the Venue | Number of the venue in the map | Finalization date |
|-----------------------------|--------------------------------|-------------------|
| King Saud University Hockey | 18 | 2028 |
| Mallaz Hall 2 | 33 | 2029 |

8. EIGHTH.

The Kingdom of Saudi Arabia guarantees that, through the Ministry of Tourism guarantees that it will adopt the necessary measures to ensure that:

- There is a policy in place in which they guarantee that the following existing prizes per night in USD for the hotel categories will be in place for the period of the Games (15 days prior the Opening Ceremony and 5 days after the Closing Ceremony), with the maximum increase of the inflation rates in Saudi Arabia from 2020 until 2029.



مَجْلِسُ الْوُزَرَاءِ
مَجْلِسُ الشُّؤْنِ الْاِقْتِصَادِيَّةِ وَالْتَنْمِيَّةِ
الْاِمَانَةِ الْعَامَّةِ

| Hotel category | Single room | Double/twin Room | Suits |
|----------------|-------------|------------------|-------|
| Luxury | | | |
| 5* | | | |
| 4* | | | |
| 3* | | | |

The minimum stay requested will be of five days, minimum for this period. The number of hotels and other accommodation planned to be built, including the total number of rooms planned, are those detailed in the Bid Book.

9. NINETH

The Government of Saudi Arabia, thought its Minister of Technology guarantees that all the existing technical services will be placed at the disposal of the Organizing Committee of the 2030 Riyadh Asian Games, from the date of the election until the end of the 2030 Riyadh Asian Games

10. TENTH

The Kingdom of Saudi Arabia will guarantee the finance of the cost of the Games and all Venues, including the ones to be finance by the City of Riyadh, which will include among others:

- the construction, upgrade and urbanization work of all Venues including. the Athletes Village, Media Village, Competition and training venues, IBC and MPC
- The Athletes Village will be for the use of the NOCs for a cost of zero (0) USD per night, full in board.
- the cost of organizing the 21st edition of the Riyadh 2030 Asian Games, including but not limited to the organization of the OCA General Assembly in Riyadh in 2030, cost of all Asian Games related meetings, including Air tickets, Accommodations & local Transportation will be covered by AGOC:
 - Coordination Committee meetings.
 - Follow up meetings.
 - Chefs de mission meeting
 - Team Sport Draw.

11. ELEVENTH

The Kingdom of Saudi Arabia guarantees that all Games marketing venue will be exempted from any tax or duty in Saudi Arabia, and that it will help if necessary, for the establishment and opening of an overseas bank account operated by OCA for games marketing revenue.

Abdulaziz Tarabzoni
Secretary of the Event Committee within
the Council of Econ0mic and Development

On his behalf
Mohammad Alsuwairy



مَجْلِسُ الْوُزَرَاءِ
مَجْلِسُ الشُّؤْنِ الْاِقْتِصَادِيَّةِ وَالْتَنْمِيَّةِ
الْاَمَانَةِ الْعَامَّةِ

**GUARANTEE
CANDIDATURE OF THE CITY OF RIYADH
TO HOST THE ASIAN GAMES 2030**

AGREEMENT BY WHICH THE PLENARY OF THE GOVERNMENT OF SAUDI ARABIA PROVIDE THE FULL SUPPORT FOR THE CANDIDATURE OF THE CITY OF RIYADH FOR THE ORGANIZATION OF THE 2030 ASIAN GAMES AND GRANTS THE GUARANTEES REQUESTED BY THE OLYMPIC COUNCIL OF ASIA

Presented by the Riyadh City Council and the Saudi Arabia Olympic Committee the candidacy of the city of Riyadh to be the Host City of the 2030 Asian Games, on 22nd of April 2020, the Olympic Council of Asia accepted Riyadh as a candidate to organize the 21st edition of the Asian Games.

Given the interest that the celebration of such an event represents for Saudi Arabia, the kingdom of Saudi Arabia represented by its Royal Court expressed its support in relation to the project to organize the Asian Games in the city of Riyadh in a plenary session, dated September 28, 2020, supporting, in this way, all the tasks aimed at its designation as the venue for the 2030 Asian Games.

Consequently, with this demonstration, the Kingdom of Saudi Arabia provides its support in relation to the project to organize the 21st edition of the Asian Games in 2030 and assumes the need to foresee the measures aimed at achieving its designation as a Host City and the subsequent organization of the Games.

In this regard, the "Manual for Cities Bidding for the Asian Games", prepared by the Olympic Council of Asia and the Host City Contract, require that public authorities grant a series of guarantees related to various aspects necessary for the organization and the celebration of the 2030 Asian Games (creation of infrastructure, financial support, security measures, etc.).

In compliance with the provisions of the aforementioned Manual and City Contract it is of the utmost interest for the Kingdom of Saudi Arabia that the 2030 Asian Games are held in Riyadh and, at the proposal of the Council of Minister of the Government of Saudi Arabia plenary session

AGREES

If Riyadh is designated as the Host City of the 21st edition of the Asian Games in 2030, the Kingdom of Saudi Arabia, guarantees each and every one of the commitments included in the Manual for Cities Bidding for the Asian Games elaborated by the Olympic Council of Asia (OCA), whose texts are expressed below:

1. FIRST. [Guarantee Theme 2 and Theme 20]

The Kingdom of Saudi Arabia guarantees the support to the project to organize the 21st edition of the Asian Games in 2030 in the City of Riyadh. In this sense:



مَجْلِسُ الْوُزَرَاءِ
مَجْلِسُ الشُّؤْنِ الْاِقْتِصَادِيَّةِ وَالْتَنْمِيَّةِ
الْاَمَانَةِ الْعَامَّةِ

- The Kingdom of Saudi Arabia guarantees that it will respect the OCA Constitution, the Olympic Charter and the Host City Contract.
- Understands and assumes that all the declarations, guarantees and commitments contained in the candidature file, OCA Constitution and the answers to the Questionnaire, as well as all those additional commitments acquired before the OCA, in writing or verbally, by the Candidature Committee City (including its Candidate Committee) or by the National Olympic Committee (NOC), they will be binding on the Kingdom of Saudi Arabia.
- that all decisions taken by OCA Executive board, General Assembly, Coordination Committee will be binding by the Host City Contract.
- And guarantees that it will take all necessary measures for the Kingdom of Saudi Arabia to fully comply with its obligations

2. SECOND. [Guarantee Theme 5]

The Kingdom of Saudi Arabia guarantees that:

- they will take carry out All the necessary steps in order to guarantee that the holders of the 2030 Riyadh Asian Games Identity Card can temporarily enter Saudi Arabia to carry out their duties, in accordance the OCA Constitution. This will include any person who needs to perform any duty linked to the 2030 Riyadh Asian Games and its family Members.
- there will be the appropriate work authorizations, without requiring the payment of any applicable fees or taxes.
- it will implement the appropriate procedures and adopt the appropriate legislative to guarantee the import, use and exportation, free of customs duties, tariffs and taxes of the goods (including but not limited to fire arms and ammunition, horses and camels of the competitors foodstuffs, drinks, cameras, medicines), that are necessary for the OCA, the International Federations, the National Olympic Committees and their Delegations, the television and radio stations, the written and photographic press, the sponsors and the suppliers to fulfill their obligations. relating to the celebration of the 2030 Riyadh Asian Games.
- the processing of the aforementioned authorizations will be carried out through quick and simplified procedures.

3. THIRD. [Guarantee Theme 13 C]

The Kingdom of Saudi Arabia guarantees the selection of the HB Consultant and HB will be done by the OCA and paid by AGOC and OCAs approval obtained before the selection of the Host Broadcaster.

4. FORTH [Guarantee Theme 14]

The Kingdom of Saudi Arabia will guarantee the finance of the cost of the Games and all Venues, including the ones to be finance by the City of Riyadh, which will include among others:



مجلس الوزراء
مجلس الشؤون الاقتصادية والتنمية
الأمين العام

- the construction, upgrade and urbanization work of all Venues including. the Athletes Village, Media Village, Competition and training venues, IBC and MPC
- the cost of organizing the 21st edition of the Riyadh 2030 Asian Games, including but not limited to the organization of the OCA General Assembly in Riyadh in 2030, cost of all Asian Games related meetings, including Air tickets, Accommodations & local Transportation will be covered by AGOC:
 - Coordination Committee meetings.
 - Follow up meetings.
 - Chefs de mission meeting
 - Team Sport Draw.

5. FIFTH [Guarantee Theme 15 K]

The Kingdom of Saudi Arabia guarantees that all Games marketing venue will be exempted from any tax or duty in Saudi Arabia, and that it will help if necessary, for the establishment and opening of an overseas bank account operated by OCA for games marketing revenue.

Abdulaziz Tarabzoni

Secretary of the Event Committee within
the Council of Economic and Development

On his behalf
Mohammad Alsuraistry

RIYADH 2030

21ST ASIAN GAMES
CANDIDATE CITY

TRANSFORMING THE FUTURE

