

# Indian Health Service

## New HIM Supervisor 101

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# Introduction

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This presentation will provide:

1. Tips and best practices of how to get started in your new role as a HIM supervisor.
2. High level overview of HIM Supervisor responsibilities.
3. Standard HIM requirements for accreditation and HIM program management.

# Supervisor Checklist

This check list can be used as a guide to assist you.

## NEW HIM DIRECTOR/SUPERVISOR CHECKLIST

PERSONNEL	
1. Staffing	# of HIM FTEs, vacancies, establish roster
2. Establish CAPHR worksheet	Cheat sheet for HIM Staffing
3. Catalog HIM Position Descriptions	
4. HIM Organization Chart	
5. EMAPs	
6. Competencies/Mandatories	Status of HIM staff completeness, IDP What is required
7. Employee Folders	
8. Develop employee survey	
9. Work schedule	Rotational shifts
10. Union	
11. Meet-n-Greet	
HIM DEPARTMENT	
1. Policies & Procedure Manual	Up-to-date, missing For HIM
2. Scope of Service	
3. Safety, Infection Control	
4. Code Green / ER call-back	Roles
5. Equipment	PMs, on-hand, what is needed
6. Security of department	Restriction
7. Section orientation	Chart orientation, Master Control Log Archiving status
8. Projects	Currently working on Future
9. Health Centers/Stations	Site visit
10. Type of reports (Boss, Exec)	Hospital Leadership, Governing Board Monthly, Revenue
11. Committee memberships	
12. HIM Committee	
13. EHR	Services on EHR
14. Performance Improvement activities	Reporting, due date
15. Strategic Planning activities	
16. ITAS	Future leave schedule
17. Backlogs	Coding, ROI, Scanning
COMPUTER	
1. PHR	Status
2. RPMS Applications Coordinators	
3. CACs	
4. RPMS Reports	Training needs
5. ITAC	
RISK MANAGEMENT	
1. Torts, Subpeona process	
2. Locked files	
3. Adoption Process	

SERVICE UNIT	
1. Workload statistics	
2. Services provided at site	
3. Leadership	
4. Hospital Survey	Any follow-up for HIM
5. Medical Staff By-Laws	
IHS HIM PROGRAM	
1. HIM Manual	
2. Privacy Policies	
3. Standard Code Book	
4. RRM	
RECORDS MANAGEMENT	
1. General Records Schedule	
2. File Plan	
3. Establishing Admin Files	
FINANCE	
1. Department Budget – Travel, Training	
2. UFMS	
3. Purchase Card	
4. Acquisition Process	
PRIVACY PROGRAM	
1. Designation	
2. Records Management	
3. IRT	
4. Orientation & Training	
5. Handling of complaints, investigations, audits	
DEPT ORIENTATION	
1. Business Office	Registration, Billing, MPI
2. PRC	
REFERENCES	
1. IHS web site	
2. AHIMA	
TIPS	
1. To-do-list	By section
2. Be organized	Set up office
3. References needed	Identify

# Meet-N-Greet

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Sponsor a Meet-n-Greet to get to know your HIM staff.

- Have a mini-reception
- Newsletter – mini story
- Email - Introduction



# Staffing

- Find out from Finance the total FTEs and vacancies.
- Create a Dept. roster.

**HIM Dept Vacancy Listing Total = 11 as of 07/02/18**

P#	PD#	PCN#	POSITION TITLE	SERIES & GRADE	VICE	REMARKS/HR STATUS
1	3	177010	3017-50	Medical Records Technician (Specialized Coder)	GS-675-8	03/21/15 <i>To be re-announced. No additional selection made</i>
2	3	177010	3017-32	Medical Records Technician (Specialized Coder)	GS-675-8	02/07/16 <i>Pending CEO approval for announcement.</i>
3	3	177010	3017-38	Medical Records Technician (Specialized Coder)	GS-675-8	06/09/18 <i>Pending CEO approval for announcement.</i>
4	3	177010	3017-44	Medical Records Technician (Specialized Coder)	GS-675-8	02/02/18 <i>To be re-announced - Selectee Declined</i>
5	4	88880/1/2/3	3017-43	Medical Records Technician (Coder)	GS-675-4/5/6/7	07/24/17 <i>To be re-announced to include GS-4 level</i>
6	4	88880/12/3	3017-33	Medical Records Technician (Coder)	GS-675-4/5/6/7	7/7/18 <i>Pending CEO approval for announcement.</i>
7	2	888910/1	3017-10	Medical Records Technician	GS-675-3/4	11/2/17 <i>Pending announcement</i>
8	2	888910/1	3017-07	Medical Records Technician	GS-675-3/4	<i>Pending announcement</i>
9	2	888910/1	3017-12	Medical Records Technician	GS-675-3/4	<i>Pending announcement</i>
10	1	187330	3017-02	Supervisory Medical Records Technician (Coding Supervisor)	GS-675-10	12/26/15 <i>Pending announcement</i>
11	5	888940	3017-22	Medical Records Technician (ROI)	GS-675-5	<i>To be re-announced in 120 days (on 8/24/18)</i>

Pink =	Submitted & In process w/HR	Green =	Pending release & approval ;
Gray =	Position on HOLD	Yellow =	Release, CAPHR completed &
White =	Announced/closed/Selection	Orange =	To be reannounced. No appl.
Red	Position FROZEN	Blue =	Pending Classification

# Staff Worksheet

Establish a CAPHR Worksheet. This will assist you with knowing where your employees are in Grade and Step Increase.

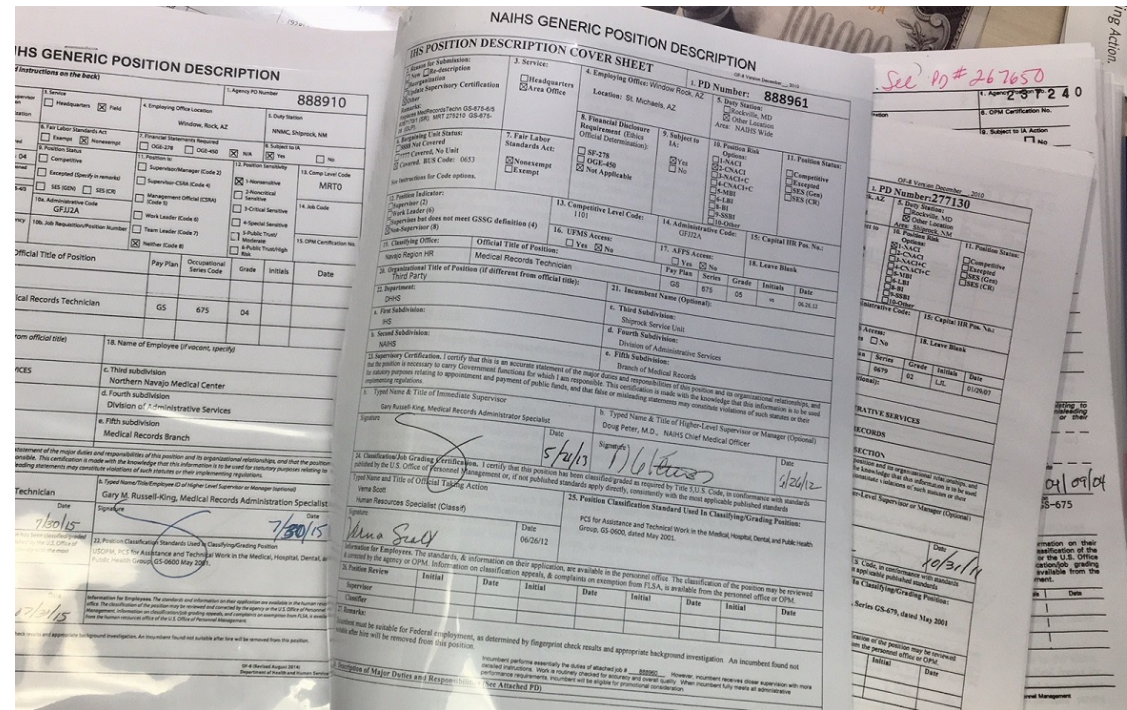
## CODING UNIT

Updated 05/01/18

NAME	EMPLOYEE ID #	PCN #	POSITION #	JOB CODE	SCD	GRADE	STEP	NEXT WIGI	COMMENTS
Employee A	00000001	3017-20	00231505	888892	06/26/16	GS-5	3	06/25/17	GS-6 Eligible
Employee B	00000002	3071-33	00089752	888891	10/19/14	GS-7	1	04/29/18	3/21/15
Employee C	00000003	3017-43	00111893	888890	03/20/05	GS-7	5	05/17/17	
Employee D	00000004	3017-26	00095724	888880	12/13/92	GS-8	8	06/11/17	
Employee E	00000005	3017-52	00167893	888890	07/13/14	GS-7	3	07/09/17	
Employee F	00000006	3017-38	00083845	888890	08/16/09	GS-7	3	10/15/17	
Employee G	00000007	3017-03	00032580	888880	03/01/93	GS-8	9	07/09/17	
Employee H	00000008	3017-40	00025430	888891	01/25/92	GS-6	8	06/09/19	6/12/16 GS-7 Eligible 06/10/17
Employee I	00000009	3017-11	00143965	888890	03/05/06	GS-7	5	04/01/18	
Employee J	00000010	3017-09	00013475	167320	05/17/18	GS-3	1	05/18/19	
Employee K	00000011	3017-24	00097081	888890	03/19/95	GS-7	8	05/12/19	
Employee L	00000012	3017-21	00031731	167500	06/28/96	GS-6	10	Ineligible	HIM EOD 4/16/17
Employee M	00000013	3017-39	00108249	888892	06/12/16	GS-5	1	06/11/17	GS-6 Eligible 06/11/17
Employee N	00000014	3017-28	00110182	888892	12/09/07	GS-5	9	11/25/18	GS-6 Eligible 12/09/08
Employee O	00000015	3017-44	00106776	888892	01/22/17	GS-5	1	01/21/18	GS-6 Eligible 01/21/18
Med Rec Tech (Spec Coder)		3017-18	00130039	177010		GS-8			Vacant – Vice: E. P
Med Rec Tech (Spec Coder)		3017-50	00183743	177010		GS-8			Vacant – Vice: E. Q
Med Rec Tech (Spec Coder)		3017-41	00031671	177010		GS-8			Vacant – Vice: E. R
Med Rec Tech (Spec Coder)		3017-42	00106777	177010		GS-8			Vacant – Vice: E. S
Med Rec Tech (Spec Coder)		3017-51	00183998	177010		GS-8			Vacant – Vice: E. T
Med Rec Tech (Spec Coder)		3017-04	00299560	177010		GS-8			Vacant – Vice: E. U

# HIM Position Description

Catalog you HIM Position Descriptions. This will help determine if they need to be updated.

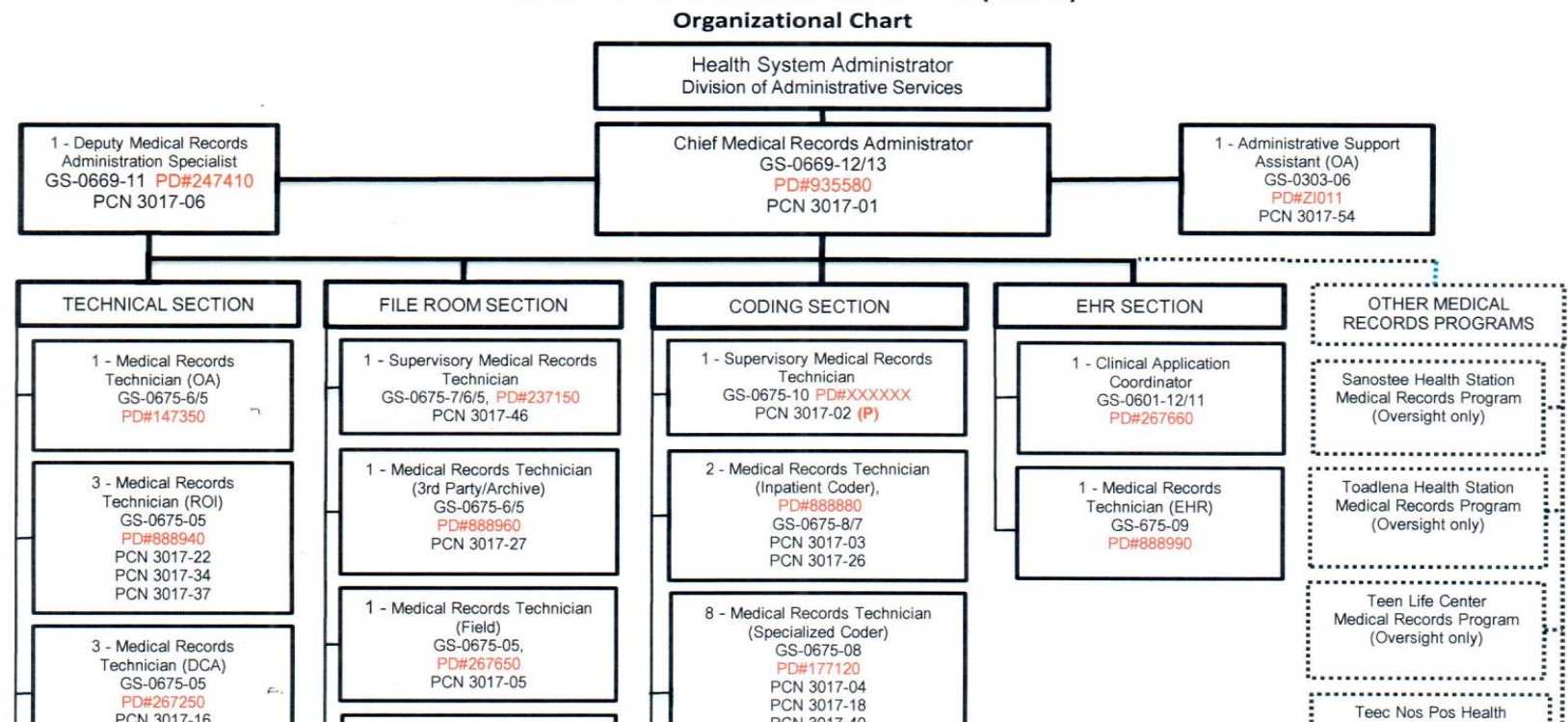


# HIM Organization Chart

➤ Include PCN

➤ PD #

➤ # of employees





# PMAP

- Do all employees have one on file?
- Creating new PMAP
- Keep it simple
- Create a evaluation worksheet

## EMAP WORKSHEET – CODER: \_\_\_\_\_

### ADMIN:

- All Mandatory Trainings done? Yes      No
- Provides Provider orientation: \_\_\_\_\_ Average score: \_\_\_\_\_
- Shreds documents:
- Monthly Reports received:
  - Jan = \_\_\_\_\_ Apr = \_\_\_\_\_
  - Feb = \_\_\_\_\_ May = \_\_\_\_\_
  - Mar = \_\_\_\_\_ June = \_\_\_\_\_

### 1. DAILY PRODUCTIVITY - Must be under 5,000 uncoded visits

AVERAGE = \_\_\_\_\_  
- Jan = \_\_\_\_\_ Apr = \_\_\_\_\_  
- Feb = \_\_\_\_\_ May = \_\_\_\_\_  
- Mar = \_\_\_\_\_ June = \_\_\_\_\_

### 2. DATA QUALITY AUDIT:

\_\_\_\_\_ of 25 met  
Top Fall-outs:

### 3. CODING AUDIT (EM/Trans)

\_\_\_\_\_ of 25 met  
Top Fall-outs:

### 4. THIRD-PARTY REVENUE:

**ORAP Coding @ 6 days**  
AVERAGE Billing Errors = \_\_\_\_\_  
- July = \_\_\_\_\_ Oct = \_\_\_\_\_  
- Aug = \_\_\_\_\_ Nov = \_\_\_\_\_  
- Sept = \_\_\_\_\_ Dec = \_\_\_\_\_

### 5. INCOMPLETE VISITS:

AVERAGE days to complete after notification = \_\_\_\_\_  
- July = \_\_\_\_\_ Oct = \_\_\_\_\_  
- Aug = \_\_\_\_\_ Nov = \_\_\_\_\_  
- Sept = \_\_\_\_\_ Dec = \_\_\_\_\_

NOTE:

# Creating PMAP

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Target the major components of the job:

1. Coding
2. Timeframe for compliance
3. Productivity
4. Data Quality
5. Maintaining a legal medical record

# Coding PMAP - Example

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In accordance to the ORAP Internal Control Policy, all visits must be coded within four (4) days of visit, based on a random sample of 25 encounters:

AO: All twenty-five (25) encounters coded same day.

AM: 20-24 encounters coded within 2 days.

AE: 15-19 encounters coded within 4 days.

PA: 10-14 encounters coded 5-7 days after encounter date. Needs improvement.

UR: Nine (9) or more encounters coded after 8 days or more. Unacceptable.

# Coding PMAP - Example

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Random review of twenty-five (25) encounters for medical coding proficiency and competency by coding auditor for the rating period:

1. All diagnoses and procedures identified with appropriate codes for all services provided.
2. Coding specificity. No "unspecified" or "not elsewhere classified" codes used.
3. All ICD-10, CPT and HCPCS codes are correctly assigned, with G-Codes and Modifiers, when needed.
4. E&M codes appropriately assigned.
5. Codes are appropriately sequenced for encounter.
  - AO: All twenty-five (25) encounters met criteria.
  - AM: 20-24 encounters met criteria.
  - AE: 15-19 encounters met criteria.
  - PA: 10-14 encounters met criteria. Needs improvement.
  - UR: Less than nine (9) encounters met criteria. Unacceptable.

# Competencies

Keep it simple with key components.

## NNMC MEDICAL RECORDS STAFF COMPETENCY CHECKLIST

EMPLOYEE: \_\_\_\_\_

SUPERVISOR: \_\_\_\_\_

COMPETENCIES / KEY RESPONSIBILITIES	Verbalizes Understanding	Understands	Demonstrates	Return Demonstration	Demonstrates Proficiency	Date	Initials
1. Knows how to find a patient's health record number.							
2. Is proficient with explaining how to complete an 810 form.							
3. Can demonstrate how to locate health information in E.H.R. Example: Lab result, weight, POV, problem list.							
4. Knows how to check out a paper record from the main file room.							
5. Can perform quality check on a scanned document.							
6. Can explain how to use the Master Control Log.							
7. Can demonstrate how to sequence a paper chart.							
8. Knows how to protect damaged/soiled patient records/documents							
9. Is able to determine inactive date for patient record for archiving.							
10. Knows how to appropriately disclose minor medical records.							

**CIRCLE THE CATEGORY THAT FITS EMPLOYEE:**

**SIGNATURES:**

Competent

Inadequate Performance  
Needs Assessment

Unable to Fulfill  
Job Description

Employee: \_\_\_\_\_

Supervisor: \_\_\_\_\_

# Equipment Use Competencies

- Problem-prone equipment
- High-usage equipment

**NNMC MEDICAL RECORDS BRANCH  
Equipment / Skills Matrix**

EMPLOYEE: \_\_\_\_\_ EOD: \_\_\_\_\_

Completed demonstration on the following equipment:

EQUIPMENT	LOCATION	FREQUENCY	DEGREE OF RISK	PROBLEM PRONE	DATE	INITIALS
Mobile File Unit <ul style="list-style-type: none"> <li>• Locking mechanism</li> <li>• tripping hazards</li> <li>• moving carriages individually</li> <li>• moving carriages gently</li> <li>• carriage handle hazards</li> </ul>	GC-107A	Daily	High	Yes		
DataCard 280 Plus Embosser <ul style="list-style-type: none"> <li>• Card jam</li> <li>• loading cards correctly</li> <li>• rebooting system</li> </ul>	GC-107A	Daily	None	Yes		
DataCard/New Bold Model 861/862 Addressograph <ul style="list-style-type: none"> <li>• how to imprint forms</li> <li>• replacement of ink roller</li> </ul>	GC-107A	Daily	None	No		
Personal Computer <ul style="list-style-type: none"> <li>• log-on</li> <li>• errors/assistance</li> </ul>	GC-107A	Weekly	None	Yes		
HP LaserJet 1200 Printer <ul style="list-style-type: none"> <li>• paper jam</li> <li>• loading toner</li> <li>• loading paper</li> </ul>	GC-107A	Weekly	None	Yes		
Mitel Superset 4025 Telephone <ul style="list-style-type: none"> <li>• volume control</li> <li>• transferring calls</li> </ul>	GC-107A	Daily	None	Yes		
Mobile Cart <ul style="list-style-type: none"> <li>• tripping hazards</li> <li>• safety</li> </ul>	GC-107A	Daily	Low	No		
Xerox Copier <ul style="list-style-type: none"> <li>• paper jam</li> <li>• rebooting</li> <li>• turning on</li> <li>• replacing toner</li> <li>• how to transmit (use for fax)</li> </ul>	GC-106	Daily	None	Yes		
Paper Shredder <ul style="list-style-type: none"> <li>• paper jam</li> <li>• removing paper</li> <li>• appropriate usage</li> <li>• error codes</li> </ul>	GC-109	Daily	High	Yes		
Microwave <ul style="list-style-type: none"> <li>• how to appropriately use</li> <li>• items not to use</li> <li>• safety &amp; cleanliness</li> </ul>	GC-107	Weekly	Low	Yes		
Beeper <ul style="list-style-type: none"> <li>• how to retrieve messages &amp; delete</li> <li>• how to recharge</li> </ul>	GC-107	Daily	None	Yes		
Proxy-Card Reader <ul style="list-style-type: none"> <li>• how to appropriately use</li> <li>• who has access to restricted area</li> </ul>	GC-107	Daily	High	Yes		

SIGNATURE OF SUPERVISOR: \_\_\_\_\_ DATE: \_\_\_\_\_

# Mandatory In-Services

➤ Tracking by employee & by topic

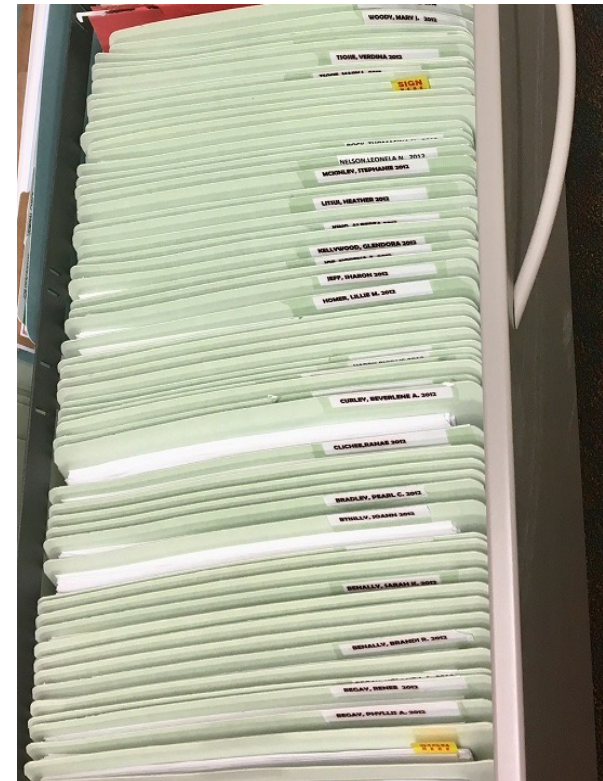
EMPLOYEE:	ISSA Trng/Rules of Behavior (DUE: 03/24/18)	HIPAA (PA) Training (DUE: 09/30/2017)	SRSU HIPAA-Patient Confid in IHS 2017 (DUE: 09/30/18)	RRC Non-Clinical I Trng (DUE: 09/30/2018)	RRC Non-Clinical II Trng (DUE: 09/30/2018)	EEO & Diversity Trng Old/Revised (DUE: 09/30/2018)	SRSU-(EMTALA) ER Med Trt&Labor Act	SRSU New Employee Orientation	Baby-Friendly Policy Review (DUE: 00/00/2018)	SRSU - Active Shooter	SRSU - EMTALA-2017 P&P (DUE: 01/29/2018)	EMTALA (DUE: 02/15/2018)
[REDACTED]	02/22/18											01/19/18
[REDACTED]	12/14/17											01/18/18
[REDACTED]	10/24/17											01/14/18
[REDACTED]	2/27&3/7/18											01/29/18
[REDACTED]	10/13/17		07/10/18	07/10/18	07/10/18	07/10/18	07/10/18					01/12/18
[REDACTED]	12/11/17											01/12/18
[REDACTED]	02/22/18											01/23/18
[REDACTED]	01/23/18											01/23/18
[REDACTED]	04/30/18		04/30/18	04/30/18	04/30/18	04/30/18			04/30/18			
[REDACTED]	10/08/17											05/01/18
[REDACTED]	02/22/18											01/12/18
[REDACTED]	10/11/17		07/04/18	07/05/18	07/05/18	07/04/18						01/12/18
[REDACTED]	02/26/18											04/26/18
[REDACTED]	02/22/18											01/11/18
[REDACTED]	10/23/17											05/09/18
[REDACTED]	10/05/17		07/09/18	07/09/18	07/09/18	07/09/18	07/04/18					05/03/18
[REDACTED]	10/05/17		07/05/18			07/05/18						04/26/18

# Employee Folders

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Annually Review Accreditation Requirements for Employee Files, include:

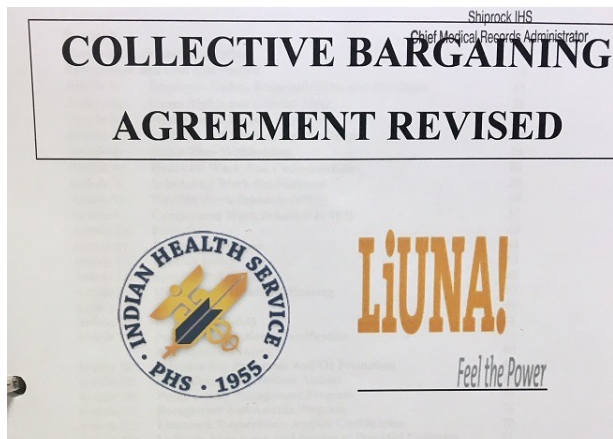
- Position Description
- Training certificates
- Current SF-50
- Criminal check
- Health screening
- Licensure and Credentials
- Orientation sheet
- EMAP
- Competencies.





# Work Schedule

- Create a work schedule grid
- ITAS – Future leave requests
- Union Collective Bargaining Agreement



11/20  
PP# 1

**NORTHERN NAVAJO MEDICAL CENTER**  
**Medical Record Technicians**

18 cgb

	SUN	MON	TUE	WED	THU	FRI	SAT	SUN	MON	TUE	WED	THU	FRI	SAT
2018	27	28	29	30	31	1	2	3	4	5	6	7	8	9
	X	H	C	C	C	C	X	X	C	C	C	C	C	X
	X	H	(D)	(D)	(D)	(D)	X	X	D	D	D	D	D	X
	X	H	FRC	FRC	FRC	FRC	X	X	FRC	FRC	FRC	FRC	FRC	X
	X	H	FRC	FRC	FRC	FRC*	X	X	FRC	FRC	FRC	FRC	FRC*	X
R.	X	H	*D	D	D	D	X	X	(D)	(D)	(D)	(D)	(D)	X
	X	H	D	D	D	D	X	X	D	D	D	D	D	X
	X	H	D	D	D	D	X	X	D	D	D	D	D	X

**TIME**

SHIFT	8:00 AM - 4:30 PM	X = DAY OFF	R = RELEASE OF INFORM/
FT	8:30 PM - 5:00 PM	H = HOLIDAY	() = BREAK/LUNCH COV
	3:30 PM - 12 MN	TR=TRAINING/TRAVEL	<> = BREAK/LUNCH CO
		LV = LEAVE	A = PARTIAL DAY LEAVE

# Equipment

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- Inventory
- Preventative Maintenance
- New equipment needed



# HIM Projects

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- What is currently being worked on?
- What's the status and target completion date?
- Identify Future projects
  - Who can be designated a Lead?
  - Who is your SME?

# Health Centers/Health Stations

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- Schedule site visit
- Is HIM department in compliance?
- What assistance is needed?
- Monthly HIM meeting.



# HIM Reports

- Type of required reports
- Leadership
- Governing Body
- Revenue

**Operational Workload Quarterly Report – FY' 2017**  
4<sup>th</sup> Quarter (July-Sept) – Shiprock Service Unit

o FY-16 4<sup>th</sup> Quarter (July-Sept) = **+ 3.2%** overall for Ambulatory visits SU-wide

<b>AMBULATORY</b>			
	<b>FY-17 4<sup>th</sup> Qtr</b>	<b>FY-16 4<sup>th</sup> Qtr</b>	<b>% of Difference</b>
Total	96,213	93,219	+3.2%
NNMC	75,008	74,757	+0.3%
DZHC	4,046	4,288	-5.6%
FCRHC	9,705	9,766	-0.6%
Teen Life Center	74	767	-90.4%
Sanostee Health Station	819	801	2.2%
Toadlena Health Station	90	92	-2.2%
<b>Major Clinics:</b>			
1. Urgent Care	5,207	4,696	+10.9%
2. Family Medicine	9,132	9,161	-0.3%
3. Internal Medicine	2,755	2,393	+15.1%
4. Pediatrics	2,187	3,800	-42.4%
5. Dental	3,806	3,832	-0.7%
6. Emergency	3,731	3,576	+4.3%
a. Injury Diagnoses	730	856	-14.7%
b. Alcohol-related	377	351	+7.4%
7. Pharmacy	29,432	32,171	-8.5%
a. New scripts	63,044	59,259	+6.4%
b. Refills	75,996	87,116	-12.8%
Top 10 Ambulatory Diagnoses	<ol style="list-style-type: none"> <li>1. Issue of medication refill</li> <li>2. Other specific counseling</li> <li>3. Screening for DM</li> <li>4. DM Type 2</li> <li>5. Hypertension</li> <li>6. Immunization</li> <li>7. Administrative encounter</li> <li>8. Encounter for specific aftercare</li> <li>9. Hyperlipidemia</li> <li>10. Screening for Dental Care</li> </ol>		
<b>INPATIENT</b>			
Admissions	394	415	
Discharges	473	530	
Length of Stay	3.9	3.6	
Inpatient Days	1,558	1,571	
Births	86	98	
Deaths	7	8	
Top 10 Admitting Diagnoses	<ol style="list-style-type: none"> <li>1. False Labor (after 37 weeks)</li> <li>2. Sepsis</li> <li>3. Hypo-osmolality &amp; hyponatremia</li> <li>4. Cellulitis</li> <li>5. Pneumonia</li> <li>6. DM with Ketoacidosis</li> <li>7. Matern care low transverse</li> <li>8. Urinary Tract Infection</li> <li>9. Heart Failure</li> <li>10. Acute Kidney Failure</li> </ol>		
	<b>FY-17</b>	<b>FY-16</b>	<b>% of Difference</b>
New Patients	661	666	

# Workload Statistics

## Shiprock Service Unit Statistical Report – Fiscal Year - Ambulatory & Inpatient Data

	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
<b>Location</b>																						
NMC	83,383	160,226	181,690	203,826	259,866	210,658	215,309	231,584	232,496	231,319	240,341	241,529	239,629	245,511	254,331	267,776	255,733	261,718	279,399	312,165	313,803	311,111
zilh	11,521	21,944	22,951	25,442	24,848	24,331	23,117	23,375	23,847	25,264	26,869	24,351	22,119	20,121	22,756	22,371	18,516	17,432	20,524	17,552	17,937	17,171
ecnospos	2,445	3,060	4,110	4,727	5,391	4,586	4,930	5,352	5,696	5,321	4,944	4,330	1,190	-	-	-	-	-	-	46,362	46,463	38,111
en Life	309	1,017	1,036	1,462	1,912	2,203	1,838	1,757	2,149	2,640	2,675	2,284	1,890	1,443	1,232	1,937	1,849	1,953	1,626	4,636	4,643	3,811
mostee	617	978	1,061	784	1,153	1,021	1,095	1,368	1,492	1,526	1,627	1,585	1,368	1,485	2,416	2,399	2,093	2,788	2,670	1,410	1,158	1,111
adlena	562	801	1,026	905	876	1,069	979	878	822	870	917	864	805	739	909	734	1,041	880	1,042	2,656	3,184	3,111
RHC	-	-	-	-	-	-	-	-	-	-	-	-	6,092	19,815	29,481	36,139	40,582	39,355	43,866	703	311	311
hools	107	3,458	3,595	3,143	3,930	5,657	5,606	5,425	2,930	2,623	5,078	4,683	8,063	7,984	10,727	9,587	6,332	5,774	5,385	4,700	5,869	5,111
urse Home	-	1	-	-	1	6	-	-	-	4	71	648	901	1,128	1,200	784	1,055	208	715	4,626	2,903	3,111
obile Van	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	936	835	835
ome	630	8,013	8,417	7,801	8,028	7,037	7,059	6,433	5,893	5,613	6,409	5,968	4,658	5,892	5,644	6,369	6,141	6,745	6,426	12,495	10,169	7,111
ther LOC	90	1,893	2,111	1,613	1,895	2,060	721	2,499	2,437	4,992	6,030	4,962	6,071	6,031	9,634	15,449	6,714	12,311	13,783	404,439	402,632	390,111
<b>Service Unit</b>	<b>99,664</b>	<b>201,390</b>	<b>225,997</b>	<b>249,703</b>	<b>260,006</b>	<b>258,647</b>	<b>260,654</b>	<b>277,793</b>	<b>277,762</b>	<b>280,168</b>	<b>294,907</b>	<b>291,205</b>	<b>292,786</b>	<b>310,149</b>	<b>338,330</b>	<b>363,545</b>	<b>340,915</b>	<b>350,164</b>	<b>375,436</b>			
<b>patient -</b>	<b>NNMC</b>																					
dmision	2,912	3,067	3,235	3,733	3,727	3,665	3,672	3,766	3,652	3,818	4,026	4,015	4,033	4,181	4,808	3,961	3,439	2,251	2,205	2,054	1,989	1,111
ischarges	3,651	3,858	7,857	4,555	4,557	4,471	4,470	4,558	4,411	4,538	4,822	4,818	4,890	4,984	4,799	4,617	4,026	2,774	2,251	2,503	2,442	2,111
OS	3.9	3.7	3.6	3.6	3.8	3.7	3.4	3.4	3.3	3.0	3.2	2.9	3.1	3.0	3.1	2.9	3.1	3.7	3.7	4.1	3.6	3.6
pt Days	7,147	11,553	11,791	13,503	14,116	13,824	12,646	12,797	12,248	11,607	13,013	11,996	12,633	12,872	12,644	11,711	10,829	8,541	8,143	8,619	7,281	6,111
rths	728	788	770	829	819	807	799	794	754	721	795	803	853	817	817	639	584	532	550	445	450	450
aths	27	38	41	42	36	50	48	42	42	28	34	52	50	43	57	43	39	39	49	46	51	51
bservations	-	-	1	470	17	-	1	4	-	-	-	-	-	-	-	-	148	1,238	1,022	685	855	855
<b>sources -</b>	<b>NNMC</b>																					
Reg Pop	79,290	83,255	86,783	90,266	93,880	97,100	100,302	103,786	106,832	109,770	112,803	115,811	118,895	121,885	125,954	128,880	131,132	134,511	136,866	139,134	141,363	143,111
sw pts	3,696	4,128	3,705	3,630	3,909	3,415	3,447	3,765	3,331	3,201	3,327	3,239	3,326	3,712	3,733	3,428	3,154	2,918	3,033	2,649	2,535	2,111
edicare A	4,543	4,927	5,300	5,682	6,100	6,518	6,956	7,440	7,827	8,263	8,749	9,239	9,770	8,862	10,001	10,934	11,142	11,578	21,100	12,774	12,999	13,111
edicare B	4,600	4,961	5,314	5,651	6,086	6,472	6,916	7,376	7,797	8,213	8,681	9,156	9,636	8,764	9,942	10,755	10,943	11,360	11,804	12,418	12,605	13,111
edicare D	5	5	6	6	7	11	9	11	19	21	15	1,877	2,663	3,047	3,343	3,685	3,950	4,202	4,433	4,913	5,045	5,111
edicaid	6,162	7,389	8,445	9,713	11,910	13,226	15,209	19,028	21,265	24,326	25,477	25,358	25,895	29,925	32,088	34,069	36,837	39,012	41,367	40,846	50,082	52,111
ivate Ins	4,259	5,098	6,096	8,170	11,909	13,001	14,515	15,374	16,475	17,210	18,251	19,066	19,475	20,176	19,779	20,936	20,959	21,609	21,849	21,585	21,430	22,111

# EHR Status

Is the facility 100% electronic?

- BCMA
- VistA Imaging
- DENTRIX



# Facility Orientation

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1. Business Office
2. Purchased Referred Care
3. Clinical Chairs
4. MU Coordinator
5. Risk Manager
6. Compliance Officer
7. Nursing





# Identify Training Needs

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Identify training for HIM Staff:

- Assess training needs after meeting with staff
- Who are the HIM SMEs?

Identify training for yourself:

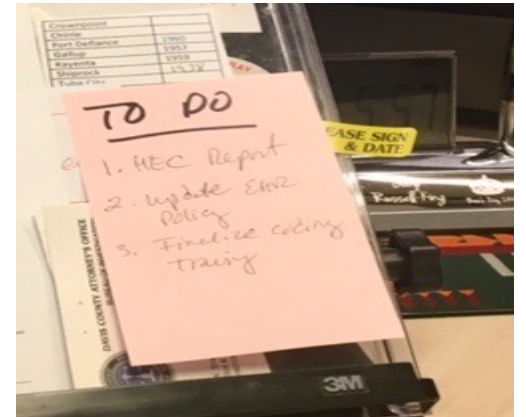
- ITAC, Concur, ITAS, Secure Data Transfer, etc.
- RPMS EHR – Supervisor keys
- VisTA Imaging (Keys)
- Federal, State and local laws and regulations



# Tips

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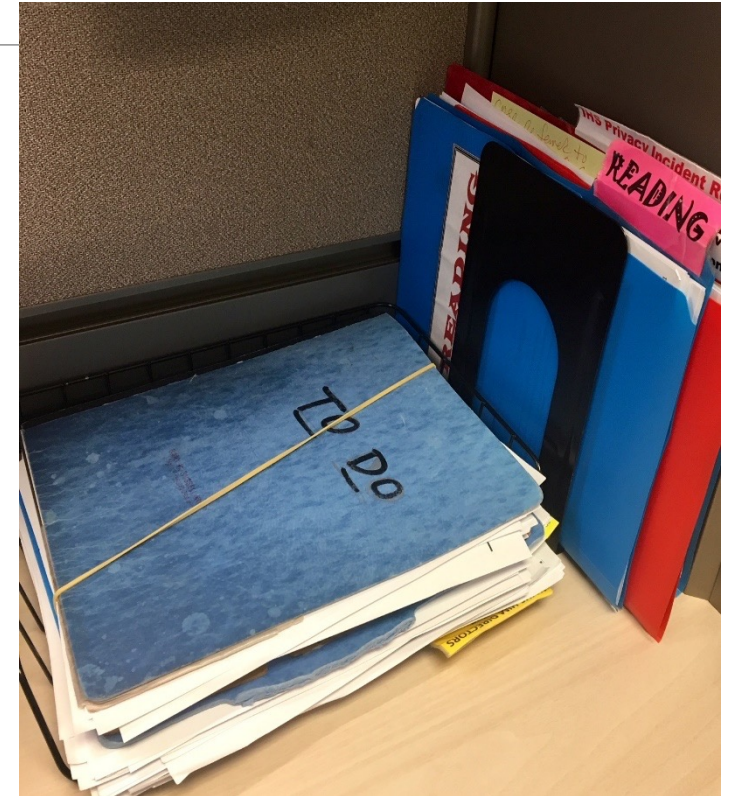
- Create a master “To Do” list by HIM Section/Topic
- Use post-it-notes to identify what two things to complete that day
- Feel good about completing the task no matter how small
- Get organized – Set up your office and keep it tidy
- Create worksheets
- Create folders.



# More Tips

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- Read policies, procedures, bylaws etc.
- Use only one calendar for your schedule
- Have routine documents handy for access
- Establish email folders
- Set up one day every quarter to clean up files (electronic/paper)
- Use Microsoft outlook to set up reminders.



# Time Management

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- Allocate certain day of the week to work on issues
- Designate time to read emails – reply, file or delete
- Start on new or complicated projects early in the work week
- Delegate.



# Personal Tips

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- Know that you will always be “**BUSY**”
- Always expect the unexpected
- Accept the fact you will never get caught up
- Appreciate those rare times of recognition or thank you
- Don't put dedication before your health and well-being
- Know that work will always be there
- Have humor!

# Introduction

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This session of the presentation will provide a

1. High level overview of HIM Supervisor responsibilities
2. Use of system applications by HIM

# Ethics of the HIM Professional

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- [I H S Code of Ethics](#)
- AHIMA Code of Ethics
- Standards of Ethical coding
- Standards for ethical clinical documentation integrity professionals



# Team Work

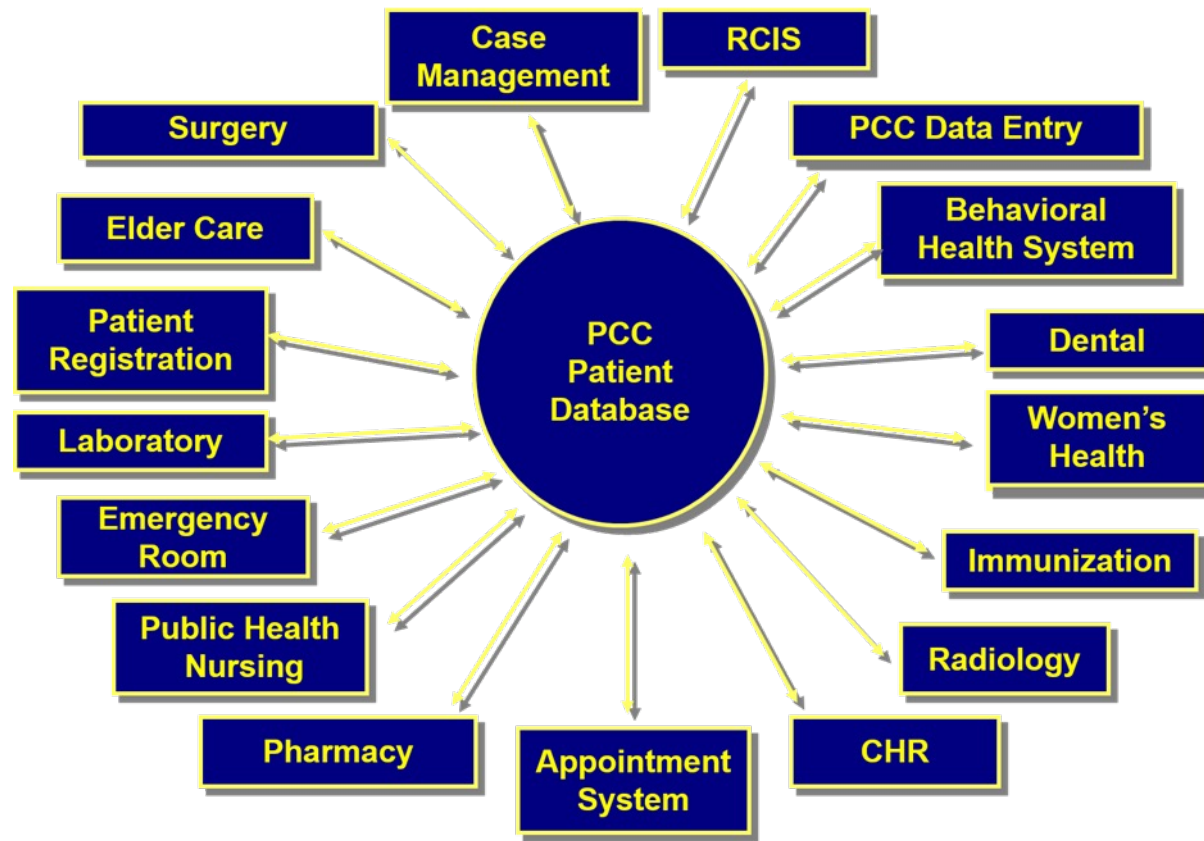
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- Leadership
- Health Informatics
- Providers
- Business Office
- Patients
- Insurance Companies
- Attorneys
- Coworkers





# RPMS Application Coordinators



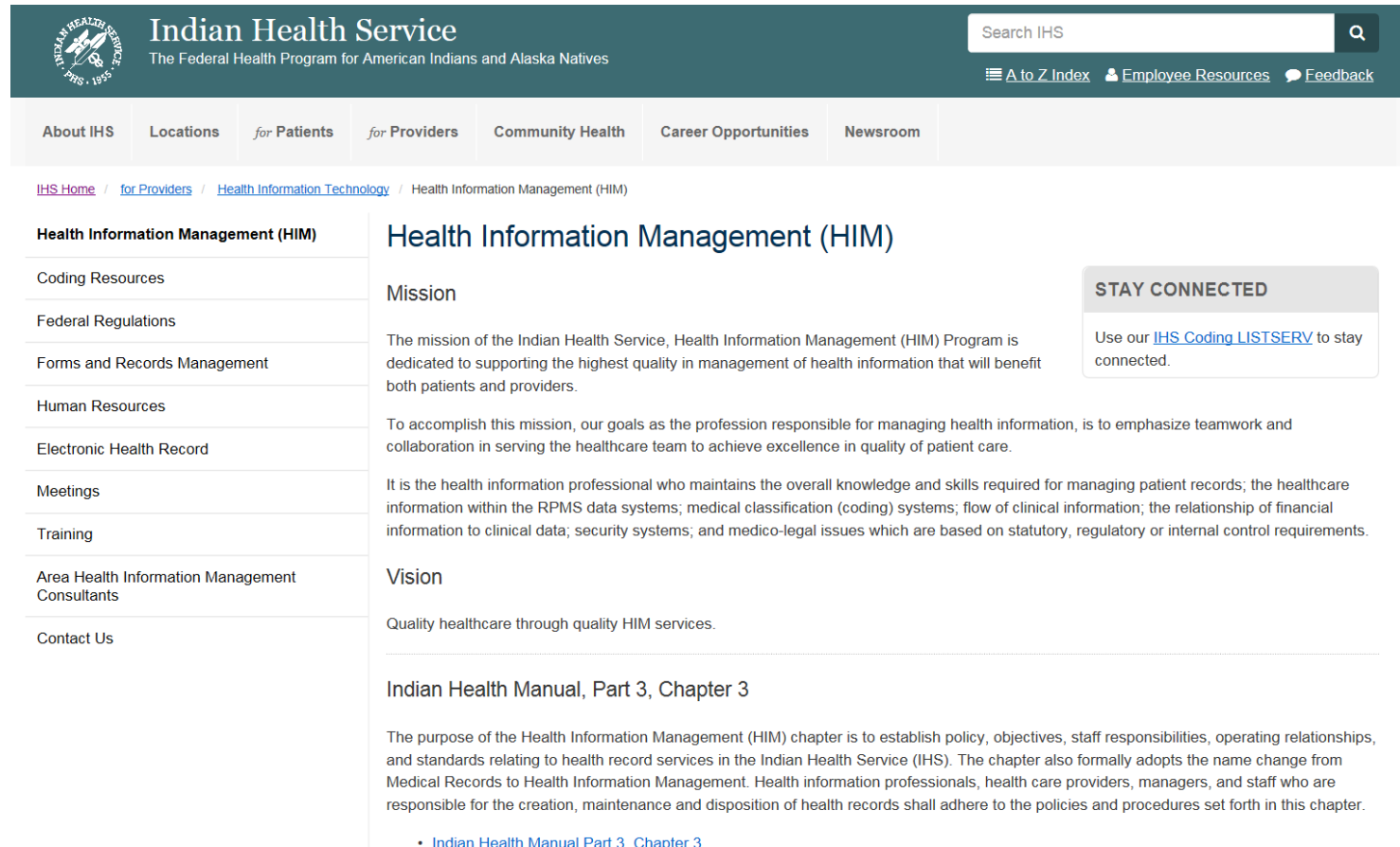
# Leadership

---

- Headquarters, Area, Service Unit, Division
- Health Board
- Governing Body



# Indian Health Manual, Chapter 3, Part 3



The screenshot displays the Indian Health Service website. At the top, there is a dark teal header with the IHS logo on the left, the text "Indian Health Service" and "The Federal Health Program for American Indians and Alaska Natives" in the center, and a search bar on the right. Below the header is a navigation menu with links for "About IHS", "Locations", "for Patients", "for Providers", "Community Health", "Career Opportunities", and "Newsroom". A secondary navigation bar contains links for "IHS Home", "for Providers", "Health Information Technology", and "Health Information Management (HIM)".

The main content area is titled "Health Information Management (HIM)". On the left, a vertical sidebar lists various resources: Coding Resources, Federal Regulations, Forms and Records Management, Human Resources, Electronic Health Record, Meetings, Training, Area Health Information Management Consultants, and Contact Us. The main text area includes sections for "Mission" and "Vision".

**Mission**

The mission of the Indian Health Service, Health Information Management (HIM) Program is dedicated to supporting the highest quality in management of health information that will benefit both patients and providers.

To accomplish this mission, our goals as the profession responsible for managing health information, is to emphasize teamwork and collaboration in serving the healthcare team to achieve excellence in quality of patient care.

It is the health information professional who maintains the overall knowledge and skills required for managing patient records; the healthcare information within the RPMS data systems; medical classification (coding) systems; flow of clinical information; the relationship of financial information to clinical data; security systems; and medico-legal issues which are based on statutory, regulatory or internal control requirements.

**Vision**

Quality healthcare through quality HIM services.

**Indian Health Manual, Part 3, Chapter 3**

The purpose of the Health Information Management (HIM) chapter is to establish policy, objectives, staff responsibilities, operating relationships, and standards relating to health record services in the Indian Health Service (IHS). The chapter also formally adopts the name change from Medical Records to Health Information Management. Health information professionals, health care providers, managers, and staff who are responsible for the creation, maintenance and disposition of health records shall adhere to the policies and procedures set forth in this chapter.

- [Indian Health Manual Part 3, Chapter 3](#)

On the right side of the page, there is a "STAY CONNECTED" box with the text: "Use our [IHS Coding LISTSERV](#) to stay connected."

# Hospital Accreditation

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- Access to Accreditation Standards and CMS Conditions of Participation  
Information Management, Record of Care, National Patient Safety Goal,  
Patient Rights
- When is next survey? Hospital or Lab
- Do you need to follow up on any items
- Are Chart Reviews conducted?



# AAAHC Sample Clinical Records Audit Tool

## Clinical Records Worksheet

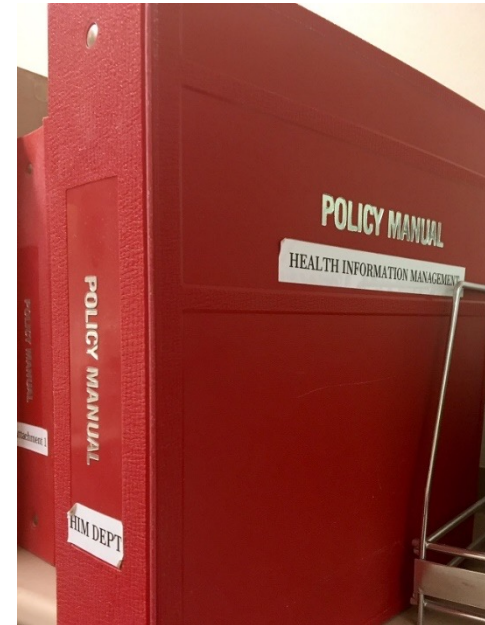
### Instructions

Related Standards	Unless otherwise indicated, mark each box below as: Y: Yes N: No NA: Not Applicable	For Org to complete: Location (page or tab in EHR)																
4.E.2	Appropriate and timely diagnoses are made based on findings of the current history and physical examination.																	
4.E.3	Medication reconciliation is performed.																	
4.E.4	Treatment is consistent with clinical impression or working diagnosis.																	
4.E.5, 6	The record documents appropriate and timely consultation and follow-up of referrals, tests, and findings.																	
6.C.1, 6.F	Content and format of the record are uniform and consistent with the clinical records policies.																	
6.C.2	Clinical record entries are legible, including items that are scanned into an electronic record.																	
6.C.3	Clinical record entries are easily accessible within the record to the organization's personnel.																	
6.E	The record includes appropriate patient identifiers including, at least: name, identification number (if used), date of birth, gender, and responsible party (if applicable).																	

# Policies & Procedures

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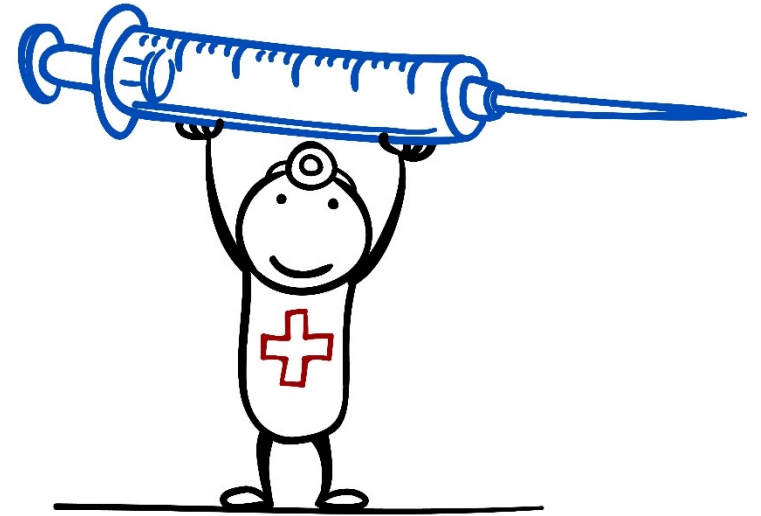
- To meet Accreditation standards, Conditions of Participation, etc.
- Keep up to date according to Service Unit, State and Federal laws
- Be familiar with your policies
- Reference and follow
- Easily accessible by staff



# Medical Staff By-Laws/Rules & Regulations

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- Medical Record content:
  - H&P
  - Discharge Summary
  - Operative Report, etc.
- Privileges
- Administrative Closure of incomplete notes
- Timely completion of documentation



# HIPAA

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- [Mandatory Privacy Training](#) and [Information Systems Security Awareness Training](#)
- Receipt of the Notice of Privacy Practice (NPP)
- NPP is posted throughout facility with contact to report any concerns
- Use [secure data transfer](#) to send any PHI/PII.
- Ensure your organization is committed to protecting the patient's health information
- Access PHI only for business need to know to perform the job
- [I H S HIPAA Forms, Policies and Procedures](#)



# Privacy Program

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- Facility Privacy Liaison designation
- Privacy Orientation & Training
- Process of handling complaints, investigations, and audits
- Incidence Reporting Tracking System Records Management – maintaining files



# Privacy Incident Reporting

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➤ Privacy incidents are those incidents that involve PII/PHI in any way e.g.

Damaged or lost records, (any damaged or lost record, not just medical records)

Misdirected faxes

Unsecure PHI/PII in unsecure Email (sent or received)

Lost PIV

Lost computer

Unattended PIV

Lost Government Cell Phones

Unauthorized Access

Unauthorized Disclosure

Unattended Computer (logged in)

Documents containing PHI left on a printer or fax machine or copier

Patients 1 Medications/records given to Patient 2



# Privacy Incident Reporting

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ALL staff are required to report privacy incidents within 1 hour of discovery. [Link for reporting IHS Privacy Incidents](#)

In addition, reports that do not contain PHI/PII can be made by emailing [ihsprivacyincidents@ihs.gov](mailto:ihsprivacyincidents@ihs.gov)

Before an investigation can be completed, we must receive a complaint in writing. Be sure this is a true complaint and not something like “see who was in my records”.

No investigation should ever begin without an incident number from Privacy Incident Response.

Alternately, we conduct our monthly monitoring of all staff access, including area office staff, under §164.308(D). If we as HIM Directors see suspicious activity, we can file an F07-02b form here: <https://hqabqdispswhd01.d1.na.ihs.gov/helpdesk/WebObjects/Helpdesk.woa/wo/3.7.21.1> and our filing of the IRF serves as a written complaint.

Retain this complaint or the SPT report with your investigative file which must be retained for six years.

ALL staff are required to cooperate with the privacy investigator.

ALL staff are permitted to contact either the Area Privacy Official or the IHS Privacy Officer, without fear of retaliation or reprisal.

Privacy Officials are required by law to protect all staff who file a privacy incident. No disclosure of the reporters name is permitted.

# Sensitive Patient Tracking and User Security Audit ([BUSA](#))

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- BUSA is a utility that enables capture and tracking of all user activity relating to patient-data querying, adding, editing, copying, deleting, and printing
- Employees be advised - No right to privacy
- Both used for privacy investigations

# Release of Information

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- To ensure that PHI is disclosed in accordance with all state and federal laws, health information management professionals and management must be diligent in their efforts to ensure that all requests for PHI adhere to all regulatory requirements.
- Have current policies and procedures for release of information (ROI) and review them annually
- Have a commitment to the compliant and timely disclosure of PHI, must be completed within [30 days](#)
- Knowledgeable, experienced, and well-trained staff ensure disclosures are compliant and requests are processed efficiently.
- Highly Sensitive PHI –HIV/AIDS, STD, testing for cancer or other live threatening illnesses, sexual abuse or assault, mental health, alcohol or substance abuse (CFR Part 2)
- Know where these type of data is captured, note titles
  - Minors Adoptions FMCRA cases
  - Restrictions Sensitive Patient Patient Flags
- Use the RPMS ROI module to record, track the requests and disclosures.

# IHS 810

DEPARTMENT OF HEALTH AND HUMAN SERVICES  
Indian Health Service

FORM APPROVED- OMB NO. 0917-0030  
Expiration Date: 09-30-2023  
See OMB Statement on Reverse.

## AUTHORIZATION FOR USE OR DISCLOSURE OF PROTECTED HEALTH INFORMATION

COMPLETE ALL SECTIONS, DATE, AND SIGN

I, \_\_\_\_\_, hereby voluntarily authorize the disclosure of information from my health record. (Name of Patient)

II. The information is to be disclosed by:	And is to be provided to:
NAME OF FACILITY	NAME OF PERSON/ORGANIZATION/FACILITY
ADDRESS	ADDRESS
CITY/STATE	CITY/STATE

III. The purpose or need for this disclosure is:

- Further Medical Care     Attorney     School     Research     Other (Specify) \_\_\_\_\_  
 Personal Use     Insurance     Disability     Health Information Exchange (IHS/Other \_\_\_\_\_)

IV. The information to be disclosed from my health record: (check appropriate box(es))

- Only information related to (specify) \_\_\_\_\_  
 Only the period of events from \_\_\_\_\_ to \_\_\_\_\_  
 Other (specify) (CHS, Billing, etc.) \_\_\_\_\_  
 Entire Record

If you would like any of the following sensitive information disclosed, check the applicable box(es) below:

- Alcohol/Drug Abuse Treatment/Referral     HIV/AIDS-related Treatment  
 Sexually Transmitted Diseases     Mental Health (Other than Psychotherapy Notes)  
 Psychotherapy Notes ONLY (by checking this box, I am waiving any psychotherapist-patient privilege)

V. I understand that I may revoke this authorization in writing submitted at any time to the Health Information Management Department, except to the extent that action has been taken in reliance on this authorization. If this authorization was obtained as a condition of obtaining insurance coverage or



# I H S Policies - Release of Information

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[RPMS Release of Information Disclosure User Manual](#)

[PROCEDURES FOR PATIENTS' RIGHTS TO ACCESS, INSPECT, AND OBTAIN A COPY OF THEIR PHI](#)

[Procedures for Access to Deceased Patient Records or Records of Non-U.S. Citizens not Lawfully Admitted for Permanent Residence](#)

[Request for Access to Deceased Patient Records by Persons Who Are Not The Deceased Patient's Personal Representative](#)

[PROCEDURE FOR MATTERS RELATED TO ACCOUNTING OF DISCLOSURES OF PHI](#)

[PROCEDURE FOR THE USE OR DISCLOSURE OF HEALTH INFORMATION PURSUANT TO AUTHORIZATION OR VALID WRITTEN REQUEST](#)

[PROCEDURE FOR SENDING AND RECEIVING PHI BY FACSIMILE](#)

[PROCEDURE FOR THE MAINTENANCE, USE, AND DISCLOSURE OF PSYCHOTHERAPY NOTES](#)

[PROCEDURE FOR ACCESS TO OR DISCLOSURE OF PHI OF UNEMANCIPATED MINORS](#)

[PROCEDURE FOR THE USE AND DISCLOSURE OF PHI FOR EMANCIPATED MINORS AND ADULTS WITH PERSONAL REPRESENTATIVES OR LEGAL GUARDIANS](#)

[PROCEDURE FOR VERIFICATION OF IDENTITY PRIOR TO DISCLOSURE OF PHI](#)

[PROCEDURE FOR THE DISCLOSURE OF PHI TO LAW ENFORCEMENT OFFICIALS](#)

[Procedure for limiting the use or disclosure of and requests for PHI to the Minimum Necessary](#)

[IHS Patient Forms](#)

# Standard Code Book

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- Clinic Code definitions
- Provider Codes
- ASUFAC Codes
- Used for workload and user population reporting
- NPIRS - National Data Warehouse
  - Data transmission to NPIRS on regular basis
  - For workload and user population reporting



# Federal Medical Care Recovery Act (FMCRA)

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- HIM will enter in database and follow up on case to accurately capture the visits related to the accidents or injuries caused by third party
- Work with Office of General Counsel representative
- Communicate with other departments, Business Office, PRC
- [FMCRA Policy](#)
- [FMCRA Database](#)
- [IHS-961 IHS Agreement to Assign Claim Upon Request Form](#)
- [IHS 810 – Authorization for Use or disclosure of protected health information](#)
- **Use secure email to transmit PHI:** [Secure Data Transfer](#)

# Risk Management

---

- Tort & Subpoena
  - What is the process?
  - Who is the contact person?
- Locked Files (electronic/paper)
  - Process, approval authority
- Adoption Process
  - Registration, timeliness, paper chart process

# Committee Membership

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- Revenue Committee
- Utilization Review
- Executive Committee
- CAC Committee
- Clinical Practices Committee
- HIM/E H R/Informatics/Forms Committee
- Quality Care Committee

# HIM/EHR/ Forms Committee

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- Purpose is to establish and define policies and procedures for a multi disciplinary committee responsible for the oversight of the Service Unit health record and the ongoing records review program.
- Review of templates, documents scanned into Vista Imaging accurately
- All documentation shall be available electronically
  - EHR Templates, Vista Imaging, Dentrix, BCMA
  - Paper charts no longer maintained
- [I H S Standard Forms - HHS Intranet](#)

# Archiving Records

---

Per NARA's strategic plan, all paper records shall be sent to Federal Records Center.

NARA will no longer accept paper records for long-term storage.

The deadline has been extended to **June 30, 2024** for final shipment of records with approved accession/transfer numbers to assigned Federal Records Center. Check with your designated Area Records Liaison Officer for internal final dates.

# Workload Reports

---

- Vista Imaging QA
- ROI Productivity
- Unsigned notes
- VUA – view user alerts
- PDP – Duplicate Charts
- Temporary Charts
- Determine the type, frequency, reporting to whom

# Staffing

---

- IHS RRM ([Resource Requirements Methodology](#))
- IHS Use for additional staffing
- Evaluate current productivity

*RRM Category: ANCILLARY SERVICES*

## Overview

The RRM HIM staffing module estimates the requirements for a HIM administrator, HIM technician, a Patient Care Component (PCC) supervisor, and PCC data entry personnel to manage and organize all patient treatment records using the PCC part of the RPMS computer system. The workload parameters that are the key variables in the staffing estimation are Average Daily Patient Load (ADPL) and Primary Care Provider Visits (PCPVs).

## Staffing Criteria

Fixed HIM Administrator staff of 1.00 FTE.

### **Inpatient:**

Fixed HIM Technician staff of 1.00 FTE per facility, plus 1.00 FTE HIM Technician for every 14.3 ADPL.

HIM Technician (CHA/P) - 1.0 FTE for every 40,000 CHA/P encounters.

### **Outpatient:**

1.00 FTEs HIM Technician for every 4,550 PCPVs, plus 1.0 FTE for every 40,000 CHA/P encounters.

### **Patient Care Component (PCC):**

PCC Supervisor staff of 1.00 FTE for every 4.0 PCC data entry staff.

1.00 FTEs PCC Data Entry staff for every 16,000 OPVs (A population factor is also a part of the formula. Based on both Inpatient and out patient workloads).

PCC Data Entry (CHA/P) - 1.0 FTE for every 16,000 CHA/P encounters.

Fixed Coder (Inpatient) staff of 1.0 per hospital, plus 1.0 FTE for every 1250 admissions over 1000.

Fixed Coder (Outpatient) staff of 1.0 FTE per facility, plus 1.0 FTE for every 20,000 OPVs.

### **Runners:**

1.00 FTE Medical Runner staff for every 144,000 OPVs. ( A population factor is also part of the formula.)

# Personal Health Record/Direct Messaging

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- Enroll your patients to provide timely access to their own health information
- Patients are able to communicate electronically between patient and designated staff.





# Patient Flags

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- Establish a policy & procedure
- Avoid flag fatigue
- Identify who is responsible to run reports to monitor the PRFs on regular basis
- Identify who can add a flag
- Inactive PRF when no longer needed

# Internal Controls Standards

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- [IHS Third Party Internal Controls](#)
- [Office of Inspector General - Introduction to Internal Controls](#)



# Coding

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- [Revenue Operations Manual](#)
- Monitor Coding Productivity and Backlog
- Error Report Management
- Establish coding accuracy and productivity standards
- Audit and Train
- Provide Resources

# Freedom of Information Act (FOIA)

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- A request from any person for access to:
  - Agency program files
  - Personal records on another individual
  - Personal records about himself/herself that are not filed within a Privacy Act system of records.
- Any FOIA requests or questions that are received by program offices must be forwarded immediately upon receipt to the HQ FOIA staff to [IHSFOIAMailbox@ihs.gov](mailto:IHSFOIAMailbox@ihs.gov)
- Time sensitive requests
- Headquarters FOIA staff are only allowed to release FOIA documents
- [I H S FOIA website](#)

# Research

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I H S does not provide researchers or students with direct access to RPMS/ E H R for research purposes.

I H S makes *disclosures* to researchers with an IHS Institutional Review Board (IRB) approved research protocol

[IHM Chapter 7 Research Activities](#)

[Procedure for the Use and Disclosure of PHI for Research Purposes](#)

[Procedure for creating a Limited Data Set](#)

[Procedure for De-identification of PHI and Subsequent Re-identification](#)

[IHS PROCEDURE FOR LIMITING THE USE OR DISCLOSURE OF AND REQUESTS FOR PHI TO THE MINIMUM NECESSARY](#)

# Contingency Plan

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- Be familiar with HIM role in your contingency Disaster Management plan
- Use paper PCC Form during system down time
- Know how the information will be entered once system is restored
- Ensure PCC forms are available in clinical areas or stocked in HIM
- Update provider signature log
- Employee call back list

Area	HIM Consultant	Email
Alaska		
Albuquerque	Jacque Candelaria	<a href="mailto:Jacque.Candelaria@ihs.gov">Jacque.Candelaria@ihs.gov</a>
Bemidji	Heather Goudreaux	<a href="mailto:Heather.Goudreaux@ihs.gov">Heather.Goudreaux@ihs.gov</a>
Billings	Crystal Casey	<a href="mailto:Crystal.Casey@ihs.gov">Crystal.Casey@ihs.gov</a>
California	Martha Ross	<a href="mailto:Martha.Ross@ihs.gov">Martha.Ross@ihs.gov</a>
Great Plains	Carla Reumann	<a href="mailto:Carla.Reumann@ihs.gov">Carla.Reumann@ihs.gov</a>
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Tucson	Vacant	

# Links to References and Resources

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[I H S FOIA website](#)

[Complying with Medicare Signature Requirements](#)

[Standard Code Book](#)

[I H S HIPAA Forms, Policies and Procedures](#)

[I H S Standard Forms - HHS Intranet](#)

[Office of Inspector General - Introduction to Internal Controls](#)

[IHS Third Party Internal Controls](#)

[FMCRA Policy](#)

[IHS-961 IHS Agreement to Assign Claim Upon Request Form](#)

[IHS 810 – Authorization for Use or disclosure of protected health information](#)

[I H S PCC Suite Data Entry User Manual](#)

[BUSA User Manual](#)


[AHIMA](#)



# HIM Leadership

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- Managing the legal medical records
- Ensuring compliance
- Enforcing patient confidentiality
- Advocating for the patient
- Working towards one mission



**Our Mission:**

***To raise the physical, mental, social, and spiritual health of American Indians and Alaska Natives to the highest level.***





# Contact Information

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